



SOOS CREEK WATER AND SEWER DISTRICT
KING COUNTY, WASHINGTON
RESOLUTION NO. 3938-C

A RESOLUTION of the Board of Commissioners of the Soos Creek Water and Sewer District, King County, Washington, adopting the 2026 Annual Budget.

WHEREAS, it is the desire of the Board of Commissioners to adopt a budget for 2026 to assist and guide the District in planning expenses for the operation and maintenance of the water and sewer systems, for necessary capital improvements to such systems, and for the overall administration of the various services of the District; and

WHEREAS, the Board reviewed and approved the proposed cost-of-living adjustments, merit increases, benefit changes, and classification and compensation recommendations at its meeting held on October 22, 2025; and

WHEREAS, the 2026 appropriated budget funds up to five (5) new positions, and these positions shall be reviewed by the Board prior to hiring; and

WHEREAS, the Board conducted a detailed review of the proposed Budget at a Board Workshop held on October 29, 2025; and

WHEREAS, the Board has determined that the proposed Budget set forth herein is sufficient to meet the operating, capital projects and debt service requirements of the District;

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Soos Creek Water and Sewer District, as follows:

SECTION 1: That the following Water and Sewer Operations Fund Budget is hereby adopted

for 2026:

2026 Soos Creek Water & Sewer District Budget	Water Operations Fund	Sewer Operations Fund	Combined
Beginning Fund Balance	\$ 19,076,667	\$ 36,597,783	\$ 55,674,450
District Rate Revenue	14,961,707	13,976,260	28,937,967
Sewer Metro Rate Revenue	-	30,705,471	30,705,471
Street Light Revenue	363,627	-	363,627
Investment Interest	466,508	925,772	1,392,280
Other Revenue	327,340	670,531	997,871
Total Revenues & Other Sources	\$ 16,119,182	\$ 46,278,035	\$ 62,397,216
Operation Expenses	10,576,895	40,468,866	51,045,761
Debt Service (Principal & Interest)	471,681	-	471,681
Transfer to Capital	7,500,000	6,300,000	13,800,000
Total Expenses/Debt Svc./Transfer Out	\$ 18,548,576	\$ 46,768,866	\$ 65,317,442
Ending Fund Balance	\$ 16,647,273	\$ 36,106,952	\$ 52,754,225

SECTION 2: That the following Water and Sewer Capital Fund Budget is hereby adopted for

2026:

Soos Creek Water & Sewer District Capital Budget	Water Capital Fund	Sewer Capital Fund	Combined
Beginning Fund Balance	\$ 6,565,199	\$ 34,529,495	\$ 41,094,694
General Facility Charges (Connection Fees)	804,870	2,967,468	3,772,338
Capital Miscellaneous Revenues	2,368,624	557,032	2,925,656
Capital Contract Reimbursement Revenue	-	500,000	500,000
Investment Interest	236,347	1,243,062	1,479,409
Transfer from Operating (Rates)	7,500,000	6,300,000	13,800,000
Total Revenues & Other Sources	\$ 10,909,841	\$ 11,567,561	\$ 22,477,403
Water/Sewer Capital Projects	9,589,600	5,802,614	15,392,214
Total Capital Project Costs	\$ 9,589,600	\$ 5,802,614	\$ 15,392,214
Ending Fund Balance	\$ 7,885,441	\$ 40,294,442	\$ 48,179,882

SECTION 3: That the following Water and Sewer Capital Projects schedule for the year 2026 is hereby adopted, and the Capital Improvement Plan for years 2027–2032 is approved, with funding sources for those years to be identified in future rate studies:

Water/Sewer Capital Projects	2026 Costs	2027-2032 Costs	Total Capital Project Costs
Water Capital Projects			
Tank 2 Transmission and Distribution - 116th	\$ -	\$ 13,665,445	\$ 13,665,445
Glencarin	-	8,351,690	8,351,690
Cascade Hills 8 / Fairwood Park	-	7,319,571	7,319,571
Tank 2 & 5 Recoating	-	6,584,806	6,584,806
Coronado Knolls / Meridian Villa	-	6,249,917	6,249,917
Springbrook Ranchettes (High Pressure)	-	5,283,261	5,283,261
Cascade Vista AC Water Main Replacement Phase 1& 2	3,100,000	3,359,450	6,459,450
SE 202nd Street AC and Service Line Replacement	2,800,000	54,080	2,854,080
119th Ave SE, SE 204th St, SE 206th St, 120th Ave SE, 120th Pl SE, SE 209th St, and SE 210th St	150,000	2,617,039	2,767,039
Water Quaility Improvements Tanks 2, 5, & 6	1,025,000	324,480	1,349,480
S 216th AC Water Main Replacement	1,200,000	27,040	1,227,040
Vehicles, Equipment, & Standby Generator	604,600	3,170,221	3,774,821
Other Water Capital Projects*	710,000	5,618,371	6,328,371
Total Water Capital Project Costs	\$ 9,589,600	\$ 62,625,372	\$ 72,214,972
Sewer Projects			
Lift Station 10B Third Force Main	\$ -	\$ 27,279,267	\$ 27,279,267
Kent Cascade Relief Interceptor No. 2	500,000	11,077,315	11,577,315
LSSB North Forcemain Phase 1 & 2 (F4-5 - Ph1,) (C4-12 - Ph2)	300,000	9,939,179	10,239,179
Cascade Interceptor Upgrade (123rd Ave SE/126th Ave SE) (A4-6) & (Glenwood Ave SE/SE 15th St) (A4-7)	-	6,147,325	6,147,325
Lift Station 45 Interceptor (Q9-20)	-	4,985,357	4,985,357
Witte Road Main Upgrade (Phase A & B) (P17-10 & P17-19)	-	3,943,999	3,943,999
LS 14 Replacement	-	3,433,258	3,433,258
LS 21 Replacement	-	3,085,619	3,085,619
Lift Station No. 20 Abandonment	500,000	1,847,373	2,347,373
Lift Station 11 FM / SE 256th Upgrade (P11-17) Phase 2	2,000,000	162,240	2,162,240
Telemetry Upgrades Lift Stations	300,000	1,823,285	2,123,285
Vehicles, Equipment, & Standby Generator	1,307,400	6,236,168	7,543,568
Other Sewer Capital Projects*	895,214	10,241,276	11,136,490
Total Sewer Capital Project Costs	\$ 5,802,614	\$ 90,201,660	\$ 96,004,274
Total Capital Projects	\$ 15,392,214	\$ 152,827,032	\$ 168,219,246

*Other Water/Sewer Capital Projects as listed in the 2026 Adopted Budget

SECTION 4: That expenditures shall remain within the total operating budget by category and within the capital budget by individual project, and any increase beyond these limits shall require a Board-approved budget amendment.

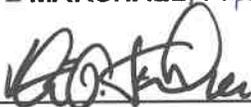
ADOPTED by the Board of Commissioners of Soos Creek Water and Sewer District, King County, Washington, at a regular open public meeting thereof on the 19th day of November, 2025.



ALICE MARSHALL, President



ALAN EADES, Secretary



KEVIN FUHRER, Commissioner



LOGAN WALLACE, Commissioner

DAROLD STROUD, Commissioner



Soos Creek Water & Sewer District 2026 Adopted Budget



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**Soos Creek Water and Sewer District
2026 Adopted Budget**

General Manager
Will Appleton

Board of Commissioners

Alice Marshall, President
Alan Eades, Secretary
Kevin Fuhrer
Darold Stroud
Logan Wallace

BUDGET TRANSMITTAL MESSAGE

On behalf of District staff, I am pleased to present the adopted 2026 Operating and Capital Budget for Soos Creek Water & Sewer District. The new budget format being used this year will provide a transparent, easy to understand document that lays out in detail how the District will allocate its financial resources in 2026 to support its priorities and mission of delivering safe, reliable, and affordable water and sewer services to our community and customers.

During the creation of this budget, staff were challenged with the task of examining funding needs associated with programs, services and supplies. This exercise has resulted in an improved picture of how District's funds are utilized today and over time will improve our processes around rate setting, delivering services, and maintaining District assets.

The adopted 2026 Operating and Capital Budget for the Soos Creek Water & Sewer District has been developed assuming water and sewer rate adjustments of 7% and 4% respectively and with the following priorities in mind:

- *Maintaining fully funded reserves in accordance with Board policy & applying conservative financial assumptions.*
- *Alignment with Water and Sewer Comprehensive Plans*
- *Using one-time revenues to support Capital Projects (Funds from water purchase reconciliation).*
- *Continuing investment in the District's Capital Improvement Plan (CIP) to replace and extend the life of critical water and sewer assets.*
- *Implementing rate adjustments that balance customer affordability with the need to fund current operations, future capital projects, and long-term obligations.*
- *Ensuring day-to-day operations remain fully supported, with adequate resources for staff, maintenance, and essential services.*
- *Advancement of District goals supporting our Mission.*

Significant increases to the baseline budget associated with maintaining current levels of service are projected to be approximately \$1.08M; broadly, these categories include cost of living, benefits, salary and merit increases and increased supplies. This funding will ensure that the District remains competitive with respect to employee recruitment and retention which are key ingredients to an organization's ability to provide exceptional service. Improving customer service levels across all departments, improving community outreach and communications and, retaining, recruiting and training talented staff are all goals supported by this increased funding.

Significant new requests to the budget totaling approximately \$1M include four (4) additional utility worker 1 positions (\$0.3M), one (1) additional customer service position (\$0.09M), a new jet truck (\$0.50M), and parking lot paving (\$0.12M). The development and initiation of an asset management & video inspection program, expansion of our wastewater collection program and improving customer service levels are all goals supported by these new requests.

The financial state of the District is strong and conservative forecasts show this will remain the outcome. All operational and capital ending fund balances for the 2026 Adopted Budget are above the targeted reserve amounts and our debt levels are low; therefore, we are well positioned to pursue our goals and fund our priorities with confidence. The adopted budget will support staffing levels and activities necessary to continue providing a high level of service, begin aggressively addressing deferred maintenance needs, and assess the condition of our infrastructure to better inform and prioritize our capital improvement and maintenance programs, and improve customer service. I am proud of the work that has gone into this budget. I believe it will serve our customers and residents well, and I hope that you feel the same.

Sincerely,

Will Appleton, P.E.
General Manager

MISSION & GOALS



Mission

The mission of Soos Creek Water and Sewer District, a public agency, is to provide reliable, high-quality water and sewer services in an efficient, cost-effective manner.

2026 Goals

- Initiate asset management & video inspection program
- Zero sanitary sewer overflow events
- Improve customer service levels across all departments
- Improve community outreach and communications
- Recruit, retain and train excellent staff
- Maintain exceptional stewardship of public funds



DISTRICT OVERVIEW

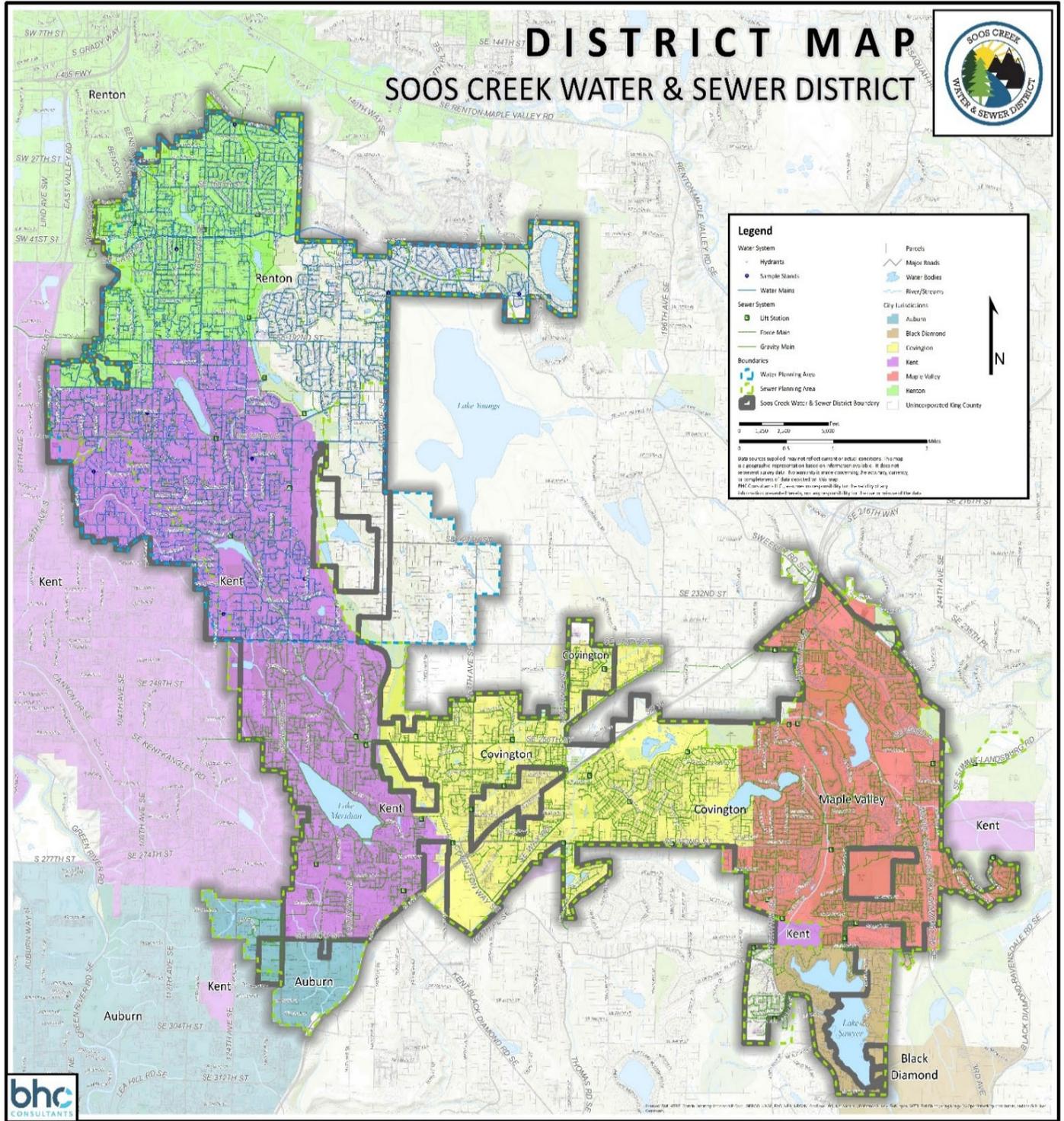
Soos Creek Water and Sewer District (SCWSD) is a municipal corporation of King County, Washington. SCWSD was formed in 1987 when King County Water District No. 58 and Cascade Sewer District formally merged creating what is now the third largest Water and Sewer Special Purpose District in the State of Washington. SCWSD is governed by five elected officials who constitute a Board of Commissioners. Authority and procedures for water and sewer district functions are provided for in the Revised Code of Washington (RCW 57).

Today, Soos Creek Water & Sewer District serves more than 114,000 people within a 35 square mile area that includes portions of the cities of Kent, Renton, Auburn, Covington, Maple Valley, Black Diamond and King County. SCWSD has a total of 53,797 accounts as of September 2025 (19,223 water accounts and 34,574 sewer accounts).

SCWSD purchases all its potable water from Seattle Public Utilities (SPU) under terms of a long term, Full Requirements Contract executed in June of 2001 and amended in January of 2026. SPU water is obtained from the Cedar River Watershed and is of exceptionally high quality. Average daily water demand ranges from 3.4 to 4 million gallons, while peak demand during the summer can exceed 6 million gallons.

SCWSD collects and conveys sanitary sewage flows within its' boundaries and discharges these flows into King County owned transmission mains that ultimately convey the flows to their wastewater treatment facility located in Renton. SCWSD does not provide wastewater treatment, rather the King County Wastewater Treatment Division is responsible for transmission, treatment, and disposal of all sewage collected within their defined service area, which includes all the District's Sewer Service Areas.

DISTRICT MAP



DISTRICT OFFICIALS

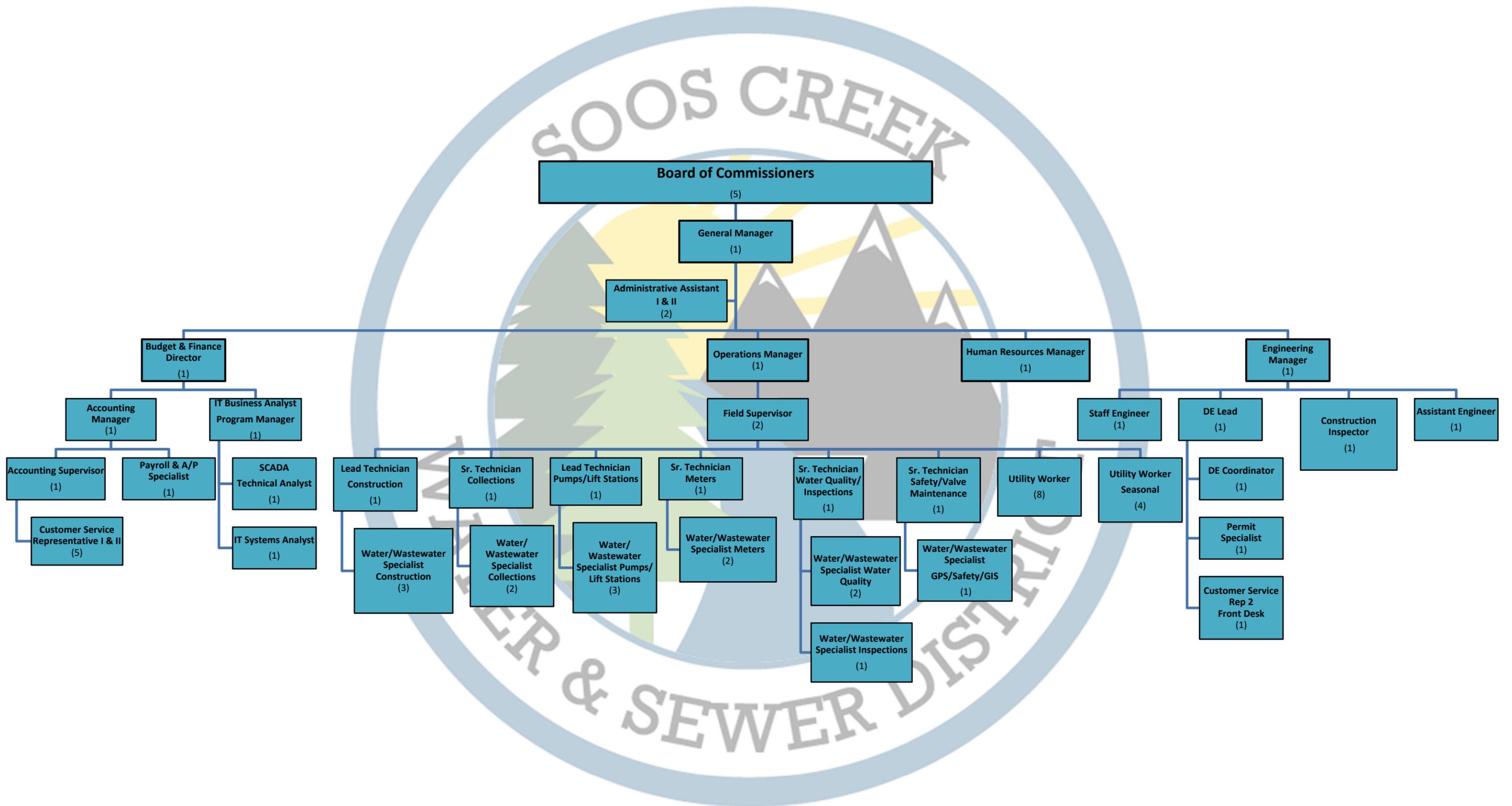
BOARD OF COMMISSIONERS

<u>Position</u>	<u>Incumbent</u>	<u>Term Expires</u>
Position 1	Alice Marshall, President	January 1, 2030
Position 2	Alan Eades, Secretary	January 1, 2026
Position 3	Kevin Fuhrer	January 1, 2026
Position 4	Darold Stroud	January 1, 2028
Position 5	Logan Wallace	January 1, 2028

DISTRICT ADMINISTRATION

General Manager..... Will Appleton
Budget & Finance Director Chase Donnelly
Human Resources Manager Marci Oda
Operations Manager Gregory Hill
Engineering Manager..... Brianne Bannwarth

2026 DISTRICT ORGANIZATION CHART



SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

DISTRICT-WIDE STAFF

Authorized FTE's in Budget					2026 Allocation	
Department	2023	2024	2025	2026	Sewer	Water
Administration						
General Manager	1.0	1.0	1.0	1.0	0.7	0.3
Executive Assistant	1.0	1.0	-	-	-	-
Administrative Assistant II	-	-	2.0	2.0	1.4	0.6
Administrative Assistant I	-	-	-	-	-	-
Total Administration FTEs	2.0	2.0	3.0	3.0	2.1	0.9
Operations & Maintenance						
Field Operations Manager	1.0	1.0	1.0	1.0	0.75	0.25
Field Supervisor	2.0	2.0	2.0	2.0	1.00	1.00
Senior Technician	6.0	6.0	6.0	6.0	2.75	3.25
Water/Wastewater Specialist III	5.0	6.0	6.0	6.0	2.75	3.25
Water/Wastewater Specialist II	5.0	-	1.0	3.0	2.00	1.00
Water/Wastewater Specialist I	3.0	8.0	7.0	5.0	1.75	3.25
Utility Worker (4 new in 2026)	3.0	3.0	4.0	8.0	6.75	1.25
Total Operations & Maintenance FTEs	25.0	26.0	27.0	31.0	17.75	13.25
Engineering						
Engineering Manager	-	1.0	1.0	1.0	0.7	0.3
Staff Engineer	-	-	1.0	1.0	0.7	0.3
Assistant Engineer	-	1.0	1.0	1.0	0.7	0.3
Field Inspector	-	-	1.0	1.0	0.7	0.3
Development Administration Lead	1.0	1.0	1.0	1.0	0.7	0.3
Development Coordinator II	1.0	1.0	-	-	-	-
Development Coordinator I	-	-	1.0	1.0	0.7	0.3
Permit Specialist	1.0	1.0	1.0	1.0	0.7	0.3
Customer Service Representative I - DE	1.0	1.0	1.0	1.0	0.7	0.3
Total Engineering FTEs	4.0	6.0	8.0	8.0	5.6	2.4
Finance & Information Technology						
Budget & Finance Director	1.0	1.0	1.0	1.0	0.7	0.3
Accounting Manager	-	1.0	1.0	1.0	0.7	0.3
Accounting Supervisor	1.0	1.0	1.0	1.0	0.7	0.3
Accountant	1.0	-	-	-	-	-
Payroll/AP Specialist	1.0	1.0	1.0	1.0	0.7	0.3
Customer Service Representative II	-	2.0	3.0	3.0	2.1	0.9
Customer Service Representative I (1 new in 2026)	4.0	2.0	1.0	2.0	1.4	0.6
IT Business Analyst/Program Manager	1.0	1.0	1.0	1.0	0.7	0.3
IT Systems Analyst	1.0	1.0	1.0	1.0	0.8	0.2
Technical Analyst	1.0	1.0	1.0	1.0	0.7	0.3
Total Finance & Information Technology FTEs	11.0	11.0	11.0	12.0	8.5	3.5
Human Resources						
HR Manager	1.0	1.0	1.0	1.0	0.7	0.3
Total Human Resources FTEs	1.0	1.0	1.0	1.0	0.7	0.3
Total Soos Creek Water & Sewer District FTEs	43.0	46.0	50.0	55.0	34.7	20.4

BUDGET SUMMARY

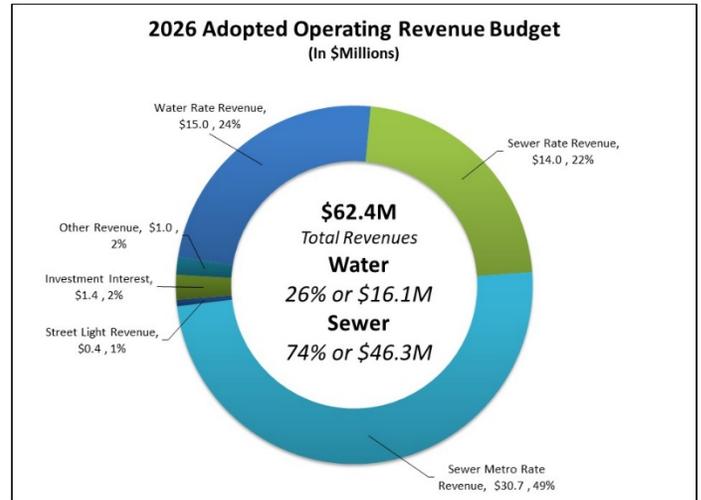
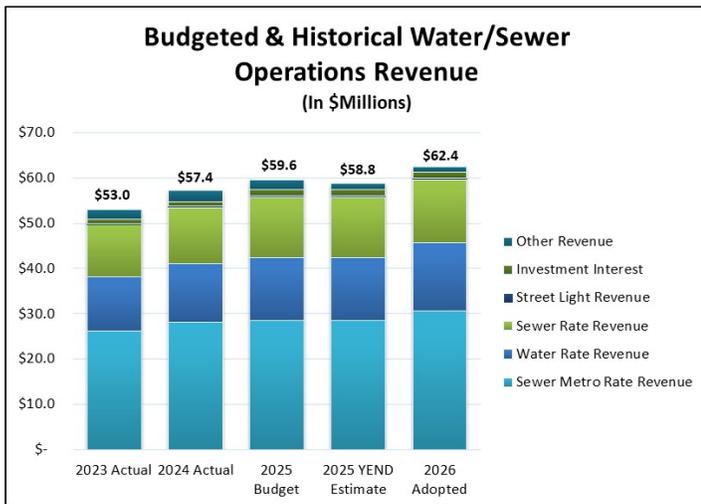
BUDGET SUMMARY

Beginning Fund Balance

The adopted budget opens 2026 with a combined Water and Sewer Operational Fund beginning balance of \$55.7M and an ending fund balance of \$52.8M; a reduction of \$2.9M.

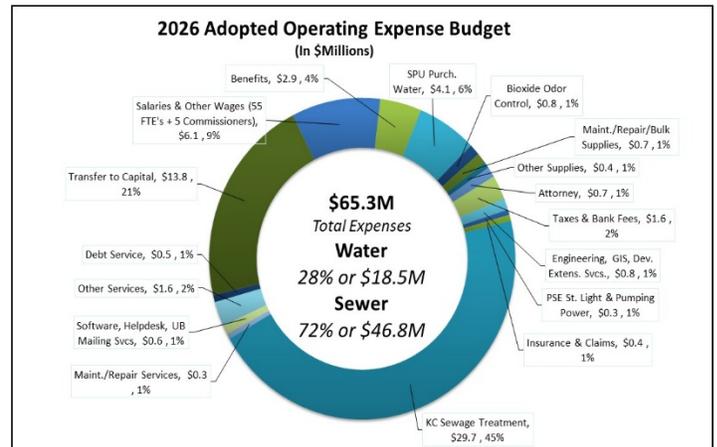
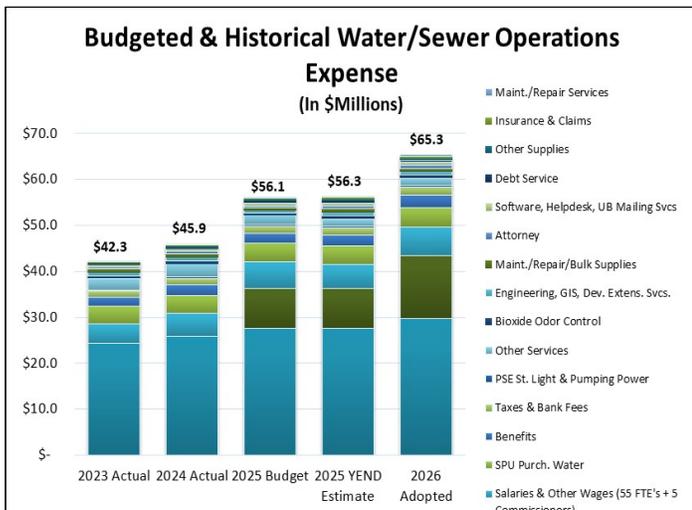
Total Operating Revenues

Water and Sewer rate based revenues account for 96% of total operational revenue. Total water rate revenues are projected to be \$15.0M, which includes a 7% rate increase, while total Sewer rate revenue are projected to be \$14.0M, which includes a 4% rate increase. King County Sewer rates and Street Light rates reflect 7.5% and 5.3% rate increases, respectively. Investment income increased 7% over 2025 year-end estimate due to increased levels of investment and higher interest rates. In summary, total operating revenue is expected to be \$62.4M as shown below.



Total Operating Expenses

Total operating expenses for the District, including debt service and transfers out to capital, are projected to be \$65.3M. Eighty-six percent (86%) of total operating expenses fall into four major categories: KC Sewage Treatment (45%), Transfer to Capital (21%), Salaries, Wages, Benefits (14%), and SPU Purchased Water (6%). Compared to the 2025 Year-End Estimate, total expenses in the 2026 Adopted Budget increased by approximately \$9.0 million. This increase is primarily due to a higher transfer to capital (\$5.1 million), higher King County Sewage costs (\$2.1 million), additional water purchases (\$0.08 million), increased wages and benefits (\$1.09 million), new staff positions (\$0.39 million), and added services of (\$0.26 million).



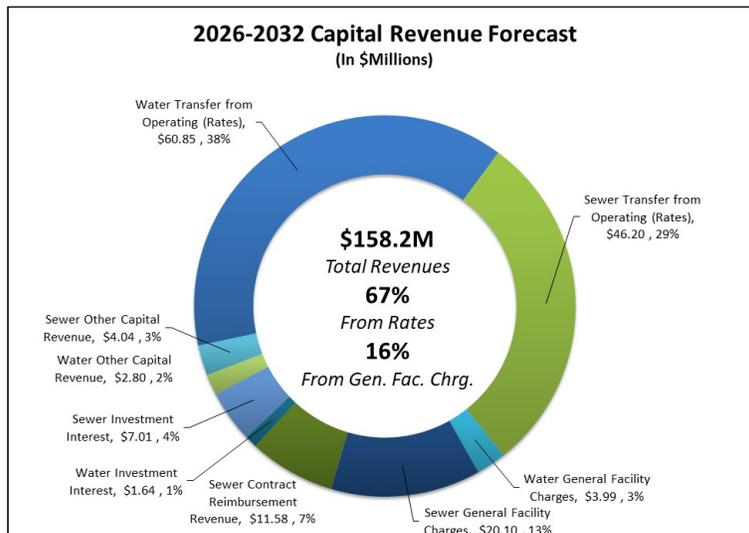
Total Water/Sewer Operating Summary

Item	2025		2026	26 Adopted - 25 YEND Est.	
	Budget	Year-End Estimate	Adopted	Chg	% Chg
<i>BEGINNING FUND BALANCE</i>	\$53,170,748	\$ 53,170,748	\$55,674,450	\$ 2,503,702	4.7%
OPERATING REVENUE:					
Water Rate Revenue	\$ 13,913,337	\$ 13,913,337	\$ 14,961,707	\$ 1,048,370	7.5%
Sewer Rate Revenue	13,266,250	13,266,250	13,976,260	710,010	5.4%
Sewer Metro Rate Revenue	28,563,229	28,563,229	30,705,471	2,142,242	7.5%
Street Light Revenue	345,325	345,325	363,627	18,302	5.3%
Investment Interest	1,302,147	1,302,147	1,392,280	90,133	6.9%
Other Revenue	2,162,000	1,393,500	997,871	(395,629)	-28.4%
Total Revenues	\$ 59,552,288	\$ 58,783,788	\$ 62,397,217	\$ 3,613,430	6.1%
OPERATING EXPENSE:					
Commissioners	\$850,294	\$ 881,984	\$1,018,292	\$136,308	15.5%
Administration	623,289	642,491	833,926	191,435	29.8%
Finance & Information Technology	\$4,269,183	4,250,168	\$4,541,403	291,236	6.9%
Human Resources	658,349	698,373	740,996	42,623	6.1%
Engineering	1,519,719	1,649,332	2,002,394	353,062	21.4%
Operations & Maintenance	7,401,719	7,370,705	8,085,333	714,628	9.7%
SPU Water	4,033,395	4,033,395	4,114,063	80,668	2.0%
KC Sewer	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
Transfer Out to Capital	\$8,723,000	8,723,000	\$13,800,000	5,077,000	58.2%
Debt Service Interest	\$38,018	38,018	\$41,548	3,530	9.3%
Debt Service Principal	430,133	430,133	430,133	-	0.0%
Total Expenses/Transfer Out/Debt Service	\$56,109,587	\$56,280,086	\$65,317,442	\$ 9,037,356	16.1%
Changes in Fund Balance	\$ 3,442,701	\$ 2,503,702	\$ (2,920,224)	\$ (5,423,926)	-216.6%
ENDING FUND BALANCE:	\$ 56,613,449	\$ 55,674,450	\$ 52,754,226	\$ (2,920,224)	-5.2%
Depreciation Expense	8,374,957	8,185,000	8,481,000	296,000	3.6%

Capital Project Revenues

Water and sewer rate based revenues are also the primary funding source for Capital totaling \$60.9M in water rate revenue, and \$46.2M in sewer rate revenue over the 7-Year (2026-2032) Capital Improvement Plan (CIP). Water and Sewer General Facility Charges (GFCs) totaling \$24.1M also contribute to the capital funding.

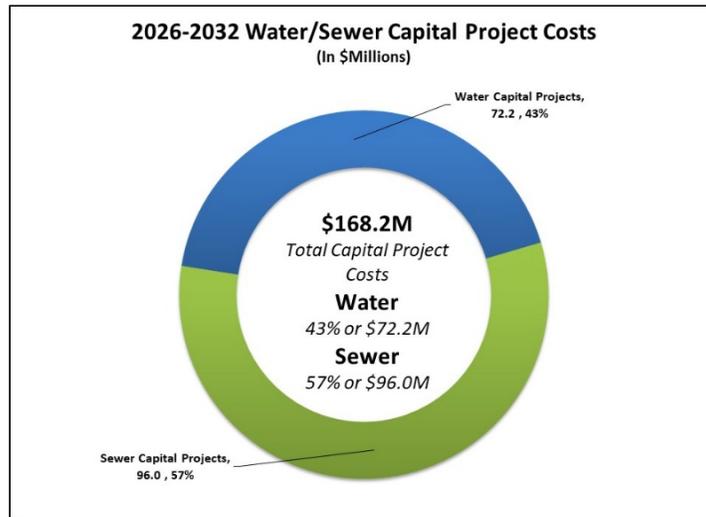
Other funding sources include excess reserves, connection fees, investment interest, and other capital reimbursement revenue. Additionally, Public Works Trust Fund Loans (competitive low interest loans from the State) are used strategically to smooth rate impacts while maintaining Board-adopted debt service coverage policies. The District currently has three Public Works Trust Fund Loans that are being serviced and has been notified of award on a fourth loan.



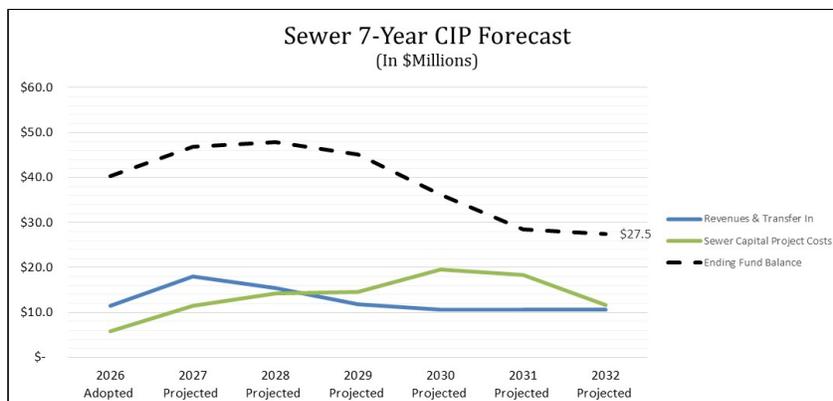
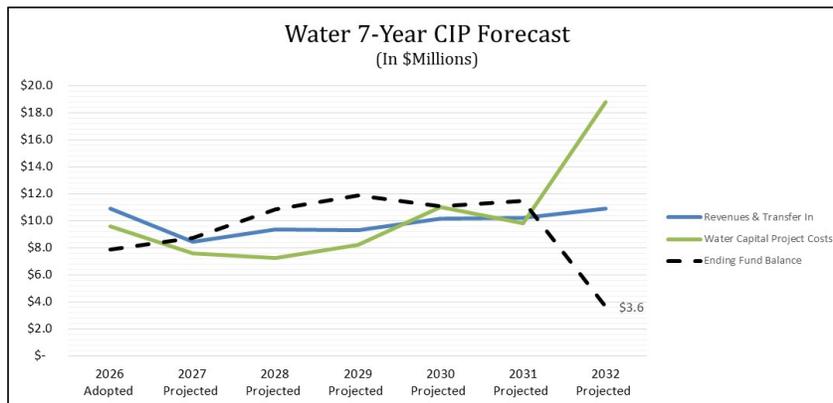
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

Capital Project Costs

Water and Sewer Capital Project costs total \$168.2M in the 7-Year (2026-2032) CIP. This is comprised of \$72.2M in Water capital projects and \$96.0M in Sewer Capital Projects. These projects support growth, system reliability and regulatory compliance. Required revenues and transfers in as shown in the two graphs below are needed to fund projects programmed through 2032 that have become part of the Water & Sewer 7-year CIP. Additionally, it should be noted that the variance between capital revenues and capital project costs of \$10M has already been collected and resides within the capital beginning fund balance.



The following charts present the 7-Year Capital Improvement Plan (CIP) forecast for the Water and Sewer Capital Funds. Each chart illustrates projected revenues, planned capital project costs, and the resulting ending fund balances, which are projected to meet or exceed reserve policy levels. The adopted 7% Water and 4% Sewer rate increases are designed to smooth the spikes in upcoming capital projects, resulting in a more gradual and consistent rate path over time.



Total Water/Sewer Capital Summary

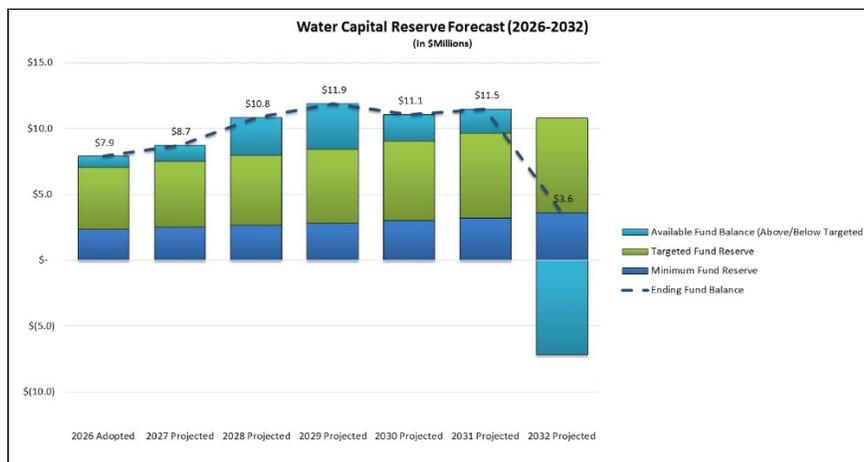
Water/Sewer Capital Projects	2026 Costs	2027-2032 Costs	Total Capital Project Costs
Water Capital Projects			
Tank 2 Transmission and Distribution - 116th	\$ -	\$ 13,665,445	\$ 13,665,445
Glencarin	-	8,351,690	8,351,690
Cascade Hills 8 / Fairwood Park	-	7,319,571	7,319,571
Tank 2 & 5 Recoating	-	6,584,806	6,584,806
Coronado Knolls / Meridian Villa	-	6,249,917	6,249,917
Springbrook Ranchettes (High Pressure)	-	5,283,261	5,283,261
Cascade Vista AC Water Main Replacement Phase 1 & 2	3,100,000	3,359,450	6,459,450
SE 202nd Street AC and Service Line Replacement	2,800,000	54,080	2,854,080
119th Ave SE, SE 204th St, SE 206th St, 120th Ave SE, 120th Pl SE, SE 209th St, and SE 210th St	150,000	2,617,039	2,767,039
Water Quality Improvements Tanks 2, 5, & 6	1,025,000	324,480	1,349,480
S 216th AC Water Main Replacement	1,200,000	27,040	1,227,040
Vehicles, Equipment, & Standby Generator	604,600	3,170,221	3,774,821
Other Water Capital Projects	710,000	5,618,371	6,328,371
Total Water Capital Project Costs	\$ 9,589,600	\$ 62,625,372	\$ 72,214,972
Sewer Projects			
Lift Station 10B Third Force Main	\$ -	\$ 27,279,267	\$ 27,279,267
Kent Cascade Relief Interceptor No. 2	500,000	11,077,315	11,577,315
LS5B North Force Main Phase 1 & 2 (F4-5 - Ph 1,) (C4-12 - Ph2)	300,000	9,939,179	10,239,179
Cascade Interceptor Upgrade (123rd Ave SE/126th Ave SE) (A4-6) & (Glenwood Ave SE/SE 15th St) (A4-7)	-	6,147,325	6,147,325
Lift Station 45 Interceptor (Q9-20)	-	4,985,357	4,985,357
Witte Road Main Upgrade (Phase A & B) (P17-10 & P17-19)	-	3,943,999	3,943,999
LS 14 Replacement	-	3,433,258	3,433,258
LS 21 Replacement	-	3,085,619	3,085,619
Lift Station No. 20 Abandonment	500,000	1,847,373	2,347,373
Lift Station 11 FM / SE 256th Upgrade (P11-17) Phase 2	2,000,000	162,240	2,162,240
Telemetry Upgrades Lift Stations	300,000	1,823,285	2,123,285
Vehicles, Equipment, & Standby Generator	1,307,400	6,236,168	7,543,568
Other Sewer Capital Projects	895,214	10,241,276	11,136,490
Total Sewer Capital Project Costs	\$ 5,802,614	\$ 90,201,660	\$ 96,004,274
Total Capital Projects	\$ 15,392,214	\$ 152,827,032	\$ 168,219,246

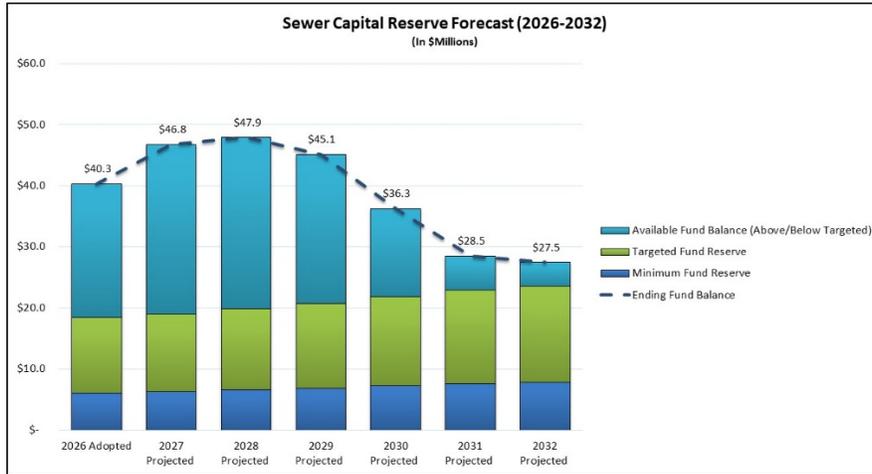
Capital Project Reserve Balances

The charts below illustrate the Water and Sewer Capital Reserve forecasts, showing the relationship between the available fund balance (above or below the targeted reserve policy), the established targeted fund reserve, the fund reserve minimum, and the projected ending fund balance for each year.

By 2032, the Water Capital Fund is projected to have an ending fund balance of \$3.6 million, above the minimum reserve threshold of \$3.6 million by \$23,000, but below the targeted reserve of \$10.8 million by \$7.2 million, maintaining adequate funding capacity for planned capital needs.

The Sewer Capital Fund is projected to end 2032 with a balance of \$27.5 million, which is \$3.9 million above the targeted reserve threshold of \$23.6 million.





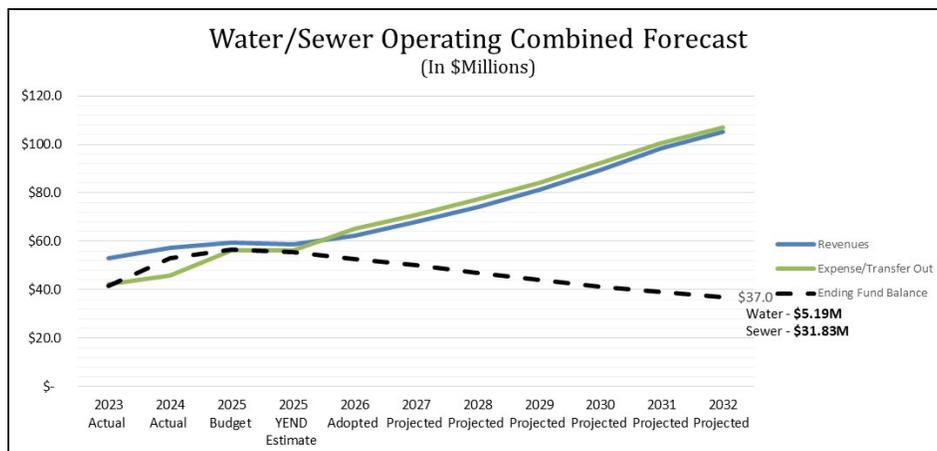
Operating Financial Forecast

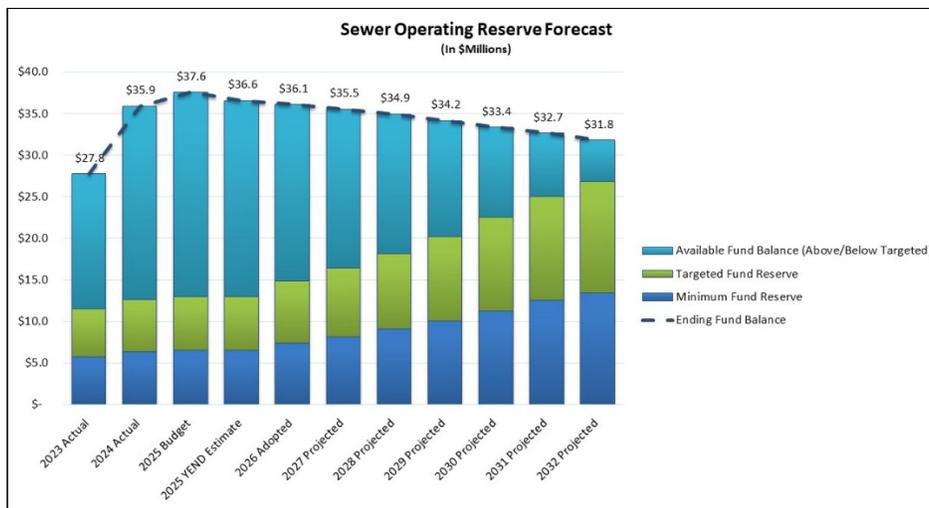
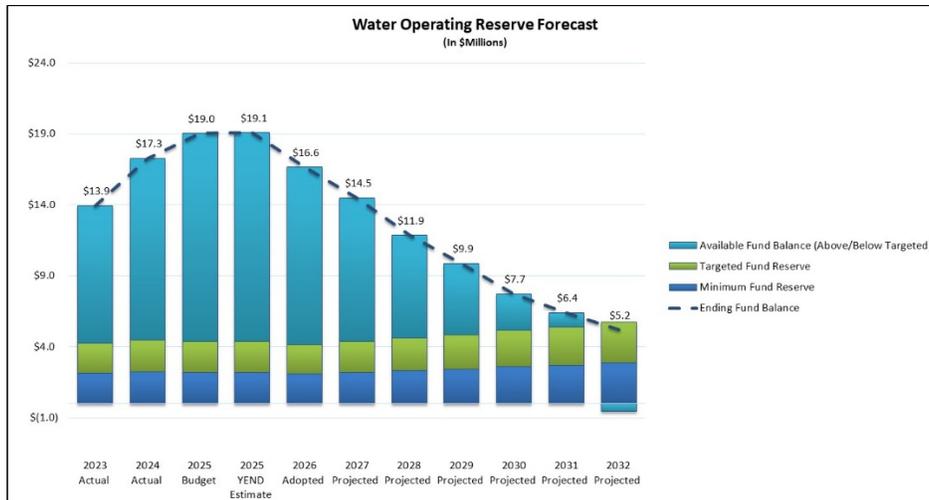
The District’s financial forecast projects that both Water and Sewer Operating Funds will continue to meet or exceed established reserve minimums through 2032. Modeled rate adjustments of 7% per year for Water, and 4% per year for Sewer are projected to sustain operations, fund capital reinvestment, and preserve strong financial metrics through 2032.

Key financial forecast assumptions and cost drivers include:

- **Labor Costs** Increase 6.5% annually from 2026–2032, reflecting cost-of-living adjustments, and merit increases.
- **Employee Benefits** growth of 10% per year, consistent with medical, pension, and employer contribution trends.
- **Engineering and Consultant Services:** Beginning in 2027, costs are reduced by \$75,000 per year as the newly hired Staff Engineer and Inspector assume responsibilities previously performed by outside consultants.
- **Financial and Utility Billing Support:** Costs decline starting in 2026 by \$40,000 due to in-house handling of audit prep, and financial statement review. Seasonal help declines by \$29,500 due to hiring of new Customer Service position.
- **King County Sewage Treatment:** Increase 7.25%–13.5% annually, with 2027–2031 averaging around 12%, based on published King County rate projections.
- **Purchased Water:** Seattle Public Utilities wholesale water usage is projected to increase 2% in 2026, and 3% projected rate increase thereafter.
- **Insurance:** Premiums projected to rise 12% annually, reflecting historical increases.
- **Utilities (Power and Street Lighting):** Increase 7.5% per year, consistent with historical rate increases
- **Supplies, Maintenance, and Other Services:** Escalate 3–4% annually, aligned with the Seattle CPI-U forecast from OEFA (February 2025).

By 2032, the Water Operations Fund is projected to have an ending fund balance of \$5.2 million, above the minimum reserve threshold of \$2.9 million by \$2.3 million, but below the targeted reserve of \$5.7 million by \$0.5 million. The Sewer Operations Fund is projected to end 2032 with a balance of \$31.8 million, which is \$5.0 million above the targeted reserve threshold of \$26.9 million.





Conclusion

The adopted budget allows the District to continue to provide our customers and residents with the highest level of service. While total operational expenses are projected to outpace revenues for 2026, reserve levels are more than sufficient to address this imbalance. Future revenues, expenses and rates have been structured to allow for a measured reduction each year in the level of reserves being held that are in excess of the targeted amount required. This approach will put these funds to work supporting infrastructure, maintenance and operations while keeping rate adjustments steady and predictable.

The combination of performing more work in house (engineering, inspection, and construction management), refining District programs to ensure appropriate cost recovery and addressing deferred maintenance ahead of the need for costly repairs are all expected to reduce expenses moving forward and support keeping water and sewer rate adjustments manageable for our customers over the long term.

Staff will closely monitor revenues and expenses and be ready to adjust should economic conditions warrant such action. Excellent fiscal stewardship will remain a top priority as we move forward.

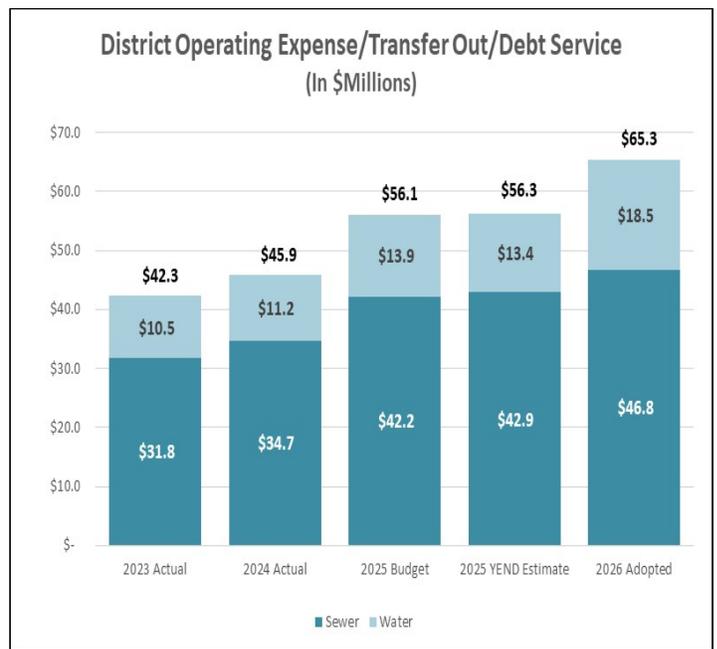
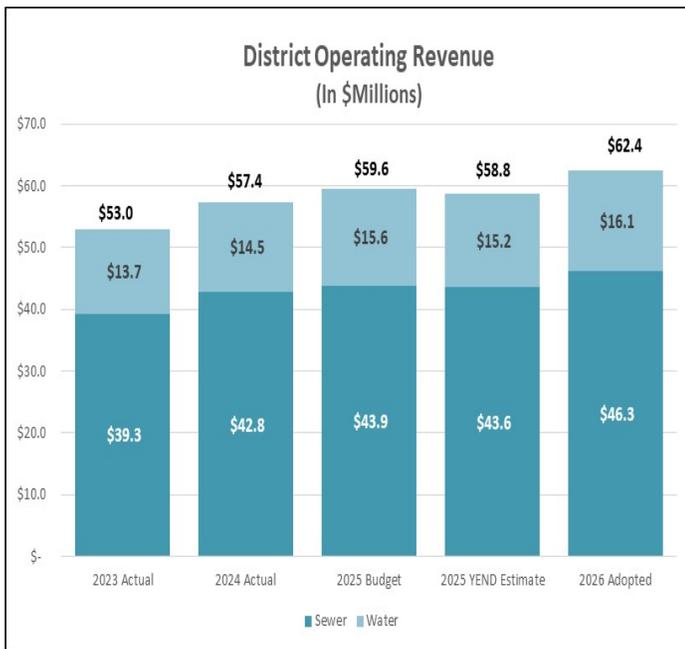
DISTRICT OPERATING BUDGET

BUDGET OVERVIEW

The Water and Sewer Operating Funds provide the financial resources necessary for the District to conduct day-to-day business operations, maintain service reliability, and manage short-term financial obligations. Revenues collected from customer rates, fees, and other operating sources are deposited into this fund to support ongoing utility activities performed by the following departments:

- Administration
- Operations & Maintenance
- Engineering
- Finance & Information Technology
- Human Resources

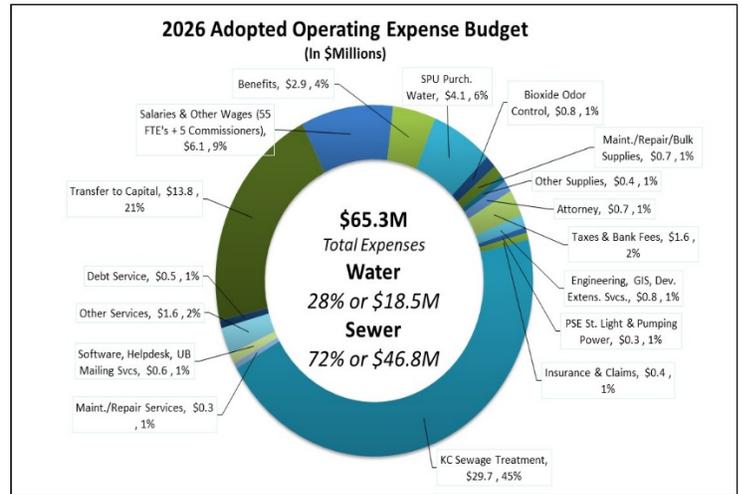
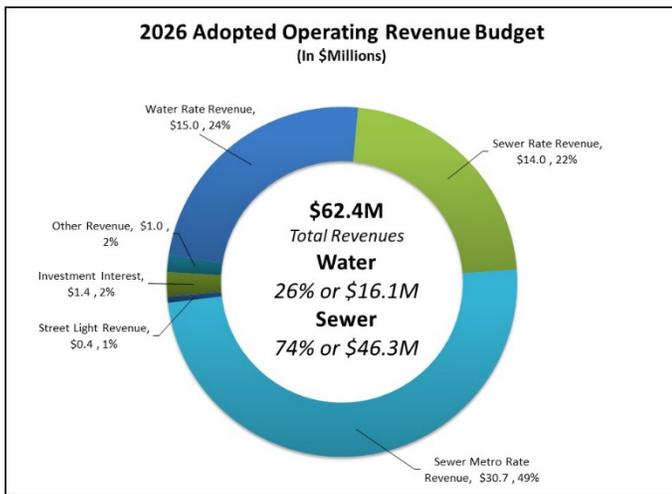
WATER/SEWER OPERATING COMBINED



SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

SOURCES & USES - WATER/SEWER OPERATING COMBINED

Item	2023	2024	2025		2026	26 Adopted - 25 YEND Est.	
	Actual	Actual	Budget	Year-End Estimate	Adopted	Chg	% Chg
BEGINNING FUND BALANCE	\$30,991,945	\$ 41,697,025	\$53,170,748	\$ 53,170,748	\$55,674,450	\$ 2,503,702	4.7%
OPERATING REVENUE:							
Water Rate Revenue	\$ 11,863,422	\$ 12,823,456	\$ 13,913,337	\$ 13,913,337	\$ 14,961,707	\$ 1,048,370	7.5%
Sewer Rate Revenue	11,544,184	12,439,176	13,266,250	13,266,250	13,976,260	710,010	5.4%
Sewer Metro Rate Revenue	26,251,364	28,205,645	28,563,229	28,563,229	30,705,471	2,142,242	7.5%
Street Light Revenue	310,781	329,219	345,325	345,325	363,627	18,302	5.3%
Investment Interest	863,893	983,596	1,302,147	1,302,147	1,392,280	90,133	6.9%
Other Revenue	2,205,744	2,573,564	2,162,000	1,393,500	997,871	(395,629)	-28.4%
Total Revenues	\$ 53,039,387	\$ 57,354,657	\$ 59,552,288	\$ 58,783,788	\$ 62,397,217	\$ 3,613,430	6.1%
OPERATING EXPENSE:							
Commissioners	\$644,007	\$912,384	\$850,294	\$ 881,984	\$1,018,292	\$136,308	15.5%
Administration	499,709	574,234	623,289	642,491	833,926	191,435	29.8%
Finance & Information Technology	\$3,804,128	\$4,244,870	\$4,269,183	4,250,168	\$4,541,403	291,236	6.9%
Finance, Utility Billing, Accounting	\$2,786,898	\$3,032,154	\$3,123,867	3,092,378	\$3,278,584	186,207	6.0%
Information Technology	1,017,230	1,212,715	1,145,316	1,157,790	1,262,819	105,029	9.1%
Human Resources	635,698	612,809	658,349	698,373	740,996	42,623	6.1%
Engineering	1,114,778	1,955,959	1,519,719	1,649,332	2,002,394	353,062	21.4%
Developer Extension	589,359	723,809	578,308	674,140	741,606	67,466	10.0%
General Operations	525,419	1,232,150	941,411	975,192	1,260,788	285,596	29.3%
Operations & Maintenance	\$35,623,005	\$37,408,757	\$38,997,602	38,966,588	\$41,908,751	2,942,163	7.6%
General Operations	3,863,771	4,273,455	5,292,474	5,619,365	2,871,266	(2,748,098)	-48.9%
SPU Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
KC Sewer	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
Meters	853,014	459,106	492,570	472,570	642,470	169,900	36.0%
Pumps, Grinders, & Lift Station	\$1,229,505	\$1,160,203	\$831,925	1,057,750	\$1,899,967	842,217	79.6%
Transmissions & Collection	\$471,132	\$630,890	\$323,500	25,000	\$878,637	853,637	3414.5%
Cross Connect., Water Qual., Inspect., & Locates	\$292,596	\$263,066	\$68,250	35,020	\$865,305	830,285	2370.9%
Construction - Svcs. & Distrib. & Hydrants	\$677,817	\$775,858	\$393,000	161,000	\$927,687	766,687	476.2%
Transfer Out to Capital	\$0	\$0	\$8,723,000	8,723,000	\$13,800,000	5,077,000	58.2%
Debt Service Interest	\$1,437	\$21,362	\$38,018	38,018	\$41,548	3,530	9.3%
Debt Service Principal	11,544	150,559	430,133	430,133	430,133	-	0.0%
Total Expenses/Transfer Out/Debt Service	\$42,334,307	\$45,880,934	\$56,109,587	\$56,280,086	\$65,317,442	\$ 9,037,356	16.1%
Changes in Fund Balance	\$ 10,705,080	\$ 11,473,723	\$ 3,442,701	\$ 2,503,702	\$ (2,920,224)	\$ (5,423,926)	-216.6%
ENDING FUND BALANCE:	\$ 41,697,025	\$ 53,170,748	\$ 56,613,449	\$ 55,674,450	\$ 52,754,226	\$ (2,920,224)	-5.2%
Depreciation Expense	7,937,222	8,071,824	8,374,957	8,185,000	8,481,000	296,000	3.6%



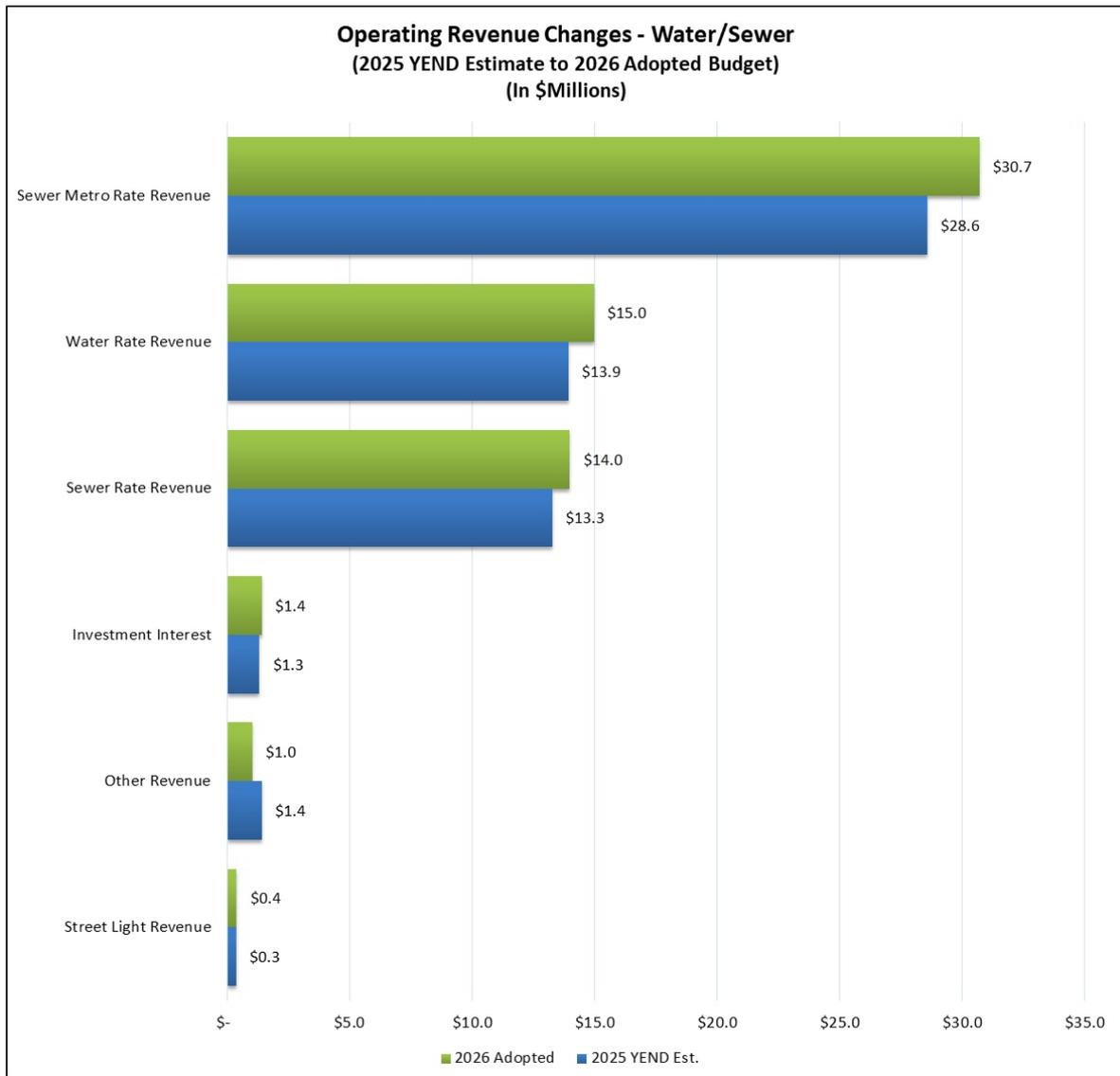
OPERATING REVENUE CHANGES - WATER/SEWER OPERATING COMBINED

The chart below compares the District’s 2025 Year-End Estimate to the 2026 Adopted Budget for major operating revenue categories. Overall operating revenues are projected to increase to \$62.4 million from \$58.8 million, reflecting planned rate adjustments, steady service growth, and higher investment earnings.

Major revenue changes include:

- **Sewer Metro Rate Revenue** – increased \$2.1 million (from \$28.6M to \$30.7M) due to King County treatment 7.5% rate adjustment.
- **Water Rate Revenue** – increased \$1.1 million (from \$13.9M to \$15.0M), reflecting a 7% rate adjustment.
- **Sewer Rate Revenue** – increased \$0.7 million (from \$13.3M to \$14.0M), reflecting a 4% rate adjustment.
- **Investment Interest** – increased \$0.1 million (from \$1.3M to \$1.4M) due to maintained high interest rates and sustained investment balances.
- **Street Light Revenue** – increased \$18,000 (from \$0.3M to \$0.4M) corresponding to a 5.3% rate increase.

These increases reflect the District’s ongoing strategy to maintain stable, predictable rates while ensuring sufficient revenues to support operations, capital investment, and long-term financial health.

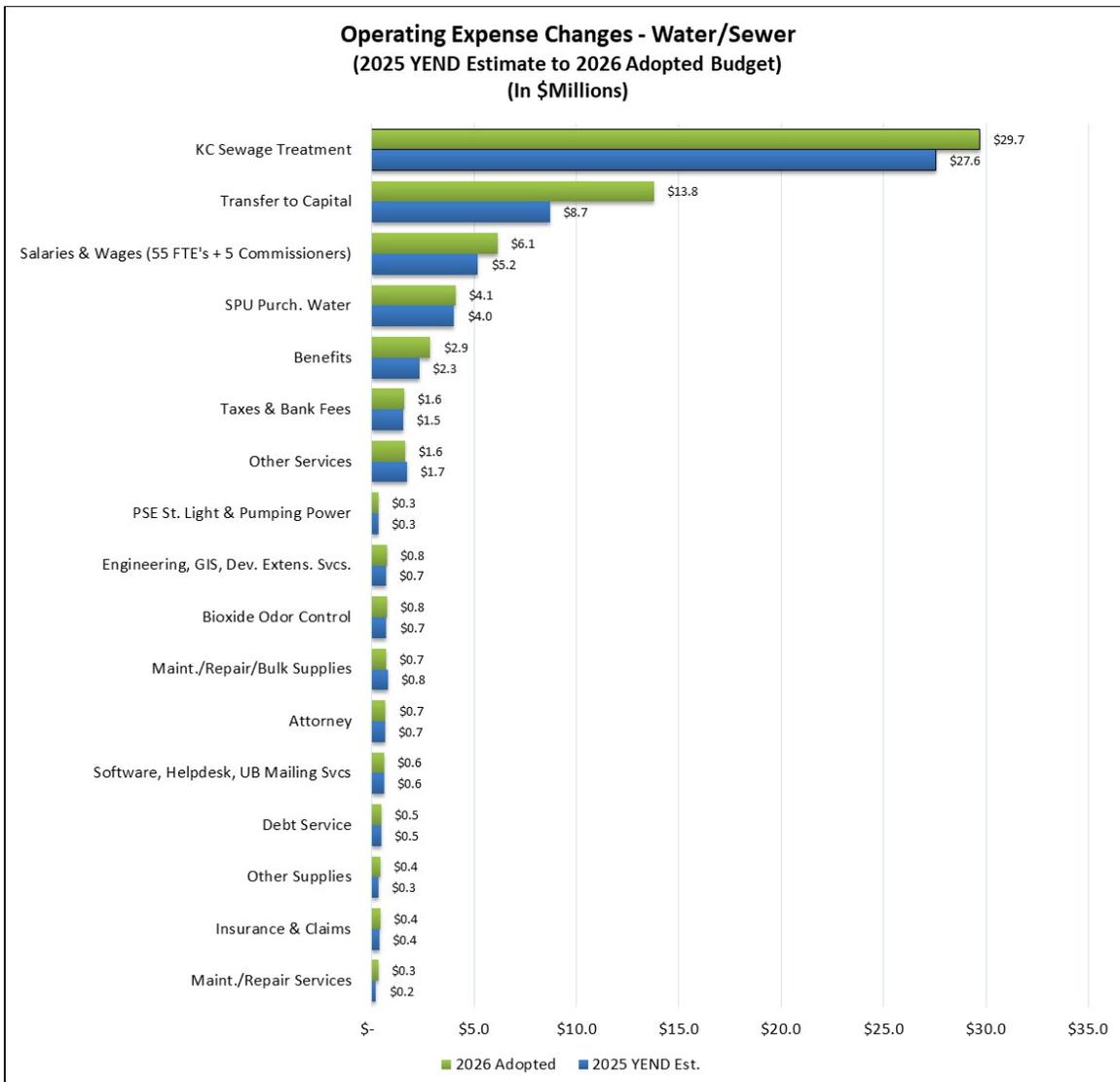


OPERATING EXPENSE CHANGES - WATER/SEWER OPERATING COMBINED

The chart below compares operating expenses by major category between the 2025 Year-End Estimate and the 2026 Adopted Budget. Total operating expenses, including debt service and transfers to capital, are projected to increase by \$9.0 million, totaling \$65.3 million in 2026.

Major expense changes include:

- **Transfer to Capital** – increased \$5.1 million (from \$8.7M to \$13.8M) to support planned capital reinvestment.
- **King County Sewage Treatment** – increased \$2.1 million (from \$27.6M to \$29.7M) due to 7.5% treatment rate adjustments.
- **Salaries & Wages** – increased \$0.9 million (from \$5.2M to \$6.1M), reflecting cost-of-living adjustments, merit increases, and five new positions (four Utility Workers and one Customer Service Representative).
- **Benefits** – increased \$0.5 million (from \$2.3M to \$2.9M) due to medical premium and staffing increases.
- **SPU Purchased Water** – increased \$0.1 million (from \$4.0M to \$4.1M) due to projected increased water usage.
- **Other Services and Supplies** – Increased \$0.4 million combined, driven by higher costs for safety supplies for new and existing field staff, increased usage and cost of odor control supplies for sewer operations, higher vehicle maintenance expenses, and greater need for supplies and services related to the replacement and repair of existing water and sewer infrastructure.



SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

EXPENSES LINE-ITEM SUMMARY - WATER/SEWER OPERATING COMBINED

Code	Item	2023	2024	2025		2026	26 Adopted - 25 YEND Est.	
		Actual	Actual	Budget	Year-End Estimate	Adopted	Chg	% Chg
Expenses:								
1XX	Salaries & Wages (55 FTE's + 5 Commissioners)	\$ 3,943,639	\$ 4,716,479	\$ 5,493,689	\$ 4,912,908	\$ 5,869,868	\$ 956,960	19.5%
1XX	Other Salaries	206,167	245,589	314,100	283,005	267,555	(15,450)	-5.5%
2XX	Benefits	1,977,355	2,164,226	2,122,872	2,331,268	2,865,523	534,255	22.9%
3XX	Supplies	5,489,334	5,646,286	5,575,986	5,896,593	5,972,800	76,208	1.3%
	Purchased Wholesale Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
	SPU Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
	Operations & Maintenance Supplies	1,578,143	1,611,217	1,502,378	1,811,700	1,765,213	(46,488)	-2.6%
	Bioxide Odor Control	574,335	575,927	537,578	725,000	750,000	25,000	3.4%
	Vehicle/Equipment/Infrastructure Maint./Repair	266,891	337,887	321,750	417,750	355,200	(62,550)	-15.0%
	Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	458,135	443,622	371,100	371,100	331,500	(39,600)	-10.7%
	Fuel	110,817	117,997	120,000	120,000	124,500	4,500	3.8%
	Asphalt/Crushed Rock	91,739	41,906	42,000	65,000	75,000	10,000	15.4%
	Clothing/PPE/Safety	45,014	39,310	49,200	49,200	60,000	10,800	22.0%
	Bldg. Maint/Repair	24,960	21,495	27,000	27,000	28,013	1,013	3.8%
	Small Tools/Minor Equipment	798	22,567	23,750	23,750	25,000	1,250	5.3%
	Chlorine	2,404	7,085	7,000	7,000	9,000	2,000	28.6%
	Janitorial	1,712	2,848	3,000	4,500	5,500	1,000	22.2%
	Meals	1,338	573	-	1,400	1,500	100	7.1%
	Administrative Supplies - (Commissioner's, Administration, Finance & IT, Human Resources)	46,710	98,121	40,213	51,498	93,525	42,027	81.6%
	IT/Copier/Paper	32,096	73,728	25,067	25,067	53,300	28,233	112.6%
	General Office	14,615	24,393	15,146	26,431	20,225	(6,206)	-23.5%
	Employee Recognition Program	-	-	-	-	20,000	20,000	n/a
4XX	Services	30,694,831	32,303,471	33,411,789	33,505,161	36,070,014	2,564,853	7.7%
	Purchased Sewage Treatment Services	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
	KC Sewage Treatment	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
	Operations & Maintenance Services	2,444,273	2,051,673	2,001,323	1,511,262	1,642,091	130,829	8.7%
	Vehicle/Equipment/Infrastructure Maint./Repair	233,343	81,578	157,500	214,520	339,000	124,480	58.0%
	Utilities - PSE Natural Gas/Electricity	640,396	633,014	537,572	655,000	691,025	36,025	5.5%
	Utilities - Recycling/Disposal	20,087	21,355	22,000	28,000	34,180	6,180	22.1%
	Utilities - Storm Drain/Water	17,738	24,428	25,000	25,893	27,447	1,554	6.0%
	Utilities - Street Light Power	316,983	314,618	300,000	317,000	333,801	16,801	5.3%
	Bldg. Maint/Repair	59,920	69,281	80,340	80,340	83,353	3,013	3.8%
	Equipment Rental (External)	5,012	23,211	32,302	98,000	37,401	(60,599)	-61.8%
	Equipment Rental (Internal)	1,044,825	799,512	768,500	-	-	-	n/a
	Permits & Inspections	56,585	40,816	47,500	47,500	49,188	1,688	3.6%
	Security	22,373	18,602	19,609	19,609	20,344	735	3.8%
	Janitorial	17,550	14,400	-	14,400	14,940	540	3.8%
	Utility Locates	9,462	10,860	11,000	11,000	11,413	413	3.8%
	Engineering Services	656,635	738,114	456,447	703,000	750,363	47,363	6.7%
	Engineering	399,797	327,568	295,287	378,000	392,175	14,175	3.8%
	Developer Extension (District Paid)	145,513	227,950	43,474	160,000	187,000	27,000	16.9%
	GIS (Engineering & IT)	111,324	182,595	117,686	165,000	171,188	6,188	3.8%
	Finance & Information Technology Services	2,217,953	2,381,393	2,260,152	2,474,870	2,487,856	12,986	0.5%
	State Excise Tax/Local Utility Tax/KC SWM Fees	985,535	1,098,599	1,171,330	1,171,330	1,229,897	58,567	5.0%
	Bank, Payment Processing, Investment Fees	314,474	347,818	360,589	360,589	374,111	13,522	3.8%
	Software License/Maintenance	283,943	339,436	274,058	340,000	327,026	(12,974)	-3.8%
	Utility Billing Mailing & Statement	238,355	177,074	132,944	180,000	186,750	6,750	3.8%
	Phone/Cell/Telecomm/Radio	111,546	110,409	30,057	110,000	104,300	(5,700)	-5.2%
	Helpdesk/IT Security	93,629	83,427	90,110	90,110	95,000	4,890	5.4%
	Internet	44,821	44,194	33,921	45,000	47,000	2,000	4.4%
	Lien Recordings	39,729	33,680	32,841	32,841	34,073	1,232	3.8%
	Audit	10,316	41,730	48,302	60,000	43,575	(16,425)	-27.4%
	Financial Consulting & Statement Prep/Review	74,288	77,100	76,000	55,000	15,000	(40,000)	-72.7%
	Rate Study	21,317	27,966	10,000	30,000	31,125	1,125	3.8%
	Administrative Services (All Departments)	1,005,279	1,223,061	1,131,379	1,253,541	1,480,350	226,809	18.1%
	Attorney	423,913	609,436	429,131	650,000	679,375	29,375	4.5%
	Property & Liability Insurance	287,508	318,779	361,470	361,470	386,470	25,000	6.9%
	Insurance Claims	-	-	-	-	20,000	20,000	n/a
	Training/Travel/Licenses/Certifications	62,926	63,379	63,500	78,435	112,764	34,329	43.8%
	Professional/General Office	132,383	70,853	26,463	67,000	104,138	37,138	55.4%
	KC Election	-	93,668	189,179	-	103,035	103,035	n/a
	Membership	37,996	40,518	38,000	43,000	48,046	5,046	11.7%
	Recruiting	22,495	24,964	23,636	23,636	24,522	886	3.7%
	Class & Comp	38,058	1,463	-	30,000	2,000	(28,000)	-93.3%
9XX	One - time Services	10,000	632,961	-	160,000	-	(160,000)	-100.0%
7XX	Debt Service-Principal	11,544	150,559	430,133	430,133	430,133	-	0.0%
8XX	Debt Service-Interest	1,437	21,362	38,018	38,018	41,548	3,530	9.3%
0XX	Transfer Out to Capital	-	-	8,723,000	8,723,000	13,800,000	5,077,000	58.2%
	Total Expenses/Transfer Out/Debt Service:	\$ 42,334,307	\$ 45,880,934	\$ 56,109,587	\$ 56,280,086	\$ 65,317,442	\$ 9,037,356	16.1%
9XX	Depreciation Expense	7,937,222	8,071,824	8,374,957	8,185,000	8,481,000	296,000	3.6%

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

SOURCES & USES – WATER OPERATING

Item	2023	2024	2025		2026	26 Adopted - 25 YEND Est.	
	Actual	Actual	Budget	Year-End Estimate	Adopted	Chg	% Chg
BEGINNING FUND BALANCE	\$10,796,622	\$ 13,941,835	\$17,263,556	\$ 17,263,556	\$19,076,667	\$ 1,813,111	10.5%
REVENUE:							
Water Rate Revenue	\$ 11,863,422	\$ 12,823,456	\$ 13,913,337	\$ 13,913,337	\$ 14,961,707	\$ 1,048,370	7.5%
Street Light Revenue	310,781	329,219	345,325	345,325	363,627	18,302	5.3%
Investment Interest	352,199	405,616	401,236	401,236	466,508	65,272	16.3%
Other Revenue	1,165,211	949,561	982,000	520,192	327,340	(192,852)	-37.1%
Total Revenues	\$13,691,613	\$ 14,507,852	\$ 15,641,898	\$ 15,180,090	\$ 16,119,182	\$ 939,092	6.2%
EXPENSE:							
Salaries & Wages	\$ 1,728,234	\$ 2,038,775	\$ 2,220,261	\$ 1,937,459	\$ 2,223,678	\$ 286,219	14.8%
Other Salaries	71,339	94,018	146,650	86,155	89,701	3,547	4.1%
Benefits	906,482	968,805	1,090,493	959,656	1,115,547	155,891	16.2%
Supplies	4,634,736	4,600,876	4,709,844	4,714,824	4,629,525	(85,300)	-1.8%
Purchased Wholesale Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
SPU Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
Operations & Maintenance Supplies	746,250	615,254	663,600	657,588	488,004	(169,584)	-25.8%
Vehicle/Equipment/Infrastructure Maint./Repair	112,057	117,463	149,200	117,692	139,401	21,709	18.4%
Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	455,506	343,527	371,100	371,100	202,500	(168,600)	-45.4%
Fuel	55,532	58,950	60,000	60,000	37,350	(22,650)	-37.8%
Asphalt/Crushed Rock	91,739	41,906	42,000	65,000	63,750	(1,250)	-1.9%
Clothing/PPE/Safety	21,918	19,536	20,250	20,250	18,000	(2,250)	-11.1%
Bldg. Maint/Repair	4,491	5,453	6,000	6,849	8,404	1,555	22.7%
Small Tools/Minor Equipment	539	19,421	7,150	7,150	7,500	350	4.9%
Chlorine	2,404	7,085	7,000	7,000	9,000	2,000	28.6%
Janitorial	788	1,424	900	1,350	1,650	300	22.2%
Meals	1,276	490	-	1,198	450	(748)	-62.4%
Administrative Supplies - (Commissioner's, Administration, Finance & IT, Human Resources)	24,005	48,674	12,849	23,841	27,458	3,616	15.2%
IT/Copier/Paper	16,698	36,507	6,203	12,412	15,990	3,578	28.8%
Employee Recognition Program	-	-	-	-	6,000	6,000	n/a
General Office	7,307	12,167	6,646	11,429	5,468	(5,962)	-52.2%
Services	3,182,627	3,046,915	2,765,633	2,664,263	2,518,444	(145,819)	-5.5%
Operations & Maintenance Services	1,304,263	994,566	886,519	584,147	580,445	(3,702)	-0.6%
Vehicle/Equipment/Infrastructure Maint./Repair	21,070	18,987	2,000	19,169	50,200	31,031	161.9%
Utilities - PSE Natural Gas/Electricity	90,930	77,679	47,327	83,069	87,679	4,610	5.5%
Utilities - Recycling/Disposal	10,573	10,154	6,600	10,375	5,445	(4,930)	-47.5%
Utilities - Storm Drain/Water	(3,435)	5,318	5,443	5,638	5,976	338	6.0%
Utilities - Street Light Power	316,983	314,618	300,000	317,000	333,801	16,801	5.3%
Bldg. Maint/Repair	27,839	34,640	-	40,170	25,006	(15,164)	-37.7%
Equipment Rental (External)	4,888	9,355	3,500	41,686	10,820	(30,865)	-74.0%
Equipment Rental (Internal)	758,389	463,373	461,808	-	-	-	n/a
Permits & Inspections	52,334	38,510	44,803	44,803	45,309	506	1.1%
Security	11,186	9,301	9,538	9,538	6,103	(3,435)	-36.0%
Janitorial	8,775	7,200	-	7,200	4,482	(2,718)	-37.8%
Utility Locates	4,731	5,430	5,500	5,500	5,624	124	2.3%
Engineering Services	280,355	356,092	221,892	322,969	335,902	12,933	4.0%
Engineering	175,877	145,450	120,561	154,331	173,352	19,021	12.3%
Developer Extension (District Paid)	24,403	51,485	18,297	36,138	38,569	2,431	6.7%
GIS (Engineering & IT)	80,074	159,158	83,034	132,500	123,981	(8,519)	-6.4%
Finance & Information Technology Services	1,228,479	1,298,245	1,238,421	1,363,099	1,135,314	(227,785)	-16.7%
State Excise Tax/Local Utility Tax/KC SWM Fees	636,202	677,280	715,639	722,144	757,926	35,782	5.0%
Bank, Payment Processing, Investment Fees	154,845	171,810	168,143	178,119	112,233	(65,885)	-37.0%
Software License/Maintenance	141,450	168,535	168,540	168,815	98,108	(70,708)	-41.9%
Utility Billing Mailing & Statement	119,177	88,527	41,333	89,990	56,025	(33,965)	-37.7%
Phone/Cell/Telecomm/Radio	62,414	63,705	17,500	63,470	31,290	(32,180)	-50.7%
Helpdesk/IT Security	46,815	37,129	39,214	40,103	28,500	(11,603)	-28.9%
Internet	22,308	19,331	17,500	19,683	14,100	(5,583)	-28.4%
Lien Recordings	2,966	-	-	9,852	10,222	369	3.8%
Audit	5,158	20,865	22,552	30,000	13,073	(16,927)	-56.4%
Financial Consulting & Statement Prep/Review	37,144	38,550	38,000	27,500	4,500	(23,000)	-83.6%
Rate Study	-	12,513	10,000	13,423	9,338	(4,085)	-30.4%
Administrative Services (All Departments)	369,530	398,012	418,801	394,047	466,783	72,736	18.5%
Attorney	158,248	180,503	161,080	191,483	203,813	12,329	6.4%
Property & Liability Insurance	62,740	67,542	83,500	83,500	115,938	32,438	38.8%
Insurance Claims	-	-	-	-	6,000	6,000	n/a
Training/Travel/Licenses/Certifications	32,987	33,834	37,000	41,089	35,904	(5,185)	-12.6%
Professional/General Office	66,153	35,707	10,632	29,343	31,241	1,898	6.5%
KC Election	-	46,834	94,589	-	51,517	51,517	n/a
Membership	19,125	20,378	19,000	20,632	14,414	(6,218)	-30.1%
Recruiting	11,248	12,482	13,000	13,000	7,357	(5,643)	-43.4%
Class & Comp	19,029	731	-	15,000	600	(14,400)	-96.0%
One - time Services	10,000	264,821	-	66,470	-	(66,470)	-100.0%
Debt Service-Principal	11,544	150,559	430,133	430,133	430,133	-	0.0%
Debt Service-Interest	1,437	21,362	38,018	38,018	41,548	3,530	9.3%
Transfer Out to Capital	\$0	\$0	\$2,470,000	2,470,000	\$7,500,000	5,030,000	203.6%
Total Expenses/Transfer Out/Debt Service	\$10,546,399	\$11,186,131	\$13,871,032	\$13,366,979	\$18,548,576	\$ 5,181,597	38.8%
Changes in Fund Balance	\$ 3,145,214	\$ 3,321,720	\$ 1,770,866	\$ 1,813,111	\$ (2,429,394)	\$ (4,242,505)	-234.0%
ENDING FUND BALANCE:	\$13,941,835	\$ 17,263,556	\$19,034,422	\$ 19,076,667	\$16,647,274	\$ (2,429,393)	-12.7%
Depreciation Expense	\$ 1,988,032	\$ 2,030,036	\$ 2,249,957	\$ 2,160,000	\$ 2,350,000	\$ 190,000	8.8%

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

SOURCES & USES – SEWER OPERATING

Item	2023	2024	2025		2026	26 Adopted - 25 YEND Est.	
	Actual	Actual	Budget	Year-End Estimate	Adopted	Chg	% Chg
BEGINNING FUND BALANCE	\$20,195,323	\$27,755,190	\$35,907,192	\$35,907,192	\$36,597,783	\$ 690,591	1.9%
REVENUE:							
Sewer Rate Revenue	\$ 11,544,184	\$ 12,439,176	\$ 13,266,250	\$ 13,266,250	\$ 13,976,260	\$ 710,010	5.4%
Sewer Metro Rate Revenue	26,251,364	28,205,645	28,563,229	28,563,229	30,705,471	2,142,242	7.5%
Investment Interest	511,694	577,981	900,911	900,911	925,772	24,861	2.8%
Other Revenue	1,040,532	1,624,003	1,180,000	873,308	670,531	(202,777)	-23.2%
Total Revenues	\$39,347,774	\$42,846,805	\$43,910,390	\$43,603,698	\$46,278,036	\$ 2,674,337	6.1%
EXPENSE:							
Salaries & Wages	\$ 2,215,405	\$ 2,677,705	\$ 3,273,428	\$ 2,975,449	\$ 3,646,190	\$ 670,741	22.5%
Other Salaries	134,827	151,571	167,450	196,851	177,854	(18,997)	-9.7%
Benefits	1,070,873	1,195,421	1,032,379	1,371,611	1,749,976	378,365	27.6%
Supplies	854,598	1,045,410	866,142	1,181,768	1,343,276	161,507	13.7%
Operations & Maintenance Services	831,893	995,963	838,778	1,154,112	1,277,208	123,096	10.7%
Bioxide Odor Control	574,335	575,927	537,578	725,000	750,000	25,000	3.4%
Vehicle/Equipment/Infrastructure Maint./Repair	154,834	220,424	172,550	300,058	215,799	(84,259)	-28.1%
Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	2,629	100,096	-	-	129,000	129,000	n/a
Fuel	55,285	59,047	60,000	60,000	87,150	27,150	45.3%
Asphalt/Crushed Rock	-	-	-	-	11,250	11,250	n/a
Clothing/PPE/Safety	23,097	19,774	28,950	28,950	42,000	13,050	45.1%
Bldg. Maint/Repair	20,470	16,042	21,000	20,151	19,609	(542)	-2.7%
Small Tools/Minor Equipment	259	3,145	16,600	16,600	17,500	900	5.4%
Janitorial	924	1,424	2,100	3,150	3,850	700	22.2%
Meals	62	83	-	202	1,050	848	418.6%
Administrative Supplies - (Commissioner's, Administration, Finance & IT, Human Resources)	22,705	49,447	27,364	27,656	66,068	38,411	138.9%
IT/Copier/Paper	15,397	37,221	18,864	12,655	37,310	24,655	194.8%
General Office	7,307	12,227	8,500	15,002	14,758	(244)	-1.6%
Employee Recognition Program	-	-	-	-	14,000	14,000	n/a
Services	27,512,204	29,256,556	30,646,156	30,840,898	33,551,570	2,710,672	8.8%
Purchased Sewage Treatment Services	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
KC Sewage Treatment	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
Operations & Maintenance Services	1,140,010	1,057,107	1,114,804	927,115	1,061,646	134,531	14.5%
Vehicle/Equipment/Infrastructure Maint./Repair	212,273	62,591	155,500	195,351	288,800	93,449	47.8%
Utilities - PSE Natural Gas/Electricity	549,466	555,335	490,245	571,931	603,346	31,415	5.5%
Utilities - Recycling/Disposal	9,513	11,201	15,400	17,625	28,735	11,110	63.0%
Utilities - Storm Drain/Water	21,173	19,109	19,557	20,256	21,471	1,215	6.0%
Bldg. Maint/Repair	32,081	34,640	80,340	40,170	58,347	18,177	45.2%
Equipment Rental (External)	125	13,856	28,802	56,314	26,581	(29,734)	-52.8%
Equipment Rental (Internal)	286,436	336,139	306,692	-	-	-	n/a
Permits & Inspections	4,252	2,305	2,697	2,697	3,878	1,181	43.8%
Security	11,186	9,301	10,071	10,071	14,241	4,170	41.4%
Janitorial	8,775	7,200	-	7,200	10,458	3,258	45.3%
Utility Locates	4,731	5,430	5,500	5,500	5,789	289	5.3%
Engineering Services	376,280	382,021	234,555	380,031	414,461	34,430	9.1%
Engineering	223,920	182,118	174,726	223,669	218,823	(4,846)	-2.2%
Developer Extension (District Paid)	121,110	176,465	25,177	123,862	148,431	24,569	19.8%
GIS (Engineering & IT)	31,250	23,438	34,652	32,500	47,206	14,706	45.3%
Finance & Information Technology Services	989,475	1,083,148	1,021,731	1,111,771	1,352,542	240,772	21.7%
State Excise Tax/Local Utility Tax/KC SWM Fees	349,333	421,279	455,691	449,186	471,970	22,785	5.1%
Bank, Payment Processing, Investment Fees	159,629	176,008	192,446	182,470	261,878	79,408	43.5%
Software Licenses/Maintenance	142,494	170,900	105,518	171,185	228,918	57,734	33.7%
Utility Billing Mailing & Statement	119,178	88,547	91,611	90,010	130,725	40,715	45.2%
Phone/Cell/Telecomm/Radio	49,132	46,703	12,557	46,530	73,010	26,480	56.9%
Helpdesk/IT Security	46,815	46,298	50,896	50,007	66,500	16,493	33.0%
Internet	22,513	24,863	16,421	25,317	32,900	7,583	30.0%
Lien Recordings	36,763	33,680	32,841	22,989	23,851	862	3.7%
Audit	5,158	20,865	25,750	30,000	30,503	502	1.7%
Financial Consulting & Statement Prep/Review	37,144	38,550	38,000	27,500	10,500	(17,000)	-61.8%
Rate Study	21,317	15,454	-	16,577	21,788	5,210	31.4%
Administrative Services (All Departments)	635,749	825,049	712,578	859,494	1,013,566	154,073	17.9%
Attorney	265,665	428,933	268,051	458,517	475,563	17,046	3.7%
Property & Liability Insurance	224,768	251,237	277,970	277,970	270,533	(7,438)	-2.7%
Insurance Claims	-	-	-	-	14,000	14,000	n/a
Training/Travel/Licenses/Certifications	29,939	29,545	26,500	37,346	76,860	39,514	105.8%
Professional/General Office	66,230	35,147	15,831	37,657	72,896	35,240	93.6%
KC Election	-	46,834	94,590	-	51,517	51,517	n/a
Membership	18,870	20,140	19,000	22,368	33,632	11,264	50.4%
Recruiting	11,248	12,482	10,636	10,636	17,166	6,530	61.4%
Class & Comp	19,029	731	-	15,000	1,400	(13,600)	-90.7%
One - time Services	-	368,140	-	93,530	-	(93,530)	-100.0%
Transfer Out to Capital	-	-	6,253,000	6,253,000	6,300,000	47,000	0.8%
Total Expenses/Transfer Out/Debt Service	\$31,787,908	\$34,694,803	\$42,238,555	\$42,913,107	\$46,768,866	\$ 3,855,758	9.0%
Changes in Fund Balance	\$ 7,559,867	\$ 8,152,002	\$ 1,671,835	\$ 690,591	\$ (490,830)	\$ (1,181,421)	-171.1%
ENDING FUND BALANCE:	\$27,755,190	\$35,907,192	\$37,579,027	\$36,597,783	\$36,106,953	\$ (490,830)	-1.3%
Depreciation Expense	\$ 5,949,190	\$ 6,041,787	\$ 6,125,000	\$ 6,025,000	\$ 6,131,000	\$ 106,000	1.8%

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

WATER/SEWER OPERATING EXPENSE CHANGES

Major Changes (2025 Year-End Estimate to 2026 Adopted Budget)			
(75% or greater of total changes in Expense Category)			
Item	2025 Year-End Estimate to 2026 Adopted	Department	Justification
Salaries, Wages, & Benefits			
2 New Utility Workers w/benefits	\$ 197,533	Operations & Maintenance	Additional need for maintenance of water/sewer infrastructure
2 New Utility Workers w/benefits (1/2 Year)	98,766	Operations & Maintenance	Additional need for maintenance of water/sewer infrastructure
Seasonal Help	25,000	Engineering	Seasonal help for scanning & inventorying of physical files into electronic files
1 New Customer Service Representative w/benefits	91,772	Finance & Information Technology	High level of customer service response, keeping shutoffs low, managing past due balances, and meeting minimum staffing levels
Seasonal Help	(29,500)	Finance & Information Technology	Temporary help decrease due to new position increase
Mert Increase	158,796	District-Wide	Merit is budgeted at 3.5%, can receive up to 4% merit
Cost of Living Increase	138,888	District-Wide	Using June over June CPI for COLA increase - 2.7%
Classification and Compensation Adjustments	15,720	District-Wide	Based off of Classification & Compensation Committee recommendation
Benefits Increase	411,132	District-Wide	Based off of Classification & Compensation Committee recommendation
Salaries, Wages, & Benefits Increase	1,108,107		
Supplies			
Employee Recognition Program	20,000	Administration	Per resolution 3807-C
SPU Water	80,668	Operations & Maintenance	Assumes increased use of water. No Seattle rate increase
Bioxide - Odor control	25,000	Operations & Maintenance	price increases, warmer weather requiring increased usage
Clothing/PPE/Safety Supplies	10,800	Operations & Maintenance	Increased need for new employees
Asphalt/Crushed Rock	10,000	Operations & Maintenance	Increased need for use in water/sewer main repair, and roadway restoration
Vehicle/Equipment/Infrastructure Repair & Maint. Supplies	(62,550)	Operations & Maintenance	One-time purchase of carbon odor control supplies of \$90,000, offset by increased cost for vehicle maintenance performed in house including brakes, tires, oil, and oil filters, and increased need of supplies for replacement of check valves, volutes, mechanical seals, and impellers for aging Water & Sewer Infrastructure
IT/Copier/Paper Supplies	28,233	Information Technology	Budgeting annual replacement of laptops and field ipads - 5 year life cycle replacement of computers
Supplies Increase	112,151		
Services			
Attorney Services	24,375	N/A	General legal retainer services of \$416,000 plus a 3.75% projected increase, and litigation/client costs projected based off of current year projections, and prior year actuals
KC Election Services	103,035	N/A	Election services are budgeted every two years
Professional Services	20,500	Administration	Consulting services for special projects
Professional Services	10,000	Administration	Marketing services for district
Outside Attorney Services	5,000	Administration	Attorney services to assist with specialty legal matters outside of existing attorney contract
KC Metro Sewage Services	2,146,867	Operations & Maintenance	7.5% increase per King County approved increase
Vehicle/Equipment/Infrastructure Repair & Maint. Services	124,480	Operations & Maintenance	Increased need for pump repair services, roofs for lift stations, repairing manholes, and repair for side sewer stubs
Utilities - PSE Natural Gas/Electricity/Street Light Power	19,826	Operations & Maintenance	5.3% increase for streetlights, average 5.5% increase on natural gas/electric
Equipment Rental (External)	(60,599)	Operations & Maintenance	Eliminating need to rent a generator due to purchase of generator
Developer Extension (District Paid)	27,000	Engineering	District paid expenses for developer related projects
Engineering Services	14,175	Engineering	Projected 3.75% increase in contracted services, need for general engineering services for work order support, general comp planning, and time needed for ramping up training for new engineering staff joining the district
State Excise Tax/Local Utility Tax/KC SWM Fees	58,567	Finance & Information Technology	Increases in taxes from additional water/sewer revenue due to rate increases
Software License/Maintenance	(12,974)	Finance & Information Technology	Eliminating Artic Wolf security services of \$58,000, offset by adding \$23,000 for Geocivix permitting, \$8,000 for additional 5 licenses for GPS software used in locating infrastructure, and 3.75% projected increase in other software license contracts
Audit Services	(16,425)	Finance & Information Technology	One audit in 2026, versus two audits in 2025
Financial Consulting & Statement Prep/Review	(40,000)	Finance & Information Technology	Eliminating services for financial statement preparation, bringing these services in-house
Property & Liability Insurance	25,000	Human Resources	Increased cost of insurance
Insurance Claims	20,000	Human Resources	Adding two claim deductible occurrences
Traning and Travel	34,329	District-Wide	Increased need for continuing education credits, and job specific certifications for field staf, Microsoft training for IT, Finance training for new GASB standards,
Services Increase	2,503,156		
Transfer Out			
Transfer Out to Water Capital	5,030,000	District-Wide	Increase in Transfer Out to Capital due to increased Water Main Projects
Transfer Out to Sewer Capital	47,000	District-Wide	Increase in Transfer Out to Capital due to increased Lift Station Projects
Transfer Out Increase	5,077,000		
Total Expense/Transfer Out/Debt Service	\$ 8,800,414		
Total Major Changes	\$ 9,037,356		
% of Total Major Changes	97%		
O&M Capital			
Sewer Main Rehabilitation Small Projects CIPP and I/I Reduction	200,000	District-Wide	Rehabilitation of infrastructure assets
Parking Area Asphalt Replacement	120,000	District-Wide	Parking area asphalt in need of replacement for the district
LS 5B Generator Replacement Project	100,000	District-Wide	Replacement of generator as part of a larger infrastructure asset
Lift Station 11 and 10 Force Main Study and Flow Monitoring	50,213	District-Wide	Lift Station Study & Flow Monitoring
Sewer Comp Plan Update	50,000	District-Wide	Continuation of update to Sewer Comp Plan
O&M Capital Increase	\$ 520,213		

DISTRICT CAPITAL BUDGET

CAPITAL BUDGET

The Capital Budget outlines the District's planned investments in infrastructure and major equipment over the upcoming seven-year Capital Improvement Plan (CIP). These projects are essential to maintaining reliable water and sewer services, supporting system growth, and replacing aging assets. The total capital project cost for the 7-year period (2026-2032) is \$72.2M for Water and \$96.0 for Sewer, which will be funded through a combination of rate revenues, reserves, connection fees, and reimbursement revenue.

The District's approach to capital funding is consistent with its Financial and Rate Setting Policies. Specifically, projects are prioritized to maintain adequate reserves, reduce reliance on short-term borrowing, and provide stable and predictable rates over time.

Capital projects are funded through a balanced mix of:

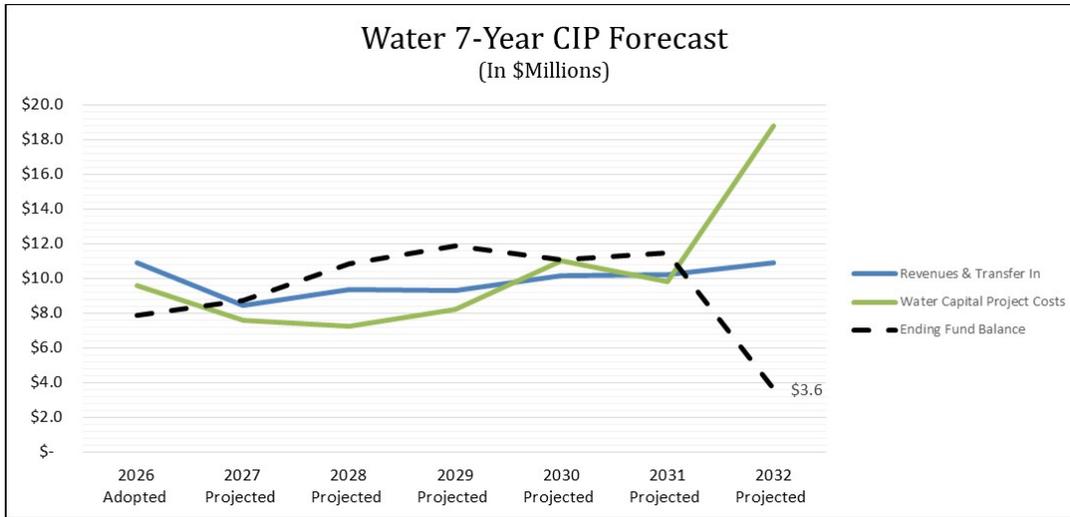
- **Rate Revenues**
Annual rate-supported funding at or above annual depreciation levels ensures ongoing reinvestment in renewal and replacement projects.
- **Reserves**
The District maintains capital reserves equal to at least one times annual depreciation (minimum) with a target of three times depreciation to fund capital projects.
- **Connection Fees (GFCs/LFCs)**
Growth-related projects are supported by system development charges from new customers.
- **Debt Issuance**
Where appropriate, long-term debt may be used for large or nonrecurring projects to minimize immediate rate impacts. The District currently has three Public Works Trust Fund Loans, and has been notified of award on a fourth loan.
- **Other Revenues**
Other revenues for capital include Investment interest, and other contract reimbursement revenue

This blended approach provides transparency, intergenerational equity, and rate stability, ensuring today's customers fund their fair share of system use while maintaining affordability for future generations.

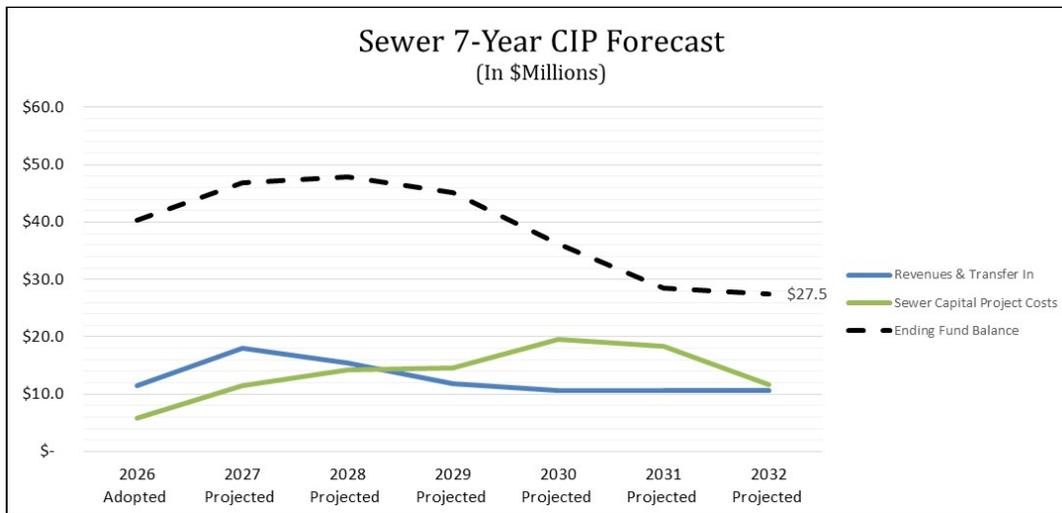
WATER/SEWER CAPITAL 7-YEAR FORECAST

The charts and tables below summarize the 7-year CIP forecast for the Water and Sewer utilities.

- For Water, total revenues of \$69.3 million and capital costs of \$72.2 million result in an ending fund balance of \$3.6 million, above the District’s minimum target. Annual project spending peaks at \$18.8 million in 2032, while revenues and transfer in remain steady at \$8.0-\$11.0 million per year to maintain stable rates.
- For Sewer, total revenues of \$88.9 million and capital costs of \$96.0 million result in an ending fund balance of \$27.5 million, above the District’s targeted reserve balance. Capital spending peaks at \$19.6 million in 2030, with revenues and transfer in averaging \$11.0–\$18.0 million per year.



Reserve	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
Total Ending Fund Balance	\$ 5,076,670	\$ 3,622,770	\$ (1,453,900)
Total Minimum Reserve (1X Annual Depreciation)	\$ 3,770,000	\$ 3,600,000	\$ (170,000)
Total Targeted Reserve (3X Annual Depreciation)	\$ 11,310,000	\$ 10,800,000	\$ (510,000)



Reserve	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
Total Ending Fund Balance	\$ 26,602,701	\$ 27,461,214	\$ 858,513
Total Minimum Reserve (1X Annual Depreciation)	\$ 7,657,000	\$ 7,867,000	\$ 210,000
Total Targeted Reserve (3X Annual Depreciation)	\$ 22,971,000	\$ 23,601,000	\$ 630,000

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

WATER CAPITAL 7-YEAR FORECAST

The tables below summarize projected capital revenues, and costs for water capital projects over the 2026–2032 period. The first table shows the entire Water Capital 7-year forecast, identifying the funding sources supporting planned capital project costs. The second table highlights major cost changes, which account for roughly 80–90% of total capital project adjustments. A detailed table follows, listing each project by year, name, amount, and funding source.

Item	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	Total Projects 2026-2032 \$
BEGINNING FUND BALANCE	\$ 3,943,075	\$ 6,370,947	\$ 8,323,471	\$ 12,007,596	\$ 14,232,619	\$ 14,810,834	\$ 16,935,739	\$ 3,943,075
BEGINNING FUND BALANCE (General Facility Charge)	\$ 2,622,124	\$ 1,514,494	\$ 421,280	\$ (1,175,498)	\$ (2,337,534)	\$ (3,746,225)	\$ (5,450,458)	\$ 2,622,124
CAPITAL REVENUE:								
General Facility Charges (Connection Fees)	\$ 804,870	\$ 644,106	\$ 502,500	\$ 505,013	\$ 507,538	\$ 510,075	\$ 512,626	\$ 3,986,727
Capital Miscellaneous Revenues	2,368,624	69,310	70,003	70,703	71,410	72,124	72,846	2,795,021
Investment Interest	236,347	236,563	262,343	216,642	237,902	221,292	229,706	1,640,794
Transfer from Operating (Rates)	7,500,000	7,500,000	8,500,000	8,500,000	9,350,000	9,400,000	10,100,000	60,850,000
Total Revenues/Transfer In	\$ 10,909,841	\$ 8,449,979	\$ 9,334,846	\$ 9,292,358	\$ 10,166,850	\$ 10,203,492	\$ 10,915,177	\$ 69,272,543
CAPITAL EXPENSE:								
Water Main Capital Projects	\$7,600,000	\$6,084,000	\$4,853,788	\$6,434,222	\$7,543,248	\$8,730,701	\$13,948,877	\$ 55,194,836
General Facility Charge Funded	1,887,500	1,575,080	1,227,508	1,608,556	1,885,812	2,182,675	3,388,524	13,755,655
Rate/Other Funded	5,562,500	4,508,920	3,626,280	4,825,667	5,657,436	6,548,026	10,560,353	41,289,181
PWTFI	150,000	-	-	-	-	-	-	150,000
Water Other Capital Projects	1,675,000	1,081,600	1,771,661	1,111,366	3,072,049	727,558	4,507,066	13,946,300
General Facility Charge Funded	25,000	162,240	871,770	58,493	30,416	31,633	32,898	1,212,450
Rate/Other Funded	1,650,000	919,360	899,891	1,052,873	3,041,632	695,925	4,474,168	12,733,850
Water O&M Projects	50,000	-	-	304,163	6,083	-	-	360,246
General Facility Charge Funded	-	-	-	-	-	-	-	-
Rate/Other Funded	50,000	-	-	304,163	6,083	-	-	360,246
Water Vehicle & IT Equipment	264,600	425,069	622,050	379,619	375,946	324,561	321,745	2,713,589
Rate/Other Funded	264,600	425,069	622,050	379,619	375,946	324,561	321,745	2,713,589
Total Water Capital	\$9,589,600	\$7,590,669	\$7,247,499	\$8,229,370	\$10,997,326	\$9,782,820	\$18,777,689	\$ 72,214,972
Changes in Fund Balance	\$ 1,320,241	\$ 859,310	\$ 2,087,347	\$ 1,062,988	\$ (830,476)	\$ 420,672	\$ (7,862,512)	\$ (2,942,430)
ENDING FUND BALANCE:	\$ 7,885,441	\$ 8,744,751	\$ 10,832,098	\$ 11,895,086	\$ 11,064,610	\$ 11,485,281	\$ 3,622,770	\$ 3,622,770

Major Water Capital Project Changes (2025-2031 to 2026-2032)

Major Cost Changes	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
CAPITAL EXPENSE:			
Tank 2 Transmission and Distribution - 116th	508,912	13,665,445	13,156,534
Tank No. 5 Recoating	190,842	3,479,627	3,288,785
SE 202nd Street AC and Service Line Replacement	503,590	2,854,080	2,350,490
119th Ave SE, SE 204th St, SE 206th St, 120th Ave SE, 120th Pl SE, SE 209th St, and SE 210th St	1,068,171	2,767,039	1,698,868
Trucks and Equipment	2,003,170	2,588,737	585,567
Glencarin	8,002,452	8,351,690	349,237
Tank No. 2 Recoating	3,136,971	3,105,179	(31,792)
Cascade Hills 8 / Fairwood Park	7,392,887	7,319,571	(73,316)
Springbrook Ranchettes (High Pressure)	5,361,357	5,283,261	(78,095)
Coronado Knolls / Meridian Villa	6,367,741	6,249,917	(117,824)
Cascade Vista AC Water Main Replacement Phase 2	3,670,542	3,297,210	(373,332)
SE 172nd Storm Project - Waterline Relocation	450,000	25,000	(425,000)
Fuel System Upgrade - District Office	503,561	-	(503,561)
Cascade Vista AC Water Main Replacement Phase 1	3,757,162	3,162,240	(594,922)
Risk & Resiliency Assessment / ERP	606,258	-	(606,258)
Office Building Upgrade - Design and Construction	696,425	60,000	(636,425)
Standby Generator Program	2,720,479	1,061,232	(1,659,247)
Carriage Wood Service Line Replacement	3,485,613	100,000	(3,385,613)
SE 208th Street /Homestead Hill AC Water Main Repl.	3,907,123	200,000	(3,707,123)
Total Capital Project Changes	\$ 54,333,254	\$ 63,570,229	\$ 9,236,975
Total Capital Projects	\$ 62,974,150	\$ 72,214,972	\$ 9,240,822
% of Changes to Total Capital Projects	86%	88%	100%

WATER CAPITAL 7-YEAR FORECAST

Item	Funded by	Funded by	Total	Funded by	Funded by	Total	LTD thru 2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Projects	Future	Total LTD
	Rates/Other 2026-2032 \$	Gen. Fac. Chrg. 2026-2032 \$	2026-2032 \$	Rates/Other Future Yr. \$	Gen. Fac. Chrg. Future Yr. \$	Future Yr. \$	Project \$*	Projected	Adopted	Projected	Projected	Projected	Projected	Projected	Projected	2026-2032 \$	Years**	Project \$
CAPITAL EXPENSE:																		
Water Main Capital Projects																		
SE 208th Street /Homestead Hill AC Water Main Repl.	\$ 150,000	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 172,105	\$ 3,832,529	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 4,204,634
Carriage Wood Service Line Replacement	100,000	-	100,000	-	-	-	827	2,057,891	100,000	-	-	-	-	-	-	100,000	-	2,158,718
Cascade Vista AC Water Main Replacement Phase 1	2,371,680	790,560	3,162,240	-	-	-	-	194,758	3,000,000	162,240	-	-	-	-	-	3,162,240	-	3,356,998
SE 202nd Street AC and Service Line Replacement	2,140,560	713,520	2,854,080	-	-	-	-	147,613	2,800,000	54,080	-	-	-	-	-	2,854,080	-	3,001,693
S 216th AC Water Main Replacement	920,280	306,760	1,227,040	-	-	-	-	50,000	1,200,000	27,040	-	-	-	-	-	1,227,040	-	1,277,040
S 213th Street Homestead Hill Reliability Loop	161,282	161,282	322,563	-	-	-	-	-	50,000	216,320	56,243	-	-	-	-	322,563	-	322,563
Cascade Vista AC Water Main Replacement Phase 2	2,472,907	824,302	3,297,210	-	-	-	-	-	100,000	3,028,480	168,730	-	-	-	-	3,297,210	-	3,297,210
119th Ave SE, SE 204th St, SE 206th St, 120th Ave SE, 120th Pl SE, SE 209th St, and SE 210th St	2,075,280	691,760	2,767,039	-	-	-	-	-	150,000	2,487,680	129,359	-	-	-	-	2,767,039	-	2,767,039
Coronado Knolls / Meridian Villa	4,687,438	1,562,479	6,249,917	-	-	-	-	-	108,160	4,386,970	1,754,788	-	-	-	-	6,249,917	-	6,249,917
Springbrook Ranchettes (High Pressure)	3,962,446	1,320,815	5,283,261	-	-	-	-	-	-	112,486	4,562,448	-	608,326	-	-	5,283,261	-	5,283,261
Cascade Hills 8 / Fairwood Park	5,489,678	1,829,893	7,319,571	-	-	-	-	-	-	-	116,986	-	6,569,926	632,660	-	7,319,571	-	7,319,571
Glencarin	6,263,767	2,087,922	8,351,690	-	-	-	-	-	-	-	-	-	364,996	7,591,914	394,780	8,351,690	-	8,351,690
Tank 2 Transmission and Distribution - 116th	10,249,084	3,416,361	13,665,445	307,928	102,643	410,571	-	-	-	-	-	-	-	506,128	13,159,318	13,665,445	410,571	14,076,016
SE 180th St, SE 181st St, SE 182nd St, SE 180th Pl, and 112th Ave SE	197,390	-	197,390	3,853,890	-	3,853,890	-	-	-	-	-	-	-	-	197,390	197,390	3,853,890	4,051,280
SE 204th Pl, SE 206th St, 130th Pl SE, SE 206th Pl, 131st Pl SE, 130th Ave SE, SE 207th Pl, and 132nd Ave SE	197,390	-	197,390	4,516,278	-	4,516,278	-	-	-	-	-	-	-	-	197,390	197,390	4,516,278	4,713,668
Total Water Main Capital Projects	\$ 41,439,181	\$ 13,755,655	\$ 55,194,836	\$ 8,678,096	\$ 102,643	\$ 8,780,739	\$ 172,932	\$ 6,282,791	\$ 7,600,000	\$ 6,084,000	\$ 4,853,788	\$ 6,434,222	\$ 7,543,248	\$ 8,730,701	\$ 13,948,877	\$ 55,194,836	\$ 8,780,739	\$ 70,431,299
Water Other Capital Projects																		
Tank 6 Seismic Retrofit and Recoating	-	-	-	-	-	-	5,783,451	263,348	-	-	-	-	-	-	-	-	-	6,046,799
Fuel System Upgrade - District Office	-	-	-	-	-	-	54,767	373,157	-	-	-	-	-	-	-	-	-	427,924
SE 172nd Storm Project - Waterline Relocation	25,000	-	25,000	-	-	-	30,983	260,300	25,000	-	-	-	-	-	-	25,000	-	316,283
Office Building Upgrade -Facility Assessment	25,000	-	25,000	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000	-	25,000
Office Building Upgrade - Design and Construction	60,000	-	60,000	-	-	-	51,463	694,392	60,000	-	-	-	-	-	-	60,000	-	805,855
Source Reliability and Sustainability Study -Tacoma Intertic	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000
Water Quality Study Phase 3	25,000	-	25,000	-	-	-	-	40,000	25,000	-	-	-	-	-	-	25,000	-	65,000
Pump Station No. 2 Upgrade	316,320	-	316,320	-	-	-	-	-	100,000	216,320	-	-	-	-	-	316,320	-	316,320
Flushing and Water Quality Stations	249,232	-	249,232	-	-	-	-	25,000	50,000	54,080	56,243	58,493	30,416	-	-	249,232	-	274,232
Water Quality Improvements Tank No. 2	527,040	-	527,040	-	-	-	-	50,000	500,000	27,040	-	-	-	-	-	527,040	-	577,040
Water Quality Improvements Tank No. 5	527,040	-	527,040	-	-	-	-	50,000	500,000	27,040	-	-	-	-	-	527,040	-	577,040
Water Quality Improvements Tank No. 6	295,400	-	295,400	-	-	-	-	-	25,000	270,400	-	-	-	-	-	295,400	-	295,400
Seismic Evaluation Study Tank No. 2	27,040	-	27,040	-	-	-	-	-	-	27,040	-	-	-	-	-	27,040	-	27,040
Seismic Evaluation Study Tank No. 5 (SF-3)	27,040	-	27,040	-	-	-	-	-	-	27,040	-	-	-	-	-	27,040	-	27,040
Pump Station No. 5 Upgrade	391,539	-	391,539	-	-	-	-	-	54,080	337,459	-	-	-	-	-	391,539	-	391,539
Seismic Upgrade System Improvements Phase 1 - Reservoir 1, PS 4	675,091	-	675,091	-	-	-	-	-	108,160	449,946	116,986	-	-	-	-	675,091	-	675,091
Seismic Upgrade System Improvements Phase 2 - Tank No. 2	589,699	-	589,699	-	-	-	-	-	-	56,243	350,958	182,498	-	-	-	589,699	-	589,699
Tank 6 Emergency Water Supply Program	233,972	-	233,972	-	-	-	-	-	-	-	-	233,972	-	-	-	233,972	-	233,972
Tank No. 2 Recoating	3,105,179	-	3,105,179	-	-	-	-	-	-	-	-	175,479	2,676,636	253,064	-	3,105,179	-	3,105,179
710 Pressure Zone Study (SF-1)	30,416	-	30,416	-	-	-	-	-	-	-	-	-	30,416	-	-	30,416	-	30,416
Seismic Upgrade System Improvements Phase 3- Tank No. 5	458,045	-	458,045	205,285	-	205,285	-	-	-	-	-	-	-	63,266	394,780	458,045	205,285	663,331
Tank No. 5 Recoating	3,479,627	-	3,479,627	273,714	-	273,714	-	-	-	-	-	-	-	189,798	3,289,829	3,479,627	273,714	3,753,341
Standby Generator Program	1,061,232	-	1,061,232	-	-	-	-	50,075	340,000	-	-	-	-	63,266	657,966	1,061,232	-	1,111,307
SCADA Upgrades	604,936	-	604,936	95,800	-	95,800	-	30,000	-	108,160	-	116,986	121,665	126,532	131,593	604,936	95,800	730,736
Permanent Intertic with CRWSD	-	1,008,094	1,008,094	-	-	-	-	-	-	135,200	843,648	29,246	-	-	-	1,008,094	-	1,008,094
Water Comp Plan Misc. CFP (Oversize/System Upgrades)	-	204,356	204,356	-	444,785	444,785	-	25,000	25,000	27,040	28,122	29,246	30,416	31,633	32,898	204,356	444,785	674,141
Total Water Other Capital Projects	\$ 12,733,850	\$ 1,212,450	\$ 13,946,300	\$ 574,799	\$ 444,785	\$ 1,019,584	\$ 5,920,663	\$ 1,881,272	\$ 1,675,000	\$ 1,081,600	\$ 1,771,661	\$ 1,111,366	\$ 3,072,049	\$ 727,558	\$ 4,507,066	\$ 13,946,300	\$ 1,019,584	\$ 22,767,820
Water O&M Projects																		
Water Comp Plan Update	-	-	-	-	-	-	243,695	82,015	-	-	-	-	-	-	-	-	-	325,710
King County Hazard Mitigation Participation	17,782	-	17,782	20,529	-	20,529	-	15,000	-	-	-	11,699	6,083	-	-	17,782	20,529	53,310
Hydraulic Model Upgrades	292,465	-	292,465	-	-	-	-	-	-	-	-	292,465	-	-	-	292,465	-	292,465
Parking Area Asphalt Replacement	50,000	-	50,000	-	-	-	-	-	50,000	-	-	-	-	-	-	50,000	-	50,000
Total Water O&M Projects	360,246	-	360,246	20,529	-	20,529	243,695	97,015	50,000	-	-	304,163	6,083	-	-	360,246	20,529	721,485
Water Vehicle & IT Equipment																		
Trucks and Equipment	2,588,737	-	2,588,737	3,695,136	-	3,695,136	-	360,000	240,000	421,824	618,675	374,355	364,996	253,064	315,824	2,588,737	3,695,136	6,643,874
IT Equipment	124,852	-	124,852	-	-	-	-	20,160	24,600	3,245	3,375	5,264	10,950	71,497	5,922	124,852	-	145,012
Total Water Vehicle & Equipment	\$ 2,713,589	\$ -	\$ 2,713,589	\$ 3,695,136	\$ -	\$ 3,695,136	\$ -	\$ 380,160	\$ 264,600	\$ 425,069	\$ 622,050	\$ 379,619	\$ 375,946	\$ 324,561	\$ 321,745	\$ 2,713,589	\$ 3,695,136	\$ 6,788,886
Total Water Capital	\$ 57,246,867	\$ 14,968,105	\$ 72,214,972	\$ 12,968,560	\$ 547,428	\$ 13,515,988	\$ 6,337,291	\$ 8,641,238	\$ 9,589,600	\$ 7,590,669	\$ 7,247,499	\$ 8,229,370	\$ 10,997,326	\$ 9,782,820	\$ 18,777,689	\$ 72,214,972	\$ 13,515,988	\$ 100,709,489

SEWER CAPITAL 7-YEAR FORECAST

The tables below summarize projected capital revenues, and project costs for sewer capital projects over the 2026–2032 period. The first table shows the entire Sewer Capital 7-year forecast, identifying the funding sources supporting planned capital project costs. The second table highlights major cost changes, which account for roughly 80–90% of total capital project adjustments. A detailed table follows, listing each project by year, name, amount, and funding source.

Item	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	Total Projects 2026-2032
BEGINNING FUND BALANCE	\$ 29,005,107	\$ 34,387,800	\$ 37,762,517	\$ 40,015,866	\$ 42,037,733	\$ 45,262,021	\$ 48,613,212	\$ 29,005,107
BEGINNING FUND BALANCE (General Facility Charge)	\$ 5,524,387	\$ 5,906,642	\$ 9,012,327	\$ 7,908,389	\$ 3,064,287	\$ (8,994,818)	\$ (20,089,010)	\$ 5,524,387
CAPITAL REVENUE:								
General Facility Charges (Connection Fees)	\$ 2,967,468	\$ 4,446,869	\$ 2,512,500	\$ 2,525,063	\$ 2,537,688	\$ 2,550,376	\$ 2,563,128	\$ 20,103,092
Capital Miscellaneous Revenues	335,646	339,002	342,392	345,816	349,274	352,767	356,295	2,421,193
Capital Contract Reimbursement Revenue	500,000	5,408,000	4,499,456	1,169,859	-	-	-	11,577,315
KC Black Diamond Payback	221,386	225,940	230,459	232,764	235,092	237,442	239,817	1,622,900
Investment Interest	1,243,062	1,208,833	1,403,245	958,485	902,040	725,344	570,484	7,011,494
Transfer from Operating (Rates)	6,300,000	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000	6,900,000	46,200,000
Total Revenues/Transfer In	\$ 11,567,561	\$ 18,028,645	\$ 15,488,053	\$ 11,831,986	\$ 10,724,094	\$ 10,665,930	\$ 10,629,724	\$ 88,935,994
CAPITAL EXPENSE:								
Sewer Capital Projects	4,535,001	9,545,120	13,273,395	13,986,817	18,858,120	17,229,849	10,955,132	88,383,435
General Facility Charge Funded	2,485,000	1,270,880	3,616,438	7,369,165	14,596,793	13,644,568	5,181,481	48,164,325
Contract Funded	500,000	5,408,000	4,499,456	1,169,859	-	-	-	11,577,315
Rate/Other Funded	1,550,001	2,866,240	5,157,501	5,447,794	4,261,327	3,585,281	5,773,651	28,641,795
Sewer O&M Projects	470,213	1,584,544	787,405	304,163	310,246	632,660	328,983	4,418,214
General Facility Charge Funded	100,213	70,304	-	-	-	-	-	170,517
Rate/Other Funded	370,000	1,514,240	787,405	304,163	310,246	632,660	328,983	4,247,697
Sewer Vehicle & II Equipment	797,400	418,579	277,841	363,241	390,546	546,422	408,597	3,202,626
Rate/Other Funded	797,400	418,579	277,841	363,241	390,546	546,422	408,597	3,202,626
Total Sewer Capital	\$ 5,802,614	\$ 11,548,243	\$ 14,338,641	\$ 14,654,222	\$ 19,558,912	\$ 18,408,930	\$ 11,692,712	\$ 96,004,274
Changes in Fund Balance	\$ 5,764,947	\$ 6,480,402	\$ 1,149,412	\$ (2,822,235)	\$ (8,834,818)	\$ (7,743,000)	\$ (1,062,988)	\$ (7,068,281)
ENDING FUND BALANCE:	\$ 40,294,442	\$ 46,774,844	\$ 47,924,255	\$ 45,102,020	\$ 36,267,202	\$ 28,524,202	\$ 27,461,214	\$ 27,461,214

Major Sewer Capital Project Changes (2025-2031 to 2026-2032)

Major Cost Changes	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
CAPITAL EXPENSE:			
Kent Cascade Relief Interceptor No. 2	6,674,860	11,577,315	4,902,455
Lift Station 45 Interceptor (Q9-20)	381,684	4,985,357	4,603,673
LS 14 Replacement	-	3,433,258	3,433,258
Witte Road Main Upgrade (Phase B) (P17-19)	254,456	3,542,893	3,288,437
LS 21 Replacement	-	3,085,619	3,085,619
Lift Station 11 FM / SE 256th Upgrade (P11-17) Phase 2	-	2,162,240	2,162,240
Sewer Main Rehabilitation Small Projects CIPP and I/I Reduction	801,669	2,807,422	2,005,753
Telemetry Upgrades Lift Stations	801,669	2,123,285	1,321,616
Cascade Interceptor Upgrade (Glenwood Ave SE/SE 15th St) (A4-7)	2,088,505	3,194,152	1,105,647
Standby Generator Program	3,470,293	4,340,942	870,649
Lift Station 10B Third Force Main	26,838,444	27,279,267	440,823
Lift Station No. 20 Abandonment	2,154,270	2,347,373	193,103
Trucks and Equipment	2,873,188	2,911,304	38,116
Witte Road Main Upgrade (Phase A) (P17-10)	403,313	401,106	(2,207)
Cascade Interceptor Upgrade (123rd Ave SE/126th Ave SE) (A4-6)	2,994,509	2,953,173	(41,336)
LS5B North Forcemain Phase 2 (C4-12)	2,994,438	2,953,083	(41,355)
LS5B North Forcemain Phase 1 (F4-5)	7,483,136	7,286,096	(197,040)
Office Building Upgrade - Design and Construction	1,056,781	85,000	(971,781)
Total Capital Project Changes	\$ 61,271,215	\$ 87,468,885	\$ 26,197,670
Total Capital Projects	\$ 69,417,646	\$ 96,004,274	\$ 26,586,628
% of Changes to Total Capital Projects	88%	91%	99%

SEWER CAPITAL 7-YEAR FORECAST

Item	Funded by Rates/Other 2026-2032 \$	Funded by Gen. Fac. Chrg. 2026-2032 \$	Funded by Contract 2026-2032 \$	Total 2026-2032 \$	Funded by Rates/Other Future Yr. \$	Funded by GFC Future Yr. \$	Total Future Yr. \$	LTD thru 2024 Project \$*	2025 Projected	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	Total Projects 2026-2032 \$	Future Years**	Total LTD Project \$
CAPITAL EXPENSE:																			
Sewer Capital Projects																			
Office Building Upgrade -Facility Assessment	\$ 40,001	\$ -	\$ -	\$ 40,001	\$ -	\$ -	\$ -	\$ -	\$ 99,999	\$ 40,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,001	\$ -	\$ 140,000
Office Building Upgrade - Design and Construction	85,000	-	-	85,000	-	-	-	120,080	1,077,528	85,000	-	-	-	-	-	-	85,000	-	1,282,608
SE 172nd Storm Project - Force Main Relocation	25,000	-	-	25,000	-	-	-	37,363	180,300	25,000	-	-	-	-	-	-	25,000	-	242,663
Fuel System Upgrade	-	-	-	-	-	-	-	127,789	604,033	-	-	-	-	-	-	-	-	-	731,822
Lift Station Rehab Study Support (Condition Assessments)	751,616	-	-	751,616	-	-	-	-	50,000	200,000	270,400	281,216	-	-	-	-	751,616	-	801,616
Kent Cascade Relief Interceptor No. 2	-	-	11,577,315	11,577,315	-	-	-	283,792	640,699	500,000	5,408,000	4,499,456	1,169,859	-	-	-	11,577,315	-	12,501,806
LS5B North Forcemain Phase 1 (F4-5)	2,185,829	5,100,267	-	7,286,096	-	-	-	146,685	79,618	300,000	270,400	3,374,592	3,341,104	-	-	-	7,286,096	-	7,512,399
LS 14 Replacement	3,433,258	-	-	3,433,258	-	-	-	-	-	-	108,160	1,687,296	1,637,802	-	-	-	3,433,258	-	3,433,258
LS 9 Replacement	320,400	-	-	320,400	-	-	-	-	-	50,000	270,400	-	-	-	-	-	320,400	-	320,400
LS 27 Replacement	335,296	-	-	335,296	-	-	-	-	-	-	54,080	281,216	-	-	-	-	335,296	-	335,296
Lift Station No. 14 Forcemain Relocation (SE 256th Crossing) and options	195,770	195,770	-	391,539	-	-	-	-	-	-	54,080	337,459	-	-	-	-	391,539	-	391,539
Lift Station 10B Force Main Extension 24 inch	-	562,519	-	562,519	-	-	-	-	-	-	54,080	449,946	58,493	-	-	-	562,519	-	562,519
Lift Station 10B Upgrades	-	814,402	-	814,402	-	-	-	-	-	-	-	112,486	701,915	-	-	-	814,402	-	814,402
Lift Station 11 Pump and Motor Upgrade	-	1,754,968	-	1,754,968	-	-	-	-	-	-	-	112,486	1,520,816	121,665	-	-	1,754,968	-	1,754,968
LS5B North Forcemain Phase 2 (C4-12)	885,925	2,067,158	-	2,953,083	-	-	-	-	-	-	-	224,973	1,754,788	973,322	-	-	2,953,083	-	2,953,083
Lift Station 12 upgrade (G6-3)	584,997	584,997	-	1,169,994	-	-	-	-	-	-	-	84,365	994,380	91,249	-	-	1,169,994	-	1,169,994
Cascade Interceptor Upgrade (123rd Ave SE/126th Ave SE) (A4-6)	2,214,880	738,293	-	2,953,173	-	-	-	-	-	-	-	281,216	1,637,802	1,034,155	-	-	2,953,173	-	2,953,173
Lift Station 10B Third Force Main	-	27,279,267	-	27,279,267	-	-	-	-	-	-	-	-	584,929	13,383,182	12,653,190	657,966	27,279,267	-	27,279,267
LS 21 Replacement	3,085,619	-	-	3,085,619	-	-	-	-	-	-	-	-	116,986	1,703,314	1,265,319	-	3,085,619	-	3,085,619
Lift Station No. 20 Abandonment	1,173,686	1,173,686	-	2,347,373	-	-	-	-	-	500,000	1,622,400	224,973	-	-	-	-	2,347,373	-	2,347,373
Cascade Interceptor Upgrade (Glenwood Ave SE/SE 15th St) (A4-7)	2,395,614	798,538	-	3,194,152	-	-	-	-	-	-	-	-	-	304,163	1,771,447	1,118,542	3,194,152	-	3,194,152
Witte Road Main Upgrade (Phase A) (P17-10)	200,553	200,553	-	401,106	-	-	-	-	-	-	-	-	-	-	401,106	-	401,106	-	401,106
Witte Road Main Upgrade (Phase B) (P17-19)	1,771,447	1,771,447	-	3,542,893	-	-	-	-	-	-	-	-	-	-	253,064	3,289,829	3,542,893	-	3,542,893
Lift Station 45 Interceptor (Q9-20)	2,492,678	2,492,678	-	4,985,357	-	-	-	-	-	-	-	-	-	-	379,596	4,605,761	4,985,357	-	4,985,357
Lift Station 11 FM Bottleneck Upgrade (P12-8)	-	263,186	-	263,186	-	-	-	-	-	-	-	-	-	-	-	263,186	263,186	-	263,186
Lift Station 11 FM / SE 256th Upgrade (P11-17) Phase 2	-	2,162,240	-	2,162,240	-	19,159,967	19,159,967	-	50,000	2,000,000	162,240	-	-	-	-	-	2,162,240	19,159,967	21,372,207
Lift Station 15B FM Upgrade	-	-	-	-	-	36,951,364	36,951,364	-	3,505	-	-	-	-	-	-	-	-	36,951,364	36,954,869
Lift Station 10C Forcemain (N7-11)	-	-	-	-	35,582,795	-	35,582,795	-	-	-	-	-	-	-	-	-	-	35,582,795	35,582,795
Lift Station 10C (N7-4)	-	-	-	-	-	45,162,779	45,162,779	-	-	-	-	-	-	-	-	-	-	45,162,779	45,162,779
Standby Generator Program	4,340,942	-	-	4,340,942	8,307,214	-	8,307,214	-	53,505	510,000	919,360	956,134	87,739	851,657	94,899	921,152	4,340,942	8,307,214	12,701,661
Telemetry Upgrades Lift Stations	2,123,285	-	-	2,123,285	-	-	-	-	250,000	300,000	324,480	337,459	350,958	364,996	379,596	65,797	2,123,285	-	2,373,285
Sewer Comp Plan Oversize/Overdepth	-	204,356	-	204,356	-	444,785	444,785	-	25,000	25,000	27,040	28,122	29,246	30,416	31,633	32,898	204,356	444,785	674,141
Long Term Projects from Sewer Comp Plan	-	-	-	-	-	18,239,193	18,239,193	-	-	-	-	-	-	-	-	-	-	18,239,193	18,239,193
Total Sewer Capital Projects	\$ 28,641,795	\$ 48,164,325	\$ 11,577,315	\$ 88,383,435	\$ 43,890,009	\$ 119,958,088	\$ 163,848,098	\$ 715,709	\$ 3,114,187	\$ 4,535,001	\$ 9,545,120	\$ 13,273,395	\$ 13,986,817	\$ 18,858,120	\$ 17,229,849	\$ 10,955,132	\$ 88,383,435	\$ 163,848,098	\$ 256,061,428
Sewer O&M Projects																			
Sewer Comp Plan Update	-	77,040	-	77,040	-	-	-	303,959	70,816	50,000	27,040	-	-	-	-	-	77,040	-	451,815
King County Hazard Mitigation Participation	17,782	-	-	17,782	20,529	-	20,529	-	15,000	-	-	-	11,699	6,083	-	-	17,782	20,529	53,310
Lift Station 11 and 10 Force Main Study and Flow Monitoring	-	93,477	-	93,477	-	-	-	199,787	10,000	50,213	43,264	-	-	-	-	-	93,477	-	303,264
LS 5B Generator Replacement Project	911,200	-	-	911,200	-	-	-	78,052	38,194	100,000	811,200	-	-	-	-	-	911,200	-	1,027,446
Hydraulic Model Upgrades	441,293	-	-	441,293	-	-	-	-	-	-	216,320	224,973	-	-	-	-	441,293	-	441,293
Parking Area Asphalt Replacement	70,000	-	-	70,000	-	-	-	-	-	70,000	-	-	-	-	-	-	70,000	-	70,000
Sewer Main Rehabilitation Small Projects CIPP and I/I Reduction	2,807,422	-	-	2,807,422	-	-	-	-	50,000	200,000	486,720	562,432	292,465	304,163	632,660	328,983	2,807,422	-	2,857,422
Total Sewer O&M Projects	\$ 4,247,697	\$ 170,517	\$ -	\$ 4,418,214	\$ 20,529	\$ -	\$ 20,529	\$ 581,798	\$ 184,009	\$ 470,213	\$ 1,584,544	\$ 787,405	\$ 304,163	\$ 310,246	\$ 632,660	\$ 328,983	\$ 4,418,214	\$ 20,529	\$ 5,204,550
Sewer Vehicle & IT Equipment																			
Trucks and Equipment	2,911,304	-	-	2,911,304	-	-	-	-	540,000	740,000	411,008	269,967	350,958	364,996	379,596	394,780	2,911,304	-	3,451,304
IT Equipment	291,322	-	-	291,322	-	-	-	-	47,039	57,400	7,571	7,874	12,284	25,550	166,826	13,817	291,322	-	338,361
Total Sewer Vehicle & Equipment	\$ 3,202,626	\$ -	\$ -	\$ 3,202,626	\$ -	\$ -	\$ -	\$ -	\$ 587,039	\$ 797,400	\$ 418,579	\$ 277,841	\$ 363,241	\$ 390,546	\$ 546,422	\$ 408,597	\$ 3,202,626	\$ -	\$ 3,789,665
Total Sewer Capital	\$ 36,092,118	\$ 48,334,842	\$ 11,577,315	\$ 96,004,274	\$ 43,910,538	\$ 119,958,088	\$ 163,868,626	\$ 1,297,507	\$ 3,885,236	\$ 5,802,614	\$ 11,548,243	\$ 14,338,641	\$ 14,654,222	\$ 19,558,912	\$ 18,408,930	\$ 11,692,712	\$ 96,004,274	\$ 163,868,626	\$ 265,055,643

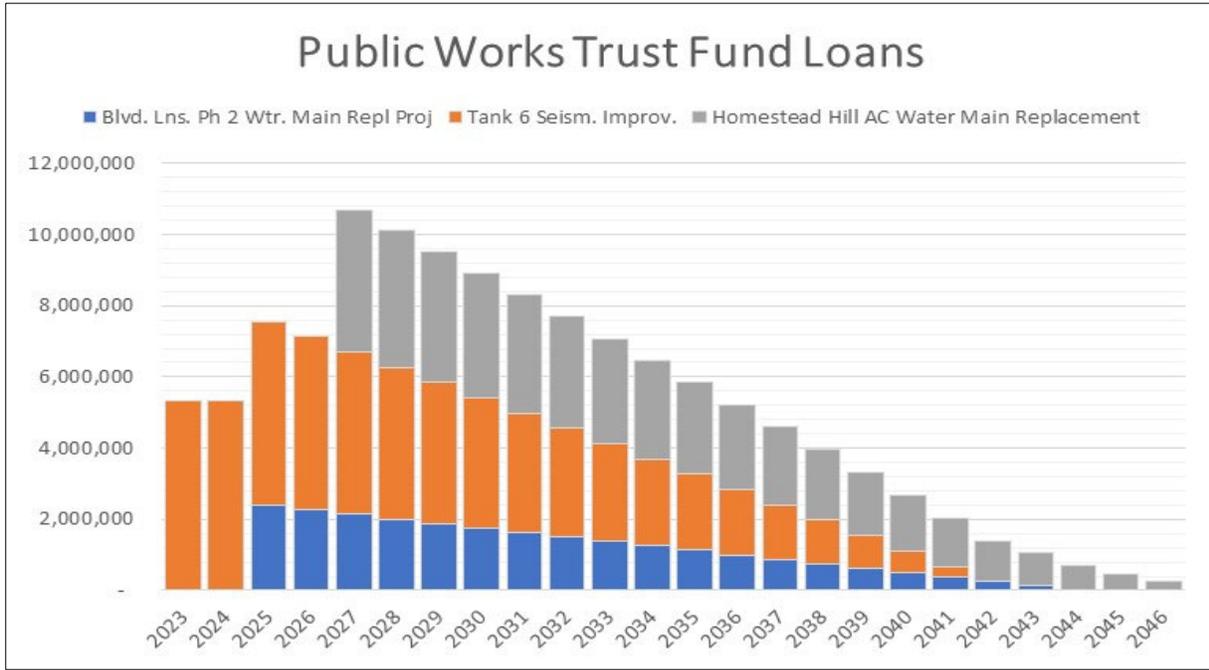
VEHICLE & EQUIPMENT SCHEDULE

This table provides a summary of planned vehicle and equipment replacements for the 2026–2028 period. It lists each unit scheduled for replacement, including the year and model, vehicle number, and total replacement costs distributed between the Water and Sewer Funds. The schedule reflects the District’s commitment to maintaining a dependable and efficient fleet by following a replacement practice of surplusizing vehicles after 10 years of service or 100,000 miles, whichever comes first.

Vehicle & Equipment Schedule					
Year	Year & Model	#	Replacement Cost	Sewer	Water
2026	2019 F150	W-2	80,000	-	80,000
	2016 F150	S-9	80,000	80,000	-
	Jet Truck (NEW)	S	500,000	500,000	-
	Ford F-250 (NEW)	S	80,000	80,000	-
	2017 F-150	W-9	80,000	-	80,000
	Ford F150 (NEW Inspector)	W	80,000	-	80,000
	Ford F-250	S	80,000	80,000	-
	Standby Generator HQ		850,000	510,000	340,000
	Total 2026		\$ 1,830,000	\$ 1,250,000	\$ 580,000
2027	Ford F-350 (NEW)	W	150,000	-	150,000
	F-550 w/ box (pumps truck w/ crane)	S	220,000	220,000	-
	Ford F-150 (NEW)	S	80,000	80,000	-
	Ford F-250 (NEW)	S	80,000	80,000	-
	Ford F-150	W	80,000	-	80,000
	2019 F-150	W-10	80,000	-	80,000
	Ford F-250	W	80,000	-	80,000
	Standby Generator		850,000	850,000	-
	Total 2027		\$ 1,620,000	\$ 1,230,000	\$ 390,000
2028	Ford F-150	S-14	80,000	80,000	-
	Ford F-150	S-1	80,000	80,000	-
	F350	W	150,000	-	150,000
	2020 F550 Dump truck	W-6	120,000	-	120,000
	2013 Ford Expiditon	W-1	80,000	-	80,000
	2016 Ford Explorer	S-8	80,000	80,000	-
	F550	W	200,000	-	200,000
	Standby Generator		850,000	850,000	-
	Total 2028		\$ 1,640,000	\$ 1,090,000	\$ 550,000

DEBT SERVICE

The District currently has three active Public Works Trust Fund (P WTF) loans and is making debt service payments on two of them. A fourth loan for the Cascade Vista Project was awarded in October 2025, and the Homestead Hill AC Water Main Replacement Project loan is shown below as an estimated schedule.



In accordance with District financial policy, the District requires a minimum Debt Service Coverage (DSC) ratio of 1.25 and a target DSC of 2.00 to ensure adequate capacity to meet all annual debt obligations; the higher the DSC the better. For 2026, the District’s projected DSC is 11.9, reflecting strong financial capacity and a conservative debt position.

Year	Principal	Interest	Total
2023	\$ 11,544.2	\$ 1,436.7	\$ 12,980.9
2024	150,559	21,362	171,921
2025	430,133	38,018	468,151
2026	430,133	41,548	471,681
2027	594,760	119,091	713,851
2028	598,053	113,341	711,393
2029	601,411	107,525	708,936
2030	604,836	101,643	706,479
2031	608,331	95,691	704,022
2032	611,894	89,670	701,565
2033	615,530	83,578	699,108
2034	619,238	77,413	696,650
2035	623,020	71,174	694,193
2036	626,877	64,859	691,736
2037	630,812	58,467	689,279
2038	634,826	51,996	686,822
2039	638,920	45,445	684,365
2040	643,095	38,812	681,907
2041	647,355	32,096	679,450
2042	347,027	25,294	372,321
2043	351,458	19,746	371,204
2044	230,517	14,110	244,627
2045	235,128	9,499	244,627
2046	239,830	4,797	244,627
Total	\$ 11,725,287.0	\$ 1,326,608.5	\$ 13,051,895.5

$$DSC = \frac{\text{Net Revenues Available for Debt Service}}{\text{Annual Debt Service}}$$

$$DSC \text{ for 2026} = \frac{\$5,604,748}{\$471,681} = 11.9$$

OPERATING BUDGETS BY DEPARTMENT

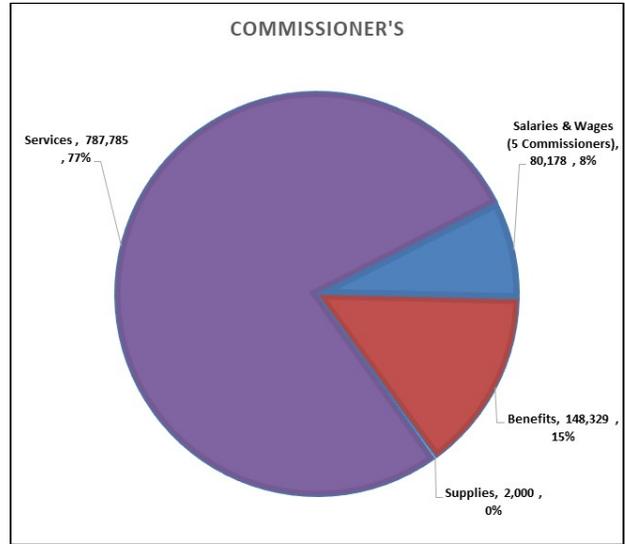
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

BOARD OF COMMISSIONERS

PURPOSE/DESCRIPTION

The District is governed by a five-member elected Board of Commissioners who establish policy, adopt budgets and rates, approve contracts, and oversee long-term planning. Commissioners represent the ratepayers and ensure accountability in District operations. The Board works closely with the General Manager and staff to advance infrastructure investments, financial stewardship, and customer service priorities.

The Board is responsible for representing approximately 114,000 residents and 53,797 customer accounts within the District's service area.



Authorized FTE's in Budget					2026 Allocation	
Department	2023	2024	2025	2026	Sewer	Water
Commissioner's						
Commissioner	5.0	5.0	5.0	5.0	2.5	2.5
Total Commissioner FTEs	5.0	5.0	5.0	5.0	2.5	2.5

EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (5 Commissioners)	\$ 57,992	\$ 67,327	\$ 77,280	\$ 77,280	\$ 80,178	\$ 2,898	3.8%
2XX	Benefits	134,850	131,951	144,204	144,204	148,329	4,125	2.9%
3XX	Supplies	-	-	500	500	2,000	1,500	300.0%
	General Office	-	-	500	500	2,000	1,500	300.0%
4XX	Services	451,165	713,106	628,310	660,000	787,785	127,785	19.4%
	Attorney	415,426	604,715	429,131	650,000	674,375	24,375	3.8%
	KC Election	-	93,668	189,179	-	103,035	103,035	n/a
	Membership	25,637	1,131	-	-	-	-	n/a
	Professional/General Office	665	10,809	-	-	-	-	n/a
	Training/Travel/Licenses/Certifications	9,437	2,785	10,000	10,000	10,375	375	3.8%
Total Expenses:		\$ 644,007	\$ 912,384	\$ 850,294	\$ 881,984	\$ 1,018,292	\$ 136,308	15.5%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

1. **Services** increase of \$127,785 is primarily due to:
 - a. Attorney services increase of \$24,375 is due to increasing budget by 3.75% on general legal retainer services of \$416,000 plus litigation/client costs.
 - b. King County Election services increase of \$103,035 is primarily due to election service costs occurring every two years versus every year.

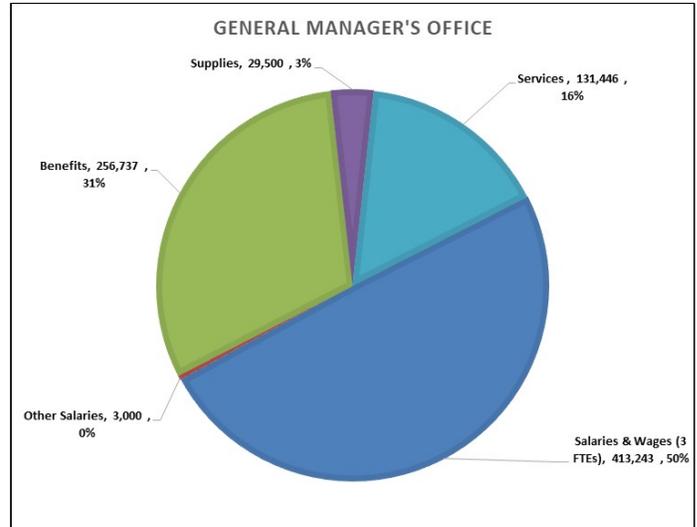
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

ADMINISTRATIVE DEPARTMENT

PURPOSE/DESCRIPTION

The General Manager provides executive leadership and strategic direction for the District. This office oversees daily operations, implements Board policies, coordinates across departments, represents the District in regional partnerships, and ensures long-term sustainability of water and sewer services. The General Manager’s office also communicates with customers, external stakeholders, and partner agencies to advance the District’s mission.

This office is responsible for leading a workforce of 50 employees and managing service delivery for 19,223 water and 34,574 sewer connections across 35 square miles.



Authorized FTE's in Budget					2026 Allocation	
Department	2023	2024	2025	2026	Sewer	Water
General Manager						
General Manager	1.0	1.0	1.0	1.0	0.7	0.3
Executive Assistant	1.0	1.0	-	-	-	-
Administrative Assistant II	-	-	2.0	2.0	1.4	0.6
Administrative Assistant I	-	-	-	-	-	-
Total General Manager FTEs	2.0	2.0	3.0	3.0	2.1	0.9

EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (3 FTEs)	\$ 294,961	\$ 365,762	\$ 410,844	\$ 391,691	\$ 413,243	\$ 21,552	5.5%
1XX	Other Salaries	3,102	3,240	500	3,000	3,000	-	0.0%
2XX	Benefits	102,124	113,417	147,343	140,900	256,737	115,837	82.2%
3XX	Supplies	15,427	16,937	9,931	17,431	29,500	12,069	69.2%
	Employee Recognition Program	-	-	-	-	20,000	20,000	n/a
	General Office	15,427	16,937	9,931	17,431	9,500	(7,931)	-45.5%
4XX	Services	84,095	74,878	54,671	89,469	131,446	41,977	46.9%
	Professional/General Office	60,730	35,671	13,202	48,000	78,500	30,500	63.5%
	Membership	6,224	34,353	38,000	38,000	39,646	1,646	4.3%
	Training/Travel/Licenses/Certifications	8,654	133	3,469	3,469	8,300	4,831	139.3%
	Attorney	8,487	4,722	-	-	5,000	5,000	n/a
Total Expenses:		\$ 499,709	\$ 574,234	\$ 623,289	\$ 642,491	\$ 833,926	\$ 191,435	29.8%

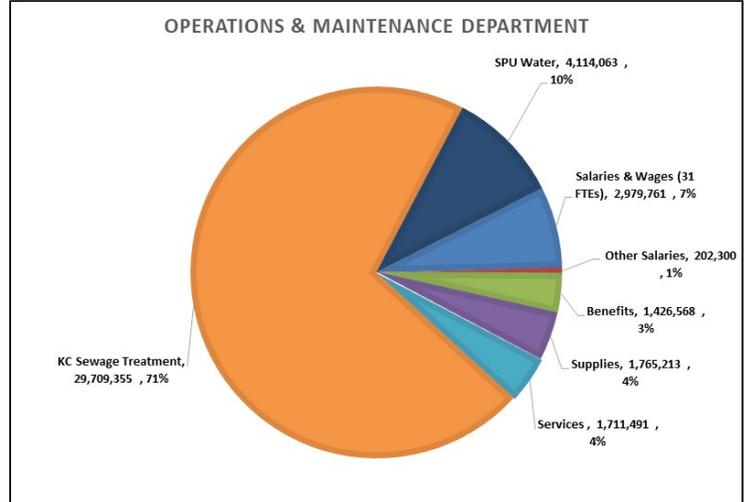
INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

- Salaries & Wages** increase of \$21,552 is due to budgeting a full-time Administrative Assistant II in 2026, after the position was partially vacant in 2025. Salaries for 2026 also include a 2.7% cost of living increase, and a 3.5% merit increase
- Benefits** increase of \$115,837 is primarily due to adding \$72,000 in VEBA contributions, a projected increase of health insurance, pension, pfmila, and federal tax benefits increase of 10%.
- Supplies** increase of \$12,069 is primarily due to the addition of a budgeted line item for the employee recognition program
- Services** increase of \$41,977 is primarily due to:
 - Professional Services increase of \$30,500 is primarily due to adding \$10,000 for marketing, and an additional \$20,500 for consulting services for special projects
 - Training/Travel/Licenses/Certifications increase of \$4,831 is primarily due to adding additional budget for AWWA, WASWD, WFTEC, and Admin training services
 - Attorney services increase of \$5,000 is due to adding services to assist with specilaty legal matters outside of existing attorney contract

OPERATIONS & MAINTENANCE DEPARTMENT

PURPOSE/DESCRIPTION

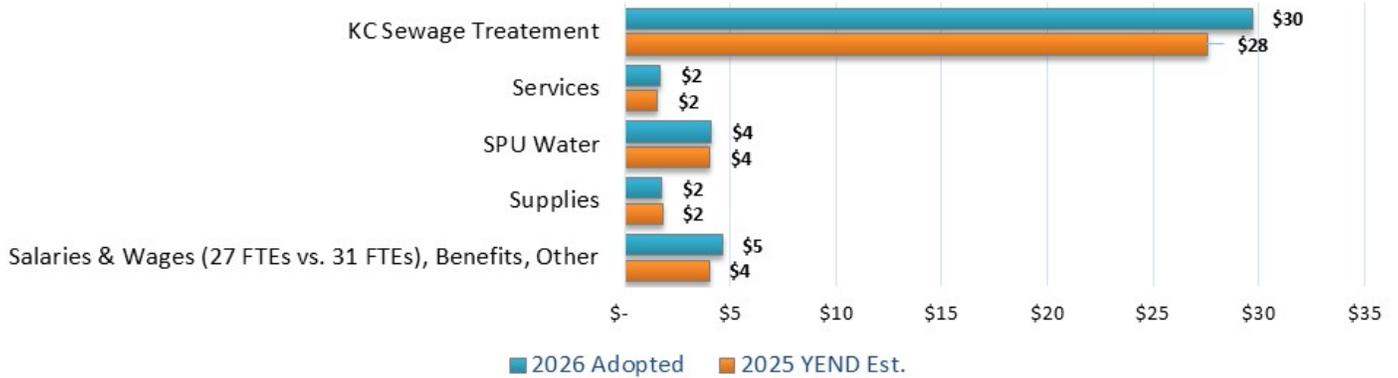
The Operations and Maintenance Department ensures the safe delivery of drinking water and the effective collection and conveyance of wastewater. The department is organized into divisions that maintain the District's infrastructure, respond to emergencies, and support capital projects. Divisions include 1) General Operations, 2) Meters, 3) Pumps PRVs, Grinder & Lift Stations 4) Transmissions & Collections 5) Cross Connections, Water Quality, Inspections, and Locates 6) Construction – Services, Distribution, & Hydrants.



Department	Authorized FTE's in Budget				2026 Allocation	
	2023	2024	2025	2026	Sewer	Water
Operations & Maintenance						
Field Operations Manager	1.0	1.0	1.0	1.0	0.75	0.25
Field Supervisor	2.0	2.0	2.0	2.0	1.00	1.00
Senior Technician	6.0	6.0	6.0	6.0	2.75	3.25
Water/Wastewater Specialist III	5.0	6.0	6.0	6.0	2.75	3.25
Water/Wastewater Specialist II	5.0	-	1.0	3.0	2.00	1.00
Water/Wastewater Specialist I	3.0	8.0	7.0	5.0	1.75	3.25
Utility Worker (4 new in 2026)	3.0	3.0	4.0	8.0	6.75	1.25
Total Operations & Maintenance FTEs	25.0	26.0	27.0	31.0	17.75	13.25

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

**Operations & Maintenance Department Expenses
(In \$Millions)**



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (31 FTEs)	\$ 2,163,528	\$ 2,426,291	\$ 2,702,378	\$ 2,567,221	\$ 2,979,761	\$ 412,540	16.1%
1XX	Other Salaries	111,001	164,544	231,600	188,250	202,300	14,050	7.5%
2XX	Benefits	1,057,561	1,137,538	929,040	1,245,271	1,426,568	181,297	14.6%
3XX	Supplies	5,442,623	5,548,165	5,535,773	5,845,095	5,879,275	34,180	0.6%
	SPU Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
	Bioxide Odor Control	574,335	575,927	537,578	725,000	750,000	25,000	3.4%
	Vehicle/Equipment/Infrastructure Maint./Repair	266,891	337,887	321,750	417,750	355,200	(62,550)	-15.0%
	Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	458,135	443,622	371,100	371,100	331,500	(39,600)	-10.7%
	Fuel	110,817	117,997	120,000	120,000	124,500	4,500	3.8%
	Asphalt/Crushed Rock	91,739	41,906	42,000	65,000	75,000	10,000	15.4%
	Clothing/PPE/Safety	45,014	39,310	49,200	49,200	60,000	10,800	22.0%
	Bldg. Maint/Repair	24,960	21,495	27,000	27,000	28,013	1,013	3.8%
	Small Tools/Minor Equipment	798	22,567	23,750	23,750	25,000	1,250	5.3%
	Chlorine	2,404	7,085	7,000	7,000	9,000	2,000	28.6%
	Janitorial	1,712	2,848	3,000	4,500	5,500	1,000	22.2%
	Meals	1,338	573	-	1,400	1,500	100	7.1%
4XX	Services	26,848,292	28,132,219	29,598,811	29,120,750	31,420,846	2,300,096	7.9%
	KC Sewage Treatment	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
	Utilities - PSE Natural Gas/Electricity	640,396	633,014	537,572	655,000	691,025	36,025	5.5%
	Vehicle/Equipment/Infrastructure Maint./Repair	233,343	81,578	157,500	214,520	339,000	124,480	58.0%
	Utilities - Street Light Power	316,983	314,618	300,000	317,000	333,801	16,801	5.3%
	Bldg. Maint/Repair	59,920	69,281	80,340	80,340	83,353	3,013	3.8%
	Training/Travel/Licenses/Certifications	33,328	45,468	35,000	47,000	69,400	22,400	47.7%
	Permits & Inspections	56,585	40,816	47,500	47,500	49,188	1,688	3.6%
	Equipment Rental (External)	5,012	23,211	32,302	98,000	37,401	(60,599)	-61.8%
	Utilities - Recycling/Disposal	20,087	21,355	22,000	28,000	34,180	6,180	22.1%
	Utilities - Storm Drain/Water	17,738	24,428	25,000	25,893	27,447	1,554	6.0%
	Security	22,373	18,602	19,609	19,609	20,344	735	3.8%
	Janitorial	17,550	14,400	-	14,400	14,940	540	3.8%
	Utility Locates	9,462	10,860	11,000	11,000	11,413	413	3.8%
	Equipment Rental (Internal)	1,044,825	799,512	768,500	-	-	-	n/a
	One - time (District Office Remodel)	-	125,847	-	-	-	-	n/a
Total Expenses:		\$ 35,623,005	\$ 37,408,757	\$ 38,997,602	\$ 38,966,588	\$ 41,908,751	\$ 2,942,163	7.6%

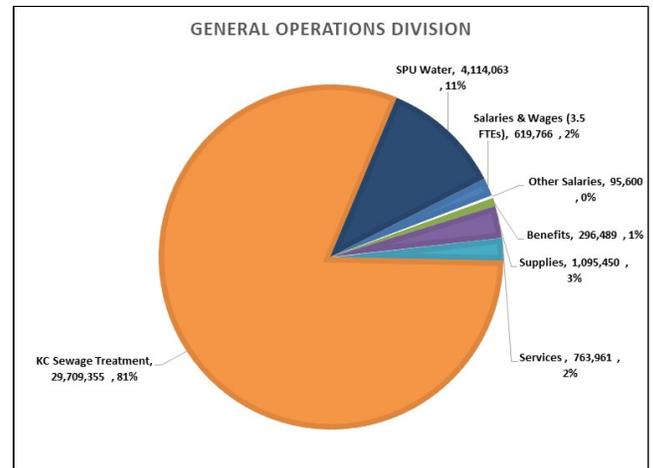
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

GENERAL OPERATIONS DIVISION

PURPOSE/DESCRIPTION

General Operations division provides supervision for all field activities. Staff coordinate preventive maintenance programs, oversee repairs, manage fleet and equipment, and ensure that safety standards are consistently applied. They are also the first responders during emergencies such as main breaks, sewer blockages, or weather-related incidents.

This division is responsible for maintaining over 650 miles of water and sewer infrastructure and responding to approximately 1,500 field service requests annually.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023	2024	2025		2026	26 Adopted - 25 YEND Est.	
		Actual	Actual	Budget	Year-End Estimate	Adopted	Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (3.5 FTEs)	\$ 1,176,336	\$ 1,326,905	\$ 2,432,330	\$ 2,297,173	\$ 619,766	\$ (1,677,407)	-73.0%
1XX	Other Salaries	45,454	66,245	153,100	89,000	95,600	6,600	7.4%
2XX	Benefits	574,129	622,610	782,768	1,098,999	296,489	(802,510)	-73.0%
3XX	Supplies	5,122,448	5,209,365	5,200,023	5,395,345	5,209,513	(185,832)	-3.4%
	SPU Water	3,864,481	3,936,948	4,033,395	4,033,395	4,114,063	80,668	2.0%
	Bioxide Odor Control	574,335	575,927	537,578	725,000	750,000	25,000	3.4%
	Fuel	110,817	117,997	120,000	120,000	124,500	4,500	3.8%
	Vehicle/Equipment/Infrastructure Maint./Repair	82,257	90,860	85,000	90,000	100,938	10,938	12.2%
	Clothing/PPE/Safety	45,014	39,310	49,200	49,200	60,000	10,800	22.0%
	Bldg. Maint/Repair	24,960	21,495	27,000	27,000	28,013	1,013	3.8%
	Small Tools/Minor Equipment	798	22,567	23,750	23,750	25,000	1,250	5.3%
	Janitorial	1,712	2,848	3,000	4,500	5,500	1,000	22.2%
	Meals	1,338	573	-	1,400	1,500	100	7.1%
	Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	416,736	400,841	321,100	321,100	-	(321,100)	-100.0%
4XX	Services	25,180,575	26,894,508	28,320,136	28,334,730	30,473,316	2,138,586	7.5%
	KC Sewage Treatment	24,370,691	25,909,231	27,562,488	27,562,488	29,709,355	2,146,867	7.8%
	Utilities - Street Light Power	316,983	314,618	300,000	317,000	333,801	16,801	5.3%
	Bldg. Maint/Repair	59,920	69,281	80,340	80,340	83,353	3,013	3.8%
	Training/Travel/Licenses/Certifications	33,328	45,468	35,000	47,000	69,400	22,400	47.7%
	Utilities - PSE Natural Gas/Electricity	52,283	47,042	24,897	55,000	58,025	3,025	5.5%
	Vehicle/Equipment/Infrastructure Maint./Repair	46,796	47,387	25,500	47,000	50,000	3,000	6.4%
	Permits & Inspections	48,439	38,466	45,000	45,000	46,688	1,688	3.8%
	Equipment Rental (External)	1,431	21,878	29,302	95,000	30,401	(64,599)	-68.0%
	Utilities - Storm Drain/Water	17,738	24,428	25,000	25,893	27,447	1,554	6.0%
	Security	22,373	18,602	19,609	19,609	20,344	735	3.8%
	Utilities - Recycling/Disposal	11,421	14,221	12,000	15,000	18,150	3,150	21.0%
	Janitorial	17,550	14,400	-	14,400	14,940	540	3.8%
	Utility Locates	9,462	10,860	11,000	11,000	11,413	413	3.8%
	Equipment Rental (Internal)	172,159	192,781	150,000	-	-	-	n/a
	One - time (District Office Remodel)	-	125,847	-	-	-	-	n/a
Total Expenses:		\$ 32,098,942	\$ 34,119,634	\$ 36,888,357	\$ 37,215,248	\$ 36,694,684	\$ (520,563)	-1.4%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

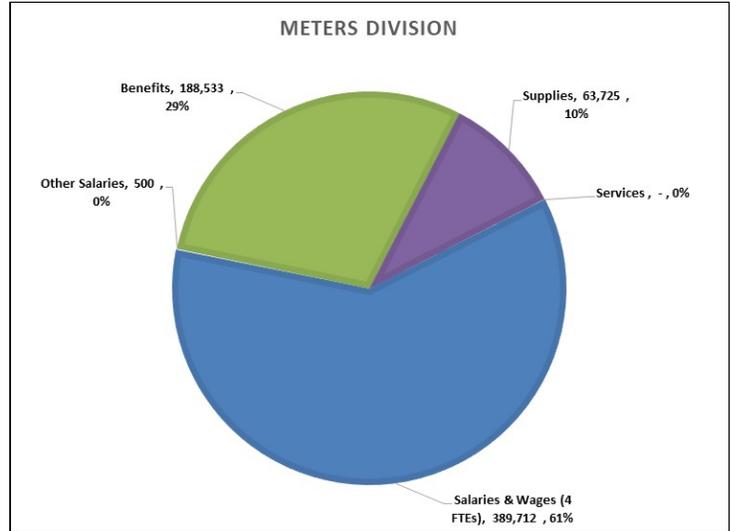
- Salaries & Wages decrease of \$1,677,407 is primarily due to the reallocation of 23.5 FTEs to other divisions within Operations & Maintenance Budget.
- Benefits decrease of \$802,510 is primarily due to the reallocation of positions explained above, offset by a projected increase of health insurance, pension, pflma, and federal tax benefits increase of 10%.
- Supplies decrease of \$185,832 is primarily due to:
 - SPU water projected increase of \$80,668 is primarily due to a projected increase in water usage. There is no increase in rates from SPU in 2026.
 - Bioxide odor control increase of \$25,000 is primarily due to need for additional supplies due to warmer weather, and increased cost of supplies.
 - Fuel increase of \$4,500 is primarily due to a projected increase of 3.75% in fuel costs
 - Maintenance & Repair supplies increase of \$10,938 is primarily due to increased cost for vehicle maintenance performed in house including brakes, tires, oil, and oil filters
 - Clothing/PPE/Safety supplies increase of \$10,800 is primarily due to increased need for PPE safety supplies and clothing
 - Bulk supplies decrease of \$321,100 is due to moving the budget to different divisions within the department
- Services increase of \$2,138,586 is primarily due to:
 - KC Sewage treatment services increase of \$2,146,867 is due to 7.5% rate increase from King County
 - Utilities - Street Light Power increase of \$16,801 is due to 5.3% increase in rates form PSE
 - Training/Travel/Licenses/Certifications increase of \$22,400 is due to increased need for continuing education credits, and job specific certifications for Operations & Maintenance field staff
 - Utilities - PSE Natural Gas/Electricity increase of \$3,025 is due to an average increase of 5.5% in rates form PSE
 - Vehicle/Equipment/Infrastructure Maint./Repair services increase of \$3,000 is due to increased cost for vehicle and equipment maintenance services for \$9.4M in vehicles, machinery, and equipment
 - Equipment rental decrease of \$64,599 is primarily due to eliminating the need for rental of generator
 - Utilities - Recycling/Disposal increase of \$3,150 is due to a 21% increase in Waste Management rates

METERS DIVISION

PURPOSE/DESCRIPTION

This division ensures accurate customer billing and water accountability through the installation, testing, reading, and replacement of meters. Staff implement meter replacement programs, maintain automated meter reading (AMR/AMI) systems, and assist with leak detection and high consumption investigations.

This division is responsible for operating and maintaining 19,223 active meters, performing replacements annually, and meters reads of approximately 115,000 per year. In the current year through mid-September this division has completed 239 leak checks, 16 customer water pressure tests, and 181 maintenance work orders.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (4 FTEs)	\$ 321,737	\$ 262,340	\$ 270,048	\$ 270,048	\$ 389,712	\$ 119,664	44.3%
1XX	Other Salaries	23	130	250	250	500	250	100.0%
2XX	Benefits	158,702	121,773	146,272	146,272	188,533	42,261	28.9%
3XX	Supplies	47,393	46,058	56,000	56,000	63,725	7,725	13.8%
	Bulk Supplies - (meters, meter boxes/lids)	41,399	42,782	50,000	50,000	57,500	7,500	15.0%
	Vehicle/Equipment/Infrastructure Maint./Repair	5,995	3,276	6,000	6,000	6,225	225	3.8%
4XX	Services	325,158	28,805	20,000	-	-	-	n/a
	Equipment Rental (Internal)	325,158	28,805	20,000	-	-	-	n/a
Total Expenses:		\$ 853,014	\$ 459,106	\$ 492,570	\$ 472,570	\$ 642,470	\$ 169,900	36.0%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

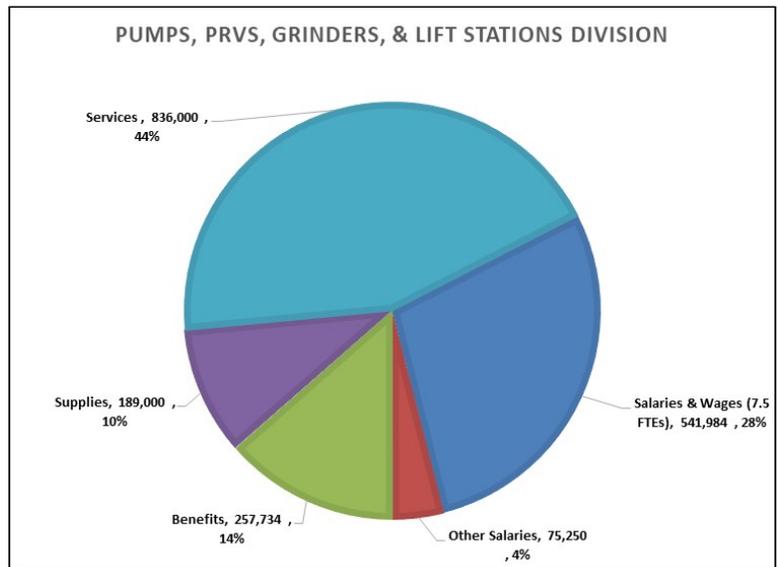
1. **Salaries & Wages** increase of \$119,664 is primarily due to the reallocation of 1.0 FTE Water/Wastewater Specialist III from General Operations to this division
2. **Benefits** increase of \$42,261 is primarily due to the reallocation of positions explained above, and a projected increase of health insurance, pension, pfmla, and federal tax benefits increase of 10%.
3. **Supplies** increase of \$7,725 is primarily due to \$7,500 increase in cost for meters, and meter boxes/lids.

PUMPS, PRVS, GRINDERS, & LIFT STATIONS DIVISION

PURPOSE/DESCRIPTION

This division maintains the equipment necessary to move water and wastewater efficiently across the District's varied terrain. Staff oversee water pump stations, sewer lift stations, pressure reducing valves (PRVs), and grinder pumps. Preventive maintenance is critical to avoid failures that could disrupt service or damage property. The division also supports capital upgrades to extend the life of these facilities.

This division is responsible for operating and maintaining 5 pump stations, 28 lift stations, 237 grinder pumps, and 13 PRV stations. In the current year through mid-September this division has completed 539 lift station inspections, and 135 repair & maintenance tasks.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (7.5 FTEs)	\$ 218,245	\$ 215,284	\$ -	\$ -	\$ 541,984	\$ 541,984	n/a
1XX	Other Salaries	43,749	68,908	52,500	70,000	75,250	5,250	7.5%
2XX	Benefits	105,599	102,226	-	-	257,734	257,734	n/a
3XX	Supplies	62,456	158,808	139,750	229,750	189,000	(40,750)	-17.7%
	Vehicle/Equipment/Infrastructure Maint./Repair	62,456	158,808	139,750	229,750	150,000	(79,750)	-34.7%
	Bulk Supplies - (seal water filter, grinder pumps)	-	-	-	-	39,000	39,000	n/a
4XX	Services	799,455	614,977	639,675	758,000	836,000	78,000	10.3%
	Utilities - PSE Natural Gas/Electricity	588,112	585,972	512,675	600,000	633,000	33,000	5.5%
	Vehicle/Equipment/Infrastructure Maint./Repair	186,135	17,282	115,000	150,000	190,000	40,000	26.7%
	Utilities - Recycling/Disposal	3,124	4,025	4,000	7,000	8,000	1,000	14.3%
	Equipment Rental (External)	125	1,117	1,000	1,000	5,000	4,000	400.0%
	Equipment Rental (Internal)	21,960	6,581	7,000	-	-	-	n/a
Total Expenses:		\$ 1,229,505	\$ 1,160,203	\$ 831,925	\$ 1,057,750	\$ 1,899,967	\$ 842,217	79.6%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

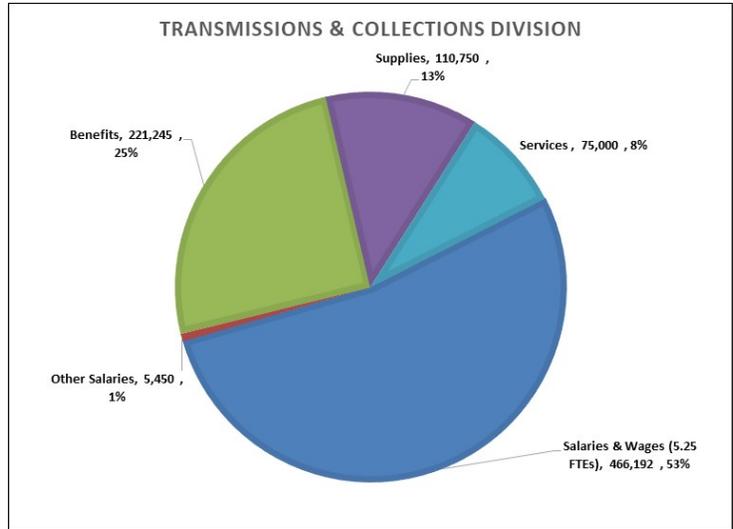
- Salaries & Wages** increase of \$541,984 is primarily due to the reallocation of 1.0 FTE Senior Technician, 2.0 FTE Water/Wastewater Specialist II, 1.0 FTE Water/Wastewater Specialist I, 1.5 FTE Utility Worker positions from General Operations to this division, and the addition of 2.0 FTE Utility Worker as a proportion of 4.0 FTE Utility Worker positions added to the proposed budget.
- Benefits** increase of \$257,734 is primarily due to the reallocation and addition of positions explained above, and a projected increase of health insurance, pension, pmla, and federal tax benefits increase of 10%.
- Supplies** decrease of \$40,750 is primarily due to one-time \$90,000 purchase of carbon for odor control, offset by \$39,000 reallocation of bulk supplies including seal water filters, and grinder pumps, and an increase of \$10,250 in maintenance and repair supplies for replacement of check valves, volutes, mechanical seals, and impellers for aging Water & Sewer infrastructure.
- Services** increase of \$78,000 is primarily due to pumping power increase of \$33,000 due to a 5.5% proposed and maintenance repair services increase of \$40,000 due to increased need for pump repair services, and roofs for lift stations

TRANSMISSIONS & COLLECTIONS DIVISION

PURPOSE/DESCRIPTION

This division maintains the gravity sewer system, and other related infrastructure for effective conveyance of sewer. Staff conduct inspections, cleaning, and repairs to ensure the reliable conveyance of wastewater to treatment facilities.

The division maintains 419 miles of sewer collection pipelines. In the current year through mid-September this division has cleaned 426,236 feet of sewer gravity pipe and serviced 39 air release valves.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (5.25 FTEs)	\$ 143,252	\$ 215,007	\$ -	\$ -	\$ 466,192	\$ 466,192	n/a
1XX	Other Salaries	2,007	6,332	4,500	5,000	5,450	450	9.0%
2XX	Benefits	69,198	102,121	-	-	221,245	221,245	n/a
3XX	Supplies	32,809	19,102	19,000	20,000	110,750	90,750	453.8%
	Bulk Supplies - (air vacs, manhole castings)	-	-	-	-	90,000	90,000	n/a
	Vehicle/Equipment/Infrastructure Maint./Repair	32,809	19,102	19,000	20,000	20,750	750	3.8%
4XX	Services	223,866	288,329	300,000	-	75,000	75,000	n/a
	Equipment Rental (Internal)	223,866	288,329	300,000	-	-	-	n/a
	Vehicle/Equipment/Infrastructure Maint./Repair	-	-	-	-	75,000	75,000	n/a
Total Expenses:		\$ 471,132	\$ 630,890	\$ 323,500	\$ 25,000	\$ 878,637	\$ 853,637	3414.5%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

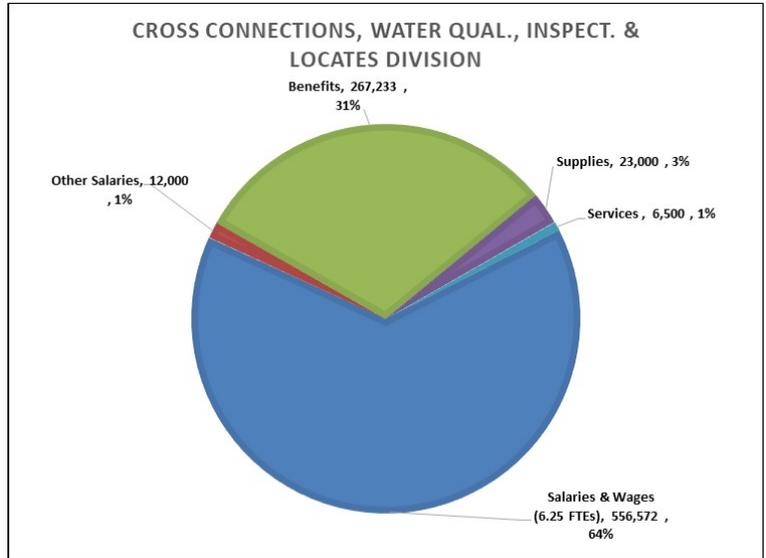
- Salaries & Wages** increase of \$466,192 is primarily due to the reallocation of 1.0 FTE Senior Technician, 2.0 FTE Water/Wastewater Specialist III, 1.25 FTE Utility Worker positions from General Operations to this division, and the addition of 1.00 FTE Utility Worker as a proportion of 4.0 FTE Utility Worker positions added to the proposed budget.
- Benefits** increase of \$221,245 is primarily due to the reallocation and addition of positions explained above, and a projected increase of health insurance, pension, pfmlla, and federal tax benefits increase of 10%.
- Supplies** increase of \$90,750 is primarily due to \$90,000 reallocation of bulk supplies used in transmissions & collections including air vacs, and manhole castings
- Services** increase of \$75,000 is due to repair and maintenance services for repairing manholes.

CROSS CONNECTIONS, WATER QUALITY, INSPECTIONS & LOCATES DIVISION

PURPOSE/DESCRIPTION

This division protects public health by enforcing cross-connection control and backflow prevention programs. Staff test and monitor water quality to meet state and federal standards, conduct development inspections, perform flushing of water mains, and perform utility locates to protect District assets during construction projects. Public health compliance and regulatory reporting are central responsibilities of this team.

This division is responsible for monitoring 1,054 backflow prevention devices, conducting daily water quality tests, flushing of approximately 6 million gallons each year, and completing approximately 960 locate requests annually.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (6.25 FTEs)	\$ 117,133	\$ 137,294	\$ -	\$ -	\$ 556,572	\$ 556,572	n/a
1XX	Other Salaries	10,005	11,027	10,750	12,000	12,000	-	0.0%
2XX	Benefits	57,778	63,729	-	-	267,233	267,233	n/a
3XX	Supplies	13,092	11,165	18,000	18,000	23,000	5,000	27.8%
	Vehicle/Equipment/Infrastructure Maint./Repair	10,688	4,079	11,000	11,000	14,000	3,000	27.3%
	Chlorine	2,404	7,085	7,000	7,000	9,000	2,000	28.6%
4XX	Services	94,587	39,852	39,500	5,020	6,500	1,480	29.5%
	Vehicle/Equipment/Infrastructure Maint./Repair	-	2,200	2,000	2,520	4,000	1,480	58.7%
	Permits & Inspections	8,146	2,350	2,500	2,500	2,500	-	0.0%
	Equipment Rental (Internal)	86,441	35,302	35,000	-	-	-	n/a
Total Expenses:		\$ 292,596	\$ 263,066	\$ 68,250	\$ 35,020	\$ 865,305	\$ 830,285	2370.9%

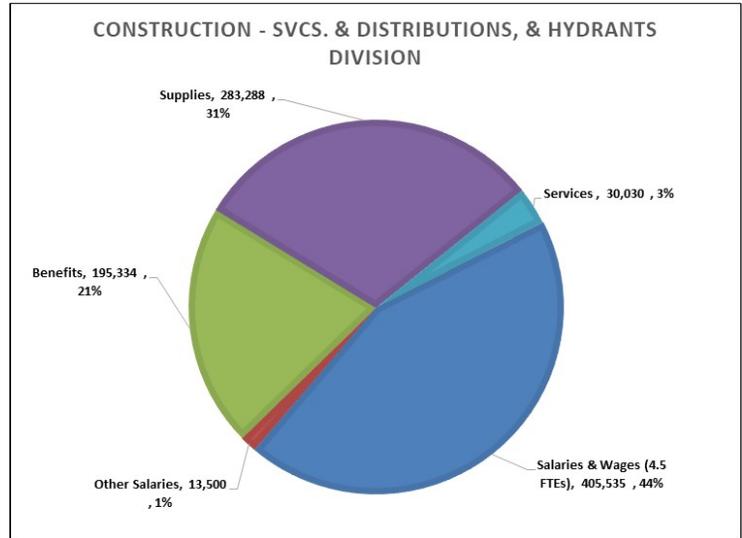
INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

1. **Salaries & Wages** increase of \$556,572 is primarily due to the reallocation of 1.0 FTE Senior Technician, 2.0 FTE Water/Wastewater Specialist III, 2.0 FTE Water/Wastewater Specialist I, 0.25 FTE Utility Worker positions from General Operations to Cross Connections, Water Quality, Inspection, and Locates division, and the addition of 1.00 FTE Utility Worker as a proportion of 4.0 FTE Utility Worker positions added to the proposed budget.
2. **Benefits** increase of \$267,233 is primarily due to the reallocation and addition of positions explained above, and a projected increase of health insurance, pension, pfmila, and federal tax benefits increase of 10%.
3. **Supplies** increase of \$5,000 is primarily due to increased cost for water hoses, and hose monsters, and purchase of water quality flushing equipment for monitoring water usage/loss.
4. **Services** increase of \$1,480 is due to increased cost of services for backflow testing.

CONSTRUCTION – SERVICES & DISTRIBUTIONS, & HYDRANTS DIVISION

PURPOSE/DESCRIPTION

The Construction Division installs new customer services, repair water service and water main leaks, and maintains fire hydrants throughout the District. Staff ensure that new infrastructure is constructed to District standards and support capital projects with in-house construction capacity. Hydrant testing, painting, and replacement are also key functions to support fire protection and system reliability.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (4.5 FTEs)	\$ 186,825	\$ 269,462	\$ -	\$ -	\$ 405,535	\$ 405,535	n/a
1XX	Other Salaries	9,762	11,902	10,500	12,000	13,500	1,500	12.5%
2XX	Benefits	92,155	125,079	-	-	195,334	195,334	n/a
3XX	Supplies	164,425	103,667	103,000	126,000	283,288	157,288	124.8%
	Bulk Supplies - (valve cans/risers, brass fittings, poly service lines)	-	-	-	-	145,000	145,000	n/a
	Asphalt/Crushed Rock	91,739	41,906	42,000	65,000	75,000	10,000	15.4%
	Vehicle/Equipment/Infrastructure Maint./Repair	72,686	61,761	61,000	61,000	63,288	2,288	3.8%
4XX	Services	224,650	265,747	279,500	23,000	30,030	7,030	30.6%
	Vehicle/Equipment/Infrastructure Maint./Repair	411	14,709	15,000	15,000	20,000	5,000	33.3%
	Utilities - Recycling/Disposal	5,542	3,109	6,000	6,000	8,030	2,030	33.8%
	Equipment Rental (External)	3,456	216	2,000	2,000	2,000	-	0.0%
	Equipment Rental (Internal)	215,240	247,714	256,500	-	-	-	n/a
Total Expenses:		\$ 677,817	\$ 775,858	\$ 393,000	\$ 161,000	\$ 927,687	\$ 766,687	476.2%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

- Salaries & Wages** increase of \$405,535 is primarily due to the reallocation of 1.50 FTE Senior Technician, 1.0 FTE Water/Wastewater Specialist II, 2.0 FTE Water/Wastewater Specialist I positions from General Operations to this division.
- Benefits** increase of \$195,334 is primarily due to the reallocation of positions explained above, and a projected increase of health insurance, pension, pfmra, and federal tax benefits increase of 10%.
- Supplies** increase of \$157,288 is primarily due to \$145,000 reallocation of bulk supplies used in construction operations including valve cans risers, brass fittings, and poly service lines, and an increase of \$10,000 in asphalt and crushed rock used in water/sewer main repair, and roadway restoration.
- Services** increase of \$7,030 is due to projected 21% increase in Waste Management services, and an increase in services for side sewer stub repairs

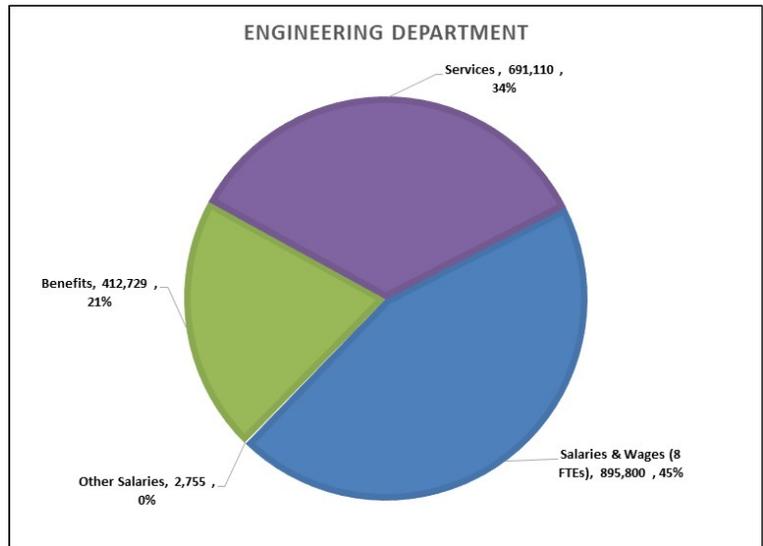
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

ENGINEERING DEPARTMENT

PURPOSE/DESCRIPTION

The Engineering Department manages the planning, design, and delivery of our capital improvement plan providing technical expertise to ensure projects meet operational, financial, and regulatory standards. This includes design review, project management, construction inspection, and coordination with consultants and contractors.

The Department also oversees permitting and engineering review for private development-related infrastructure through the Development Engineering program. This program ensures that new development projects are built to District standards and integrated into the existing water and sewer systems. Staff review developer plans, issue permits, and provide inspection services during construction.



Department	Authorized FTE's in Budget				2026 Allocation	
	2023	2024	2025	2026	Sewer	Water
Engineering						
Engineering Manager	-	1.0	1.0	1.0	0.7	0.3
Staff Engineer	-	-	1.0	1.0	0.7	0.3
Assistant Engineer	-	1.0	1.0	1.0	0.7	0.3
Field Inspector	-	-	1.0	1.0	0.7	0.3
Development Administration Lead	1.0	1.0	1.0	1.0	0.7	0.3
Development Coordinator II	1.0	1.0	-	-	-	-
Development Coordinator I	-	-	1.0	1.0	0.7	0.3
Permit Specialist	1.0	1.0	1.0	1.0	0.7	0.3
Customer Service Representative I - DE	1.0	1.0	1.0	1.0	0.7	0.3
Total Engineering FTEs	4.0	6.0	8.0	8.0	5.6	2.4

EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (8 FTEs)	\$ 312,203	\$ 521,803	\$ 814,116	\$ 572,961	\$ 895,800	\$ 322,838	56.3%
1XX	Other Salaries	896	2,292	-	2,755	2,755	-	0.0%
2XX	Benefits	207,329	230,256	314,051	267,825	412,729	144,904	54.1%
4XX	Services	594,351	1,201,608	391,552	805,791	691,110	(114,681)	-14.2%
	Engineering	399,797	327,568	295,287	378,000	392,175	14,175	3.8%
	Developer Extension (District Paid)	145,513	227,950	43,474	160,000	187,000	27,000	16.9%
	GIS	48,824	135,720	47,000	100,000	103,750	3,750	3.8%
	Training/Travel/Licenses/Certifications	116	190	5,791	5,791	6,185	394	6.8%
	Professional/General Office	100	3,065	-	2,000	2,000	-	0.0%
	One - time (Comp Plan, Site Master Plan Study)	-	507,114	-	160,000	-	(160,000)	-100.0%
Total Expenses:		\$ 1,114,778	\$ 1,955,959	\$ 1,519,719	\$ 1,649,332	\$ 2,002,394	\$ 353,062	21.4%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

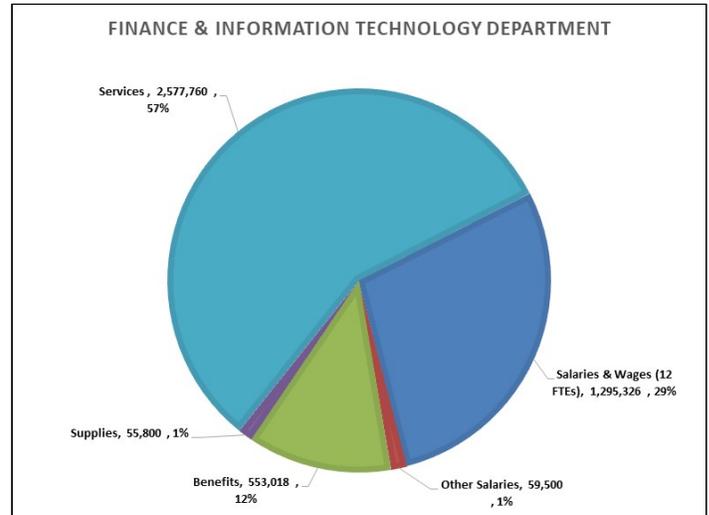
- Salaries & Wages** increase of \$322,838 is primarily due to the plan to hire a Staff Engineer late in 2025, but budgeting that position as full-time for all of 2026, along with budgeting for a full-time Engineering Manager and Inspector in 2026 after both positions were only partially filled in 2025. The increase also reflects a 3.5% merit and 2.7% cost of living increase
- Benefits** increase of \$144,904 is primarily due to a projected increase of health insurance, pension, pfmila, and federal tax benefits increase of 10%, and position adjustments described above
- Services decrease** of \$114,681 is primarily due to:
 - One-time decrease of \$160,000 is primarily due to reduction in one-time comprehensive plan services
 - Engineering increase of \$14,175 is primarily due to a projected 3.75% increase in contracted services for general engineering services including work order support, general comp planning, and time needed for ramping up training for new engineering staff joining the district.
 - Developer Extension increase of \$27,000 is primarily due to a 3.75% projected increase in contract services, and increased developer projects
 - GIS increase of \$3,750 is primarily due to a 3.75% projected increase in contract services. These services are used for currating our GIS system and picking up GIS data in the field for developer, capital project, and operational needs

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

FINANCE & INFORMATION TECHNOLOGY DEPARTMENT

PURPOSE/DESCRIPTION

The Finance and Information Technology Department is responsible for the functions performed in the Finance, Utility Billing, and Accounting Division, and the Information Technology Division of the District.



Authorized FTE's in Budget					2026 Allocation	
Department	2023	2024	2025	2026	Sewer	Water
Finance & Information Technology						
Budget & Finance Director	1.0	1.0	1.0	1.0	0.7	0.3
Accounting Manager	-	1.0	1.0	1.0	0.7	0.3
Accounting Supervisor	1.0	1.0	1.0	1.0	0.7	0.3
Accountant	1.0	-	-	-	-	-
Payroll/AP Specialist	1.0	1.0	1.0	1.0	0.7	0.3
Customer Service Representative II	-	2.0	3.0	3.0	2.1	0.9
Customer Service Representative I (1 new in 2026)	4.0	2.0	1.0	2.0	1.4	0.6
IT Business Analyst/Program Manager	1.0	1.0	1.0	1.0	0.7	0.3
IT Systems Analyst	1.0	1.0	1.0	1.0	0.8	0.2
Technical Analyst	1.0	1.0	1.0	1.0	0.7	0.3
Total Finance & Information Technology FTEs	11.0	11.0	11.0	12.0	8.5	3.5

EXPENSE LINE-ITEM SUMMARY

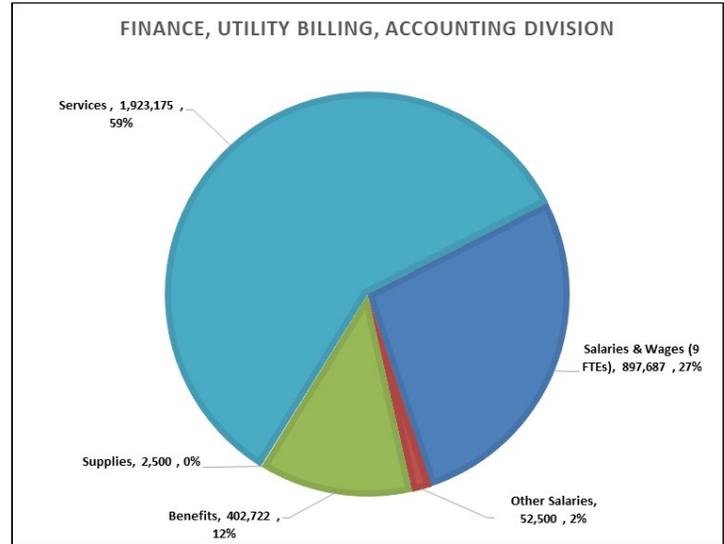
Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (12 FTEs)	\$ 951,612	\$ 1,154,396	\$ 1,295,511	\$ 1,110,194	\$ 1,295,326	\$ 185,131	16.7%
1XX	Other Salaries	91,167	75,512	82,000	89,000	59,500	(29,500)	-33.1%
2XX	Benefits	422,363	492,061	529,094	473,928	553,018	79,089	16.7%
3XX	Supplies	38,569	75,338	25,067	27,567	55,800	28,233	102.4%
	IT/Copier/Paper	32,096	73,728	25,067	25,067	53,300	28,233	112.6%
	General Office	6,474	1,610	-	2,500	2,500	-	0.0%
4XX	Services	2,300,417	2,447,562	2,337,511	2,549,478	2,577,760	28,282	1.1%
	State Excise Tax/Local Utility Tax/KC SWM Fees	985,535	1,098,559	1,171,330	1,171,330	1,229,897	58,567	5.0%
	Bank, Payment Processing, Investment Fees	314,474	347,818	360,589	360,589	374,111	13,522	3.8%
	Software License/Maintenance	283,943	339,436	274,058	340,000	327,026	(12,974)	-3.8%
	Utility Billing Mailing & Statement	238,355	177,074	132,944	180,000	186,750	6,750	3.8%
	Phone/Cell/Telecomm/Radio	111,546	110,409	30,057	110,000	104,300	(5,700)	-5.2%
	Helpdesk/IT Security	93,629	83,427	90,110	90,110	95,000	4,890	5.4%
	GIS	62,500	46,875	70,686	65,000	67,438	2,438	3.8%
	Internet	44,821	44,194	33,921	45,000	47,000	2,000	4.4%
	Audit	10,316	41,730	48,302	60,000	43,575	(16,425)	-27.4%
	Lien Recordings	39,729	33,680	32,841	32,841	34,073	1,232	3.8%
	Rate Study	21,317	27,966	10,000	30,000	31,125	1,125	3.8%
	Training/Travel/Licenses/Certifications	11,391	14,217	6,673	9,608	15,841	6,233	64.9%
	Financial Consulting & Statement Prep/Review	74,288	77,100	76,000	55,000	15,000	(40,000)	-72.7%
	Professional/General Office	7,142	4,783	-	-	6,000	6,000	n/a
	Membership	1,430	295	-	-	625	625	n/a
Total Expenses:		\$ 3,804,128	\$ 4,244,870	\$ 4,269,183	\$ 4,250,168	\$ 4,541,403	\$ 291,236	6.9%

FINANCE, UTILITY BILLING, & ACCOUNTING DIVISION

PURPOSE/DESCRIPTION

The Finance, Utility Billing & Accounting Division is responsible for safeguarding the District's financial integrity and ensuring transparency in fiscal management. Core functions include accounting, financial reporting, payroll, accounts payable/receivable, cash management, budgeting, debt administration, rate modeling, and utility billing services. The Utility Billing team provides direct customer service, maintains customer accounts and utility billing payments

This division is responsible for operating and maintaining 53,797 water/sewer accounts, processing approximately 232,000 utility bills annually, and managing approximately \$60,000,000 in total revenues each year. In the current year through mid-September, this division sent 534 high water use letters and handled 13,000 phone interactions.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (9 FTEs)	\$ 684,798	\$ 797,240	\$ 846,044	\$ 768,668	\$ 897,687	\$ 129,019	16.8%
1XX	Other Salaries	85,138	66,182	82,000	82,000	52,500	(29,500)	-36.0%
2XX	Benefits	321,515	357,067	359,209	344,841	402,722	57,881	16.8%
3XX	Supplies	6,474	1,610	-	2,500	2,500	-	0.0%
	General Office	6,474	1,610	-	2,500	2,500	-	0.0%
4XX	Services	1,688,974	1,810,055	1,836,614	1,894,368	1,923,175	28,807	1.5%
	State Excise Tax/Local Utility Tax/KC SWM Fees	985,535	1,098,559	1,171,330	1,171,330	1,229,897	58,567	5.0%
	Bank, Payment Processing, Investment Fees	314,474	347,818	360,589	360,589	374,111	13,522	3.8%
	Utility Billing Mailing & Statement	238,355	177,074	132,944	180,000	186,750	6,750	3.8%
	Audit	10,316	41,730	48,302	60,000	43,575	(16,425)	-27.4%
	Lien Recordings	39,729	33,680	32,841	32,841	34,073	1,232	3.8%
	Rate Study	21,317	27,966	10,000	30,000	31,125	1,125	3.8%
	Financial Consulting & Statement Prep/Review	74,288	77,100	76,000	55,000	15,000	(40,000)	-72.7%
	Training/Travel/Licenses/Certifications	3,530	5,833	4,608	4,608	8,020	3,412	74.0%
	Membership	1,430	295	-	-	625	625	n/a
Total Expenses:		\$ 2,786,898	\$ 3,032,154	\$ 3,123,867	\$ 3,092,378	\$ 3,278,584	\$ 186,207	6.0%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

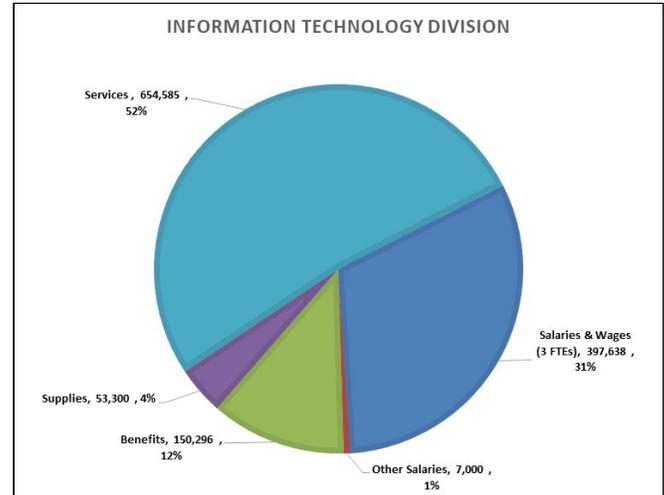
- Salaries & Wages** increase of \$129,019 is due to budgeting a full-time Customer Service Representative in 2026, after it was partially vacant in 2025, and the addition of 1 FTE Customer Service Representative I position
- Other Salaries** decrease of \$29,500 is due to a decrease in need for temporary help due to the addition of a Customer Service Representative I position
- Benefits** increase of \$57,881 is primarily due to a projected increase of health insurance, pension, pfmla, and federal tax benefits increase of 10%, and the addition of a Customer Service Representative I.
- Services** increase of \$28,807 is primarily due to:
 - Taxes increase of \$58,567 due to an increase in taxes due to projected increases in water/sewer revenue
 - Bank fees increase of \$13,522 due to increased fees on increased rate revenues
 - Audit services decrease of \$16,425 due to only only having one audit in 2026, versus two audits in 2025
 - Financial consulting decrease of \$40,000 primarily due to eliminating services for financial statement preparation, bringing these services in-house
 - Training & Travel increase of \$3,412 due to an increased need for training related to new governmental accounting standards

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

INFORMATION TECHNOLOGY DIVISION

PURPOSE/DESCRIPTION

The Information Technology Division supports all technology systems that enable efficient operations, customer service, and secure business continuity. Functions include maintaining servers, networks, software applications (including utility billing, finance, and work order systems), cybersecurity protections, SCADA and telemetry integration, GIS mapping, and technical support for staff. IT also manages system upgrades, disaster recovery planning, and data protection to ensure compliance with regulatory standards. In 2025, this division upgraded 2 firewalls, implemented an automated work order system for the pumps division, and replaced 26 workstation devices.



EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (3 FTEs)	\$ 266,814	\$ 357,156	\$ 449,467	\$ 341,526	\$ 397,638	\$ 56,112	16.4%
1XX	Other Salaries	6,029	9,330	-	7,000	7,000	-	0.0%
2XX	Benefits	100,848	134,994	169,885	129,087	150,296	21,209	16.4%
3XX	Supplies	32,096	73,728	25,067	25,067	53,300	28,233	112.6%
	IT/Copier/Paper	32,096	73,728	25,067	25,067	53,300	28,233	112.6%
4XX	Services	611,443	637,507	500,897	655,110	654,585	(525)	-0.1%
	Software License/Maintenance	283,943	339,436	274,058	340,000	327,026	(12,974)	-3.8%
	Phone/Cell/Telecomm/Radio	111,546	110,409	30,057	110,000	104,300	(5,700)	-5.2%
	Helpdesk/IT Security	93,629	83,427	90,110	90,110	95,000	4,890	5.4%
	GIS	62,500	46,875	70,686	65,000	67,438	2,438	3.8%
	Internet	44,821	44,194	33,921	45,000	47,000	2,000	4.4%
	Training/Travel/Licenses/Certifications	7,861	8,384	2,065	5,000	7,821	2,821	56.4%
	Professional/General Office	7,142	4,783	-	-	6,000	6,000	n/a
Total Expenses:		\$ 1,017,230	\$ 1,212,715	\$ 1,145,316	\$ 1,157,790	\$ 1,262,819	\$ 105,029	9.1%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

1. **Salaries & Wages** increase of \$56,112 is primarily due to budgeting a full-time SCADA analyst in 2026, after it was partially vacant in 2025
2. **Benefits** increase of \$21,209 is primarily due to a projected increase of health insurance, pension, pfmla, and federal tax benefits increase of 10%
3. **Supplies** increase of \$28,233 is primarily due to budgeting an annual replacement of laptops and field ipads with a useful life of 5 years
4. **Services** decrease of \$525 is primarily due to:
 - a. Software license/maintenance decrease of \$12,974 is due to eliminating Artic Wolf security services of \$58,000, offset by adding \$23,000 for Geocivix permitting, \$8,000 for additional 5 licenses for GPS software used in locating infrastructure, and 3.75% projected increase in other software license contracts
 - b. Training/travel/licenses/certifications increase of \$2,821 over 2025 budget is primarily due to adding additional training for Microsoft training services
 - c. Professional/General Office services increase of \$6,000 is for copier maintenance services

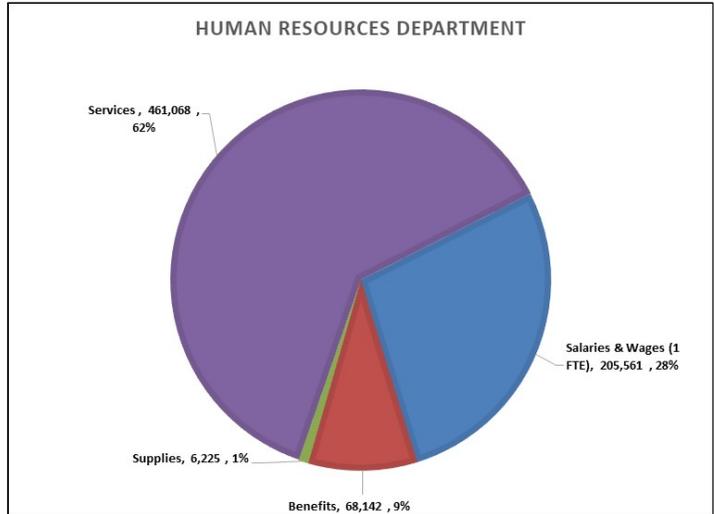
SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

HUMAN RESOURCES DEPARTMENT

PURPOSE/DESCRIPTION

The Human Resources Department supports recruitment, training, benefits administration, employee relations, workplace safety, and compliance with labor laws and personnel policies. HR fosters a positive organizational culture that emphasizes professional development, retention, equity, and safety. This division partners with managers to ensure that staffing aligns with service demands and succession planning needs.

This department supports a workforce of 50 full-time equivalent employees across all District divisions.



Authorized FTE's in Budget					2026 Allocation	
Department	2023	2024	2025	2026	Sewer	Water
Human Resources						
HR Manager	1.0	1.0	1.0	1.0	0.7	0.3
Total Human Resources FTEs	1.0	1.0	1.0	1.0	0.7	0.3

EXPENSE LINE-ITEM SUMMARY

Code	Item	2023 Actual	2024 Actual	2025		2026 Adopted	26 Adopted - 25 YEND Est.	
				Budget	Year-End Estimate		Chg	% Chg
<i>Expenses:</i>								
1XX	Salaries & Wages (1 FTE)	\$ 163,344	\$ 180,900	\$ 193,560	\$ 193,560	\$ 205,561	\$ 12,001	6.2%
2XX	Benefits	53,128	59,003	59,140	59,140	68,142	9,002	15.2%
3XX	Supplies	2,714	5,847	4,715	6,000	6,225	225	3.8%
	General Office	2,714	5,847	4,715	6,000	6,225	225	3.8%
4XX	Services	416,512	367,059	400,934	439,673	461,068	21,395	4.9%
	Property & Liability Insurance	287,508	318,779	361,470	361,470	386,470	25,000	6.9%
	Insurance Claims	-	-	-	-	20,000	20,000	n/a
	Recruiting	22,495	24,964	23,636	23,636	24,522	886	3.7%
	Professional/General Office	63,746	16,526	13,261	17,000	17,638	638	3.8%
	Membership	4,705	4,740	-	5,000	7,775	2,775	55.5%
	Training/Travel/Licenses/Certifications	-	587	2,567	2,567	2,663	96	3.7%
	Class & Comp	38,058	1,463	-	30,000	2,000	(28,000)	-93.3%
Total Expenses:		\$ 635,698	\$ 612,809	\$ 658,349	\$ 698,373	\$ 740,996	\$ 42,623	6.1%

INCREASES / (DECREASES) - 2025 YEAR-END ESTIMATE TO 2026 ADOPTED BUDGET

1. **Salaries & Wages** increase of \$12,001 is due to a 2.7% cost of living increase, and a 3.5% merit increase
2. **Benefits** increase of \$9,002 is primarily due to a projected increase of health insurance, pension, pfmra, and federal tax benefits increase of 10%.
3. **Services** increase of \$21,395 is primarily due to:
 - a. Property & Liability Insurance & Insurance Claims increase of \$25,000 is due to increased insurance premiums and adding two insurance deductible claims at \$10,000 per occurrence to the budget
 - b. Membership increase of \$2,775 is due to increased costs for membership dues for Archbright, AWC, and NPELRA
 - c. Class & Comp decrease of \$28,000 is due to classification and compensation studies only being completed every two years

DISTRICT FINANCIAL FORECAST

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

WATER/SEWER OPERATING FINANCIAL FORECAST

The District’s financial forecast looks ahead over a six-year period beyond the 2026 projected budget, projecting revenues and expenses to 2032. The financial forecast model informs the budget process and financial framework used by the District to ensure long term fiscal viability and resiliency, while also keeping water and sewer rates affordable and adjustments predictable.

Provided in the table below are the annual rate adjustments, revenue and expense adjustments, and associated assumptions used in the financial forecast model.

Rate Model Assumptions

	2025 Budget	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	Assumptions
Water Rate Increases	9%	7%	7%	7%	7%	7%	7%	7%	
Sewer Rate Increases	4%	4%	4%	4%	4%	4%	4%	4%	
Revenues									
Water Connections/Usage	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	Connections projection based off of historical growth (2022 - 18,918, 2023 - 19,053, 2024 - 19,169, 2025 Projected - 19,265)
Sewer Connections	0.60%	1.30%	1.80%	0.70%	0.70%	0.70%	0.70%	0.70%	Connections projection based off historical growth, and projections provided for 2026/2027 (2022 - 34,004, 2023 - 34,267, 2024 - 34,481, 2025 Projected - 34,688, 2026 Projected - 35,121, 2027 Projected - 35,760)
Street Lights	6.00%	5.30%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	Lighting 5.3% increase (August 2025 over December 2024), and an overall 7.5%-7.6% increase in electric and natural gas rates (https://www.utc.wa.gov/news/2025/state-regulators-approve-new-rates-pse)
Interest	3.60%	3.60%	3.00%	3.00%	2.00%	2.00%	2.00%	2.00%	Average 1-year yield 3.63% on investments laddered out 5 years, LGIP rates 4.38% with weighted average maturity of 17 days (conservative with 3.0% in 2027-2028 & 2.0% from 2029-2032)
Other Revenue	1.00%	Projected	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	Modest 1% growth for other revenues - late/lien fees, latecomer admin fee, backflow observation/meter install/service line upgrade/service line install 20% admin fee, & permits
Water GFC Connection Fees	Projected	Projected	Projected	0.50%	0.50%	0.50%	0.50%	0.50%	Average 2021-2024 (\$629K), 2026-2027 projected based off of projected new connections on known projects, 2028-2032 Modest 0.5% growth
Sewer GFC Connection Fees	Projected	Projected	Projected	0.50%	0.50%	0.50%	0.50%	0.50%	Average 2021-2024 (\$2.7M), 2026-2027 projected based off of projected new connections on known projects, 2028-2032 Modest 0.5% growth
Expenses									
Labor	9.00%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	2026 - 3.5% average merit increase, 2.7% June CPI, 2027-2032 includes 3.5% merit, and 3.0% CPI - Historical June CPI (June 2025 - 2.7%, June 2024 - 2.4%, June 2023 - 3.0%)
Benefits	4.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	WA State Office of Insurance Commissioner approved average rate increase for health insurance market - 2023 - 8.18%, 2024 - 8.94%, 2025 - 10.7%, 2026 - per calc. on ee plan choice is a 7.5% increase, 10% benefit increase in future years is based off of average insurance increase and projected % driven benefits (fica/medic., pension, pfmla)
Engineering	4.00%	Projected	3.86%	3.90%	3.40%	3.54%	3.45%	3.76%	OEFA King County February 2025 Economic Forecast (Seattle CPI-U)
Other Services	6.00%	Projected	3.86%	3.90%	3.40%	3.54%	3.45%	3.76%	OEFA King County February 2025 Economic Forecast (Seattle CPI-U)
Materials & Supplies	6.00%	Projected	3.86%	3.90%	3.40%	3.54%	3.45%	3.76%	OEFA King County February 2025 Economic Forecast (Seattle CPI-U)
Equipment	6.00%	Projected	3.86%	3.90%	3.40%	3.54%	3.45%	3.76%	OEFA King County February 2025 Economic Forecast (Seattle CPI-U)
Utilities	6.00%	Projected	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	Lighting 5.3% increase August 2025 over December 2024, and an overall 7.5%-7.6% increase in electric and natural gas rates (https://www.utc.wa.gov/news/2025/state-regulators-approve-new-rates-pse)
Treatment Costs - King County	5.00%	7.50%	12.75%	12.75%	13.50%	13.50%	13.50%	7.25%	KC Projections from 3/6/2025 MWPAAC Rates & Finance Subcommittee - Aging infrastructure, higher cost estimates for projects i.e. mouth of duwamish, nutrient removal costs, additional initiatives for permit conditions, biosolid, biogas, recycled water, and sewer heat
Purchased Water (Seattle Public Utilities)	0.00%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	No wholesale rate increase until new contract, based off of increased consumption
Insurance	10.00%	Actual	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	Insurance increase based off of historical growth (2025 - 12.5%, 2024 - 17.1%, 2023 - 12.5%, 2022 - 16%)
Excise Tax - Water	5.03%	5.03%	5.03%	5.03%	5.03%	5.03%	5.03%	5.03%	Tax rate for Excise
Excise Tax - Sewer	3.85%	3.85%	3.85%	3.85%	3.85%	3.85%	3.85%	3.85%	Tax rate for Excise

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

The adopted rate adjustments in combination with assumptions made around future revenues and expenses support a financial plan that reduces ending fund balances in excess of required reserves over the forecast period. This approach of spending down excess fund balances will allow the District to fund/accomplish the goals in support of its mission while keeping rate adjustments flat. In all cases, required reserve levels are met or exceeded over the forecasted timeframe. District reserve policies are:

OPERATING RESERVES

Under the District's Financial and Rate Setting Policies, the Operating Fund is required to maintain minimum and target reserve levels:

- Minimum Reserve: 90 days of Operations & Maintenance (O&M) expenses (excluding purchased services) plus 60 days of purchased services
- Target Reserve: 180 days of O&M expenses (excluding purchased services) plus 120 days of purchased services

CAPITAL RESERVES

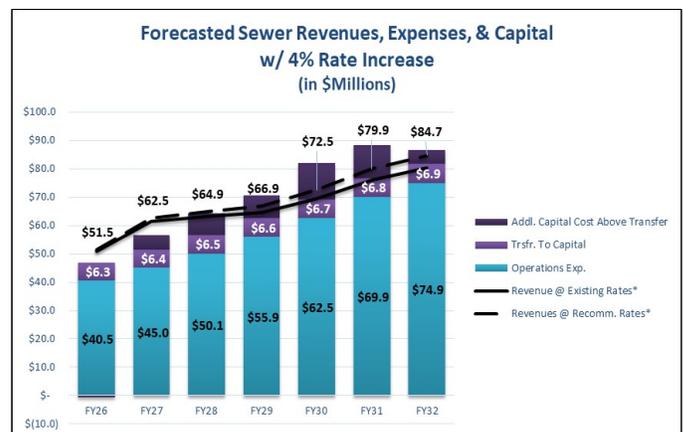
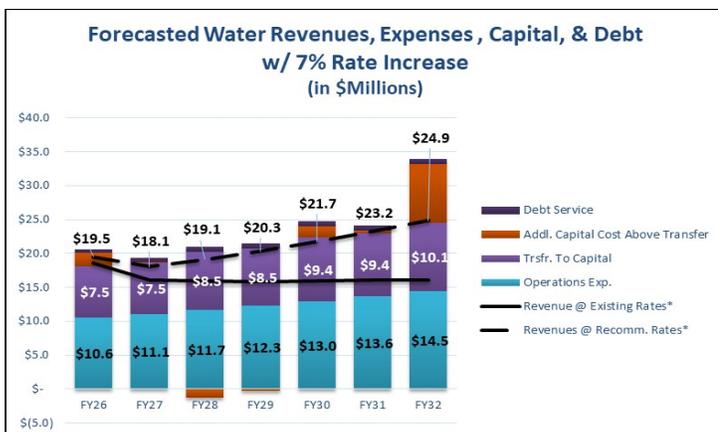
- The District also maintains capital reserves equal to at least one times annual depreciation (minimum) with a target of three times depreciation to fund capital projects.

Keeping healthy reserves is important for several reasons:

- **Rate Stabilization** – Provides the ability to smooth rate adjustments over time and minimize sudden customer impacts.
- **Timing of Large Expenses** – Helps manage the fluctuations in revenues and align funding with timing of major capital projects, equipment purchases, and insurance payments.
- **Credit Rating Strength** – Maintaining strong reserve levels and formal reserve policies demonstrates the District's financial stability and repayment capacity to credit rating agencies. This confidence can positively influence the District's bond rating and result in lower interest rates when issuing debt for large capital projects.
- **One-Time or Unanticipated Expenses** – Allows the District to respond quickly and responsibly to unexpected financial needs without disrupting ongoing operations.
- **Investment income** – Reserves generate investment income, which is factored into rates and supports sound fiscal management through interest earnings on fund balances.
- **Ageing infrastructure** – Enables a pay-as-you-go approach to capital reinvestment, reducing reliance on long-term debt for infrastructure replacement and renewal.
- **Emergency Preparedness** – Provides immediate liquidity to respond to emergencies or catastrophic events without delay.

FORECASTED WATER/SEWER REVENUE & EXPENSES W/ RATE INCREASES

The charts below show forecasted revenues and expenses for both the Water and Sewer utilities (operating & capital). Each chart compares projected revenues at existing rates (black solid line) to recommended rate adjustments of 7% annually for Water and 4% annually for Sewer. These planned rate increases help ensure that revenues continue to align with growing operating costs and capital reinvestment needs.

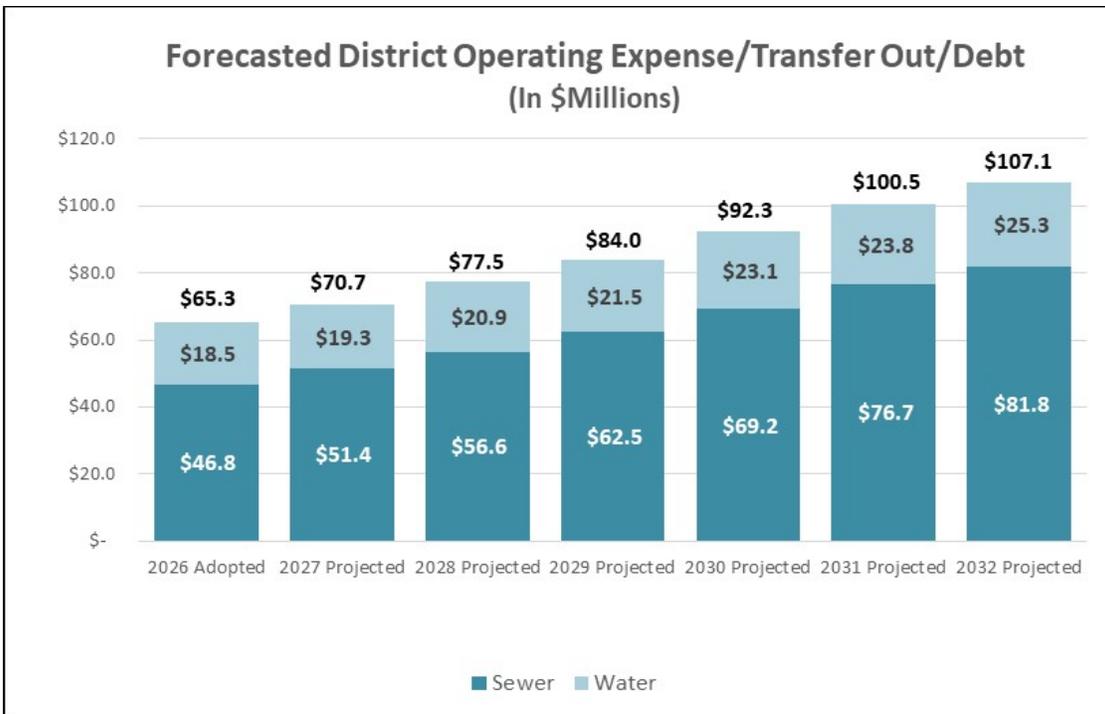
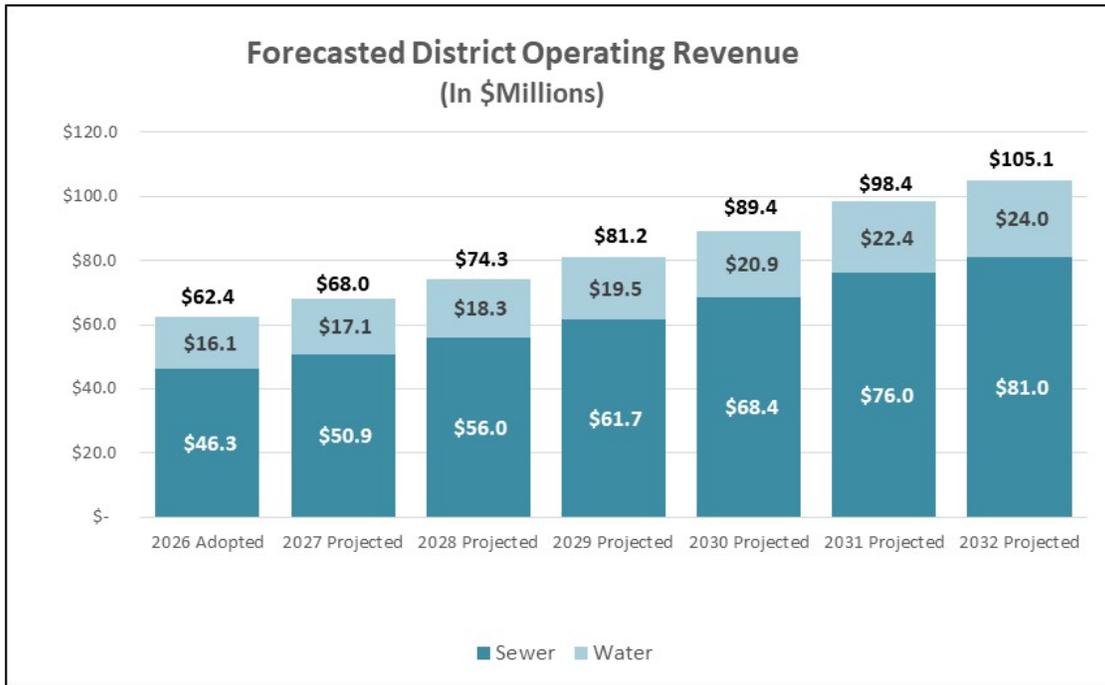


*REVENUE INCLUDES RATE, STREET LIGHT, INVESTMENT INTEREST, GENERAL FACILITY CHARGES, REIMBURSEMENT REVENUE, AND OTHER MISC. REVENUE

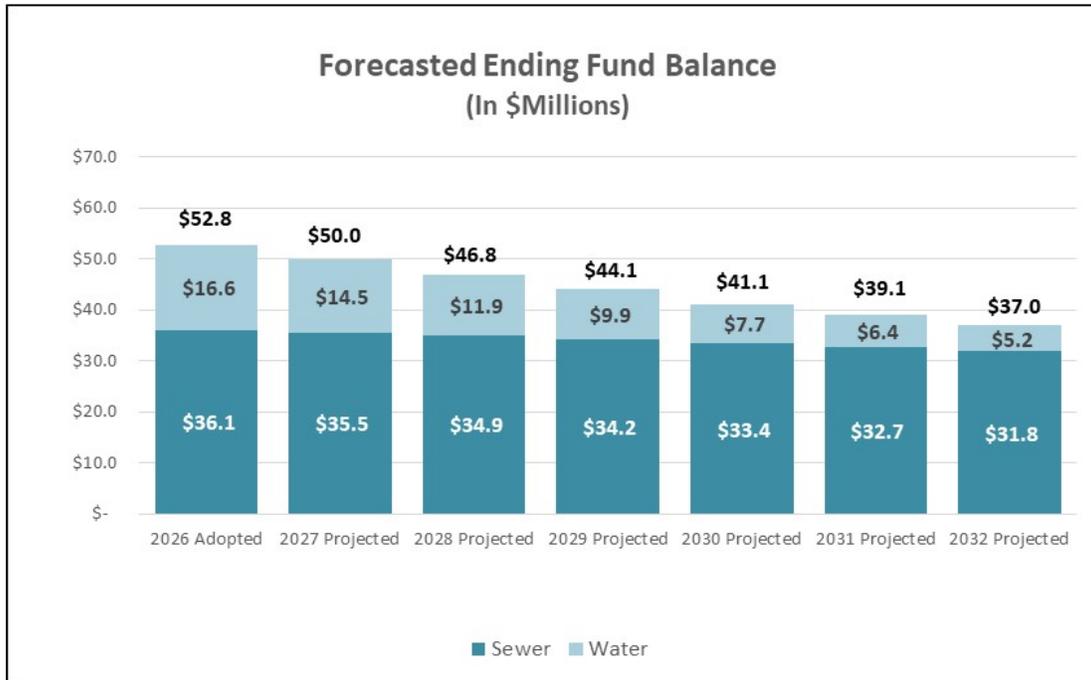
The increases are designed to keep pace with inflationary pressures on labor, materials, and services, while also providing adequate funding for major capital projects in future years. Additional capital project costs above revenues collected are paid for by previously collected rates within the beginning fund balance.

WATER/SEWER OPERATING FINANCIAL FORECAST

The graphs below provide a high-level summary of total revenues, total operating expenses (including transfers out and debt service), and the resulting annual change in fund balance through 2032. They visually support the detailed department level forecast tables that follow, which break these totals down by expense line item.



WATER/SEWER OPERATING FINANCIAL FORECAST



	2026	2027	2028	2029	2030	2031	2032
Item	Adopted	Projected	Projected	Projected	Projected	Projected	Projected
<i>BEGINNING FUND BALANCE</i>	\$55,674,450	\$52,754,225	\$50,013,564	\$46,795,616	\$44,031,979	\$41,107,426	\$39,058,247
OPERATING REVENUE:							
Water Rate Revenue	\$ 14,961,707	\$ 16,089,072	\$ 17,301,383	\$ 18,605,042	\$ 20,006,932	\$ 21,514,455	\$ 23,135,569
Sewer Rate Revenue	13,976,260	14,796,946	15,496,545	16,229,222	16,996,540	17,800,136	18,641,726
Sewer Metro Rate Revenue	30,705,471	34,620,419	39,034,522	44,304,183	50,285,247	57,073,756	61,211,603
Street Light Revenue	363,627	390,899	420,217	451,733	485,613	522,034	561,186
Investment Interest	1,392,280	1,072,627	990,407	595,912	540,640	482,149	441,165
Other Revenue	997,871	1,007,850	1,017,928	1,028,108	1,038,389	1,048,773	1,059,260
Total Revenues	\$ 62,397,217	\$ 67,977,813	\$ 74,261,004	\$ 81,214,201	\$ 89,353,361	\$ 98,441,302	\$ 105,050,511
OPERATING EXPENSE:							
Commissioners	\$1,018,292	\$961,810	\$1,122,680	\$1,060,550	\$1,232,749	\$1,169,507	\$1,359,169
Administration	833,926	892,868	956,443	1,024,100	1,097,311	1,176,121	1,261,770
Finance & Information Technology	\$4,541,403	\$4,945,373	\$5,243,778	\$5,554,758	\$5,889,017	\$6,244,629	\$6,629,864
Finance, Utility Billing, Accounting	\$3,278,584	\$3,613,899	\$3,839,087	\$4,076,078	\$4,330,600	\$4,602,157	\$4,895,341
Information Technology	1,262,819	1,331,474	1,404,691	1,478,680	1,558,416	1,642,472	1,734,523
Human Resources	740,996	848,646	892,518	1,015,572	1,076,805	1,219,448	1,302,574
Engineering	2,002,394	2,050,855	2,183,413	2,322,204	2,472,026	2,632,148	2,806,326
Developer Extension	741,606	791,401	844,978	901,538	962,655	1,028,205	1,099,455
General Operations	1,260,788	1,259,454	1,338,436	1,420,666	1,509,370	1,603,943	1,706,870
Operations & Maintenance	\$41,908,751	\$46,405,070	\$51,368,725	\$57,191,716	\$63,753,527	\$71,144,606	\$76,033,981
General Operations	2,871,266	3,035,110	3,210,110	3,388,810	3,581,364	3,785,081	4,007,538
SPU Water	4,114,063	4,237,485	4,364,609	4,495,548	4,630,414	4,769,326	4,912,406
KC Sewer	29,709,355	33,497,298	37,768,203	42,866,911	48,653,944	55,222,226	59,225,837
Meters	642,470	689,147	739,479	793,398	851,647	914,419	982,397
Pumps, Grinders, & Lift Station	\$1,899,967	\$2,059,616	\$2,199,935	\$2,348,408	\$2,508,342	\$2,679,621	\$2,864,951
Transmissions & Collection	\$878,637	\$954,017	\$1,019,530	\$1,088,955	\$1,163,909	\$1,244,355	\$1,331,627
Cross Connect., Water Qual., Inspect., & Locates	\$865,305	\$945,553	\$1,016,506	\$1,092,910	\$1,175,423	\$1,264,480	\$1,360,769
Construction - Svcs. & Distrib. & Hydrants	\$927,687	\$986,844	\$1,050,352	\$1,116,778	\$1,188,485	\$1,265,096	\$1,348,456
Transfer Out to Capital	\$13,800,000	\$13,900,000	\$15,000,000	\$15,100,000	\$16,050,000	\$16,200,000	\$17,000,000
Debt Service Interest	\$41,548	\$119,091	\$113,341	\$107,525	\$101,643	\$95,691	\$89,670
Debt Service Principal	430,133	594,760	598,053	601,411	604,836	608,331	611,894
Total Expenses/Transfer Out/Debt Service	\$65,317,442	\$70,718,473	\$77,478,950	\$83,977,837	\$92,277,914	\$100,490,480	\$107,095,249
Changes in Fund Balance	\$ (2,920,224)	\$ (2,740,660)	\$ (3,217,947)	\$ (2,763,636)	\$ (2,924,552)	\$ (2,049,178)	\$ (2,044,739)
ENDING FUND BALANCE:	\$ 52,754,226	\$ 50,013,565	\$ 46,795,617	\$ 44,031,980	\$ 41,107,427	\$ 39,058,248	\$ 37,013,509
Depreciation Expense	8,481,000	8,836,000	9,262,000	9,699,000	10,304,000	10,859,000	11,467,000

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

WATER/SEWER OPERATING FINANCIAL FORECAST BY EXPENSE LINE-ITEM

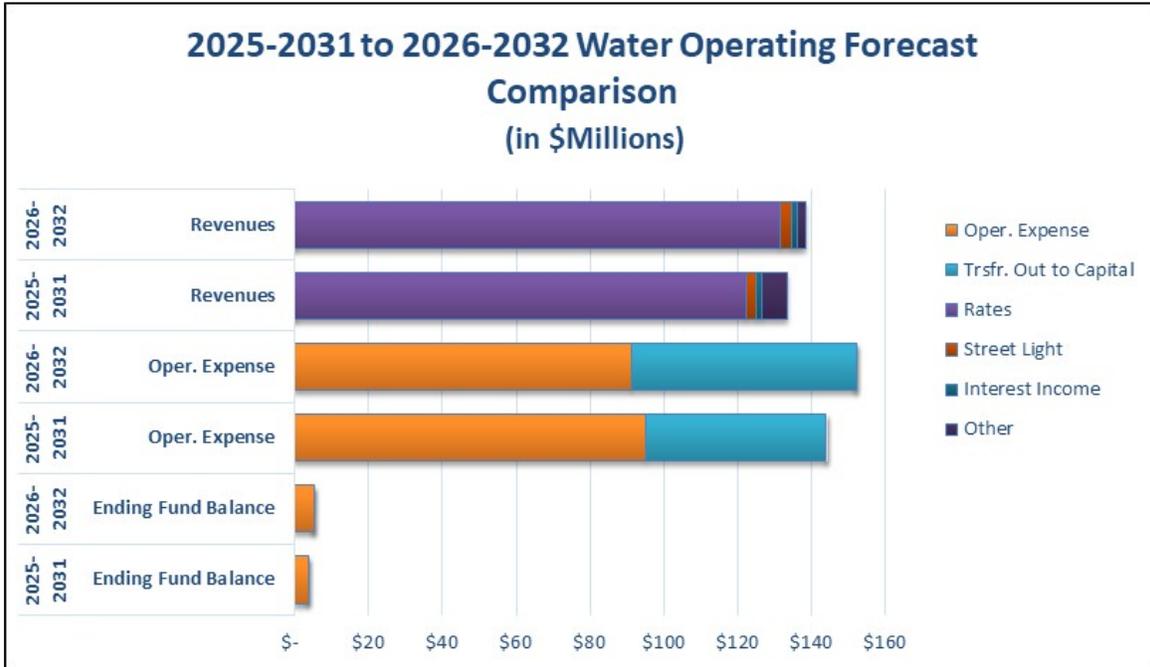
Code	Item	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Expenses:								
1XX	Salaries & Wages (55 FTE's + 5 Commissioners)	\$ 5,869,868	\$ 6,313,125	\$ 6,723,479	\$ 7,160,505	\$ 7,625,938	\$ 8,121,624	\$ 8,649,529
1XX	Other Salaries	267,555	284,946	303,468	323,193	344,201	366,574	390,441
2XX	Benefits	2,865,523	3,152,075	3,467,282	3,814,011	4,195,412	4,614,953	5,076,448
3XX	Supplies	5,972,800	6,167,970	6,370,383	6,569,518	6,777,803	6,990,800	7,217,407
	Purchased Wholesale Water	4,114,063	4,237,485	4,364,609	4,495,548	4,630,414	4,769,326	4,912,406
	SPU Water	4,114,063	4,237,485	4,364,609	4,495,548	4,630,414	4,769,326	4,912,406
	Operations & Maintenance Supplies	1,765,213	1,833,550	1,904,850	1,969,615	2,039,340	2,109,697	2,189,021
	Bioxide Odor Control	750,000	778,950	809,329	836,846	866,471	896,364	930,067
	Vehicle/Equipment/Infrastructure Maint./Repair	355,200	368,911	383,298	396,330	410,360	424,518	440,480
	Bulk Supplies - (meters, meter boxes/lids, seal water filter, grinder pumps, air vacs, manhole castings, valve cans/risers, brass fittings, poly service lines)	331,500	344,296	357,723	369,886	382,980	396,193	411,090
	Fuel	124,500	129,306	134,349	138,916	143,834	148,796	154,391
	Asphalt/Crushed Rock	75,000	77,895	80,933	83,685	86,647	89,636	93,007
	Clothing/PPE/Safety	60,000	62,316	64,746	66,948	69,318	71,709	74,405
	Bldg. Maint/Repair	28,013	29,094	30,228	31,256	32,363	33,479	34,738
	Small Tools/Minor Equipment	25,000	25,965	26,978	27,895	28,882	29,879	31,002
	Chlorine	9,000	9,347	9,712	10,042	10,398	10,756	11,161
	Janitorial	5,500	5,712	5,935	6,137	6,354	6,573	6,820
	Meals	1,500	1,558	1,619	1,674	1,733	1,793	1,860
	Administrative Supplies - (Commissioner's, Administration, Finance & IT, Human Resources)	93,525	97,135	100,923	104,355	108,049	111,777	115,979
	IT/Copier/Paper	53,300	55,357	57,516	59,472	61,577	63,702	66,097
	General Office	20,225	21,006	21,825	22,567	23,366	24,172	25,081
	Employee Recognition Program	20,000	20,772	21,582	22,316	23,106	23,903	24,802
4XX	Services	36,070,014	40,186,506	44,902,944	50,301,674	56,578,082	63,492,507	68,059,900
	Purchased Sewage Treatment Services	29,709,355	33,497,298	37,768,203	42,866,911	48,653,944	55,222,226	59,225,837
	KC Sewage Treatment	29,709,355	33,497,298	37,768,203	42,866,911	48,653,944	55,222,226	59,225,837
	Operations & Maintenance Services	1,642,091	1,745,023	1,855,124	1,969,675	2,092,850	2,223,816	2,365,765
	Vehicle/Equipment/Infrastructure Maint./Repair	339,000	352,085	365,817	378,254	391,645	405,156	420,390
	Utilities - PSE Natural Gas/Electricity	691,025	742,852	798,566	858,458	922,843	992,056	1,066,460
	Utilities - Recycling/Disposal	34,180	36,744	39,499	42,462	45,646	49,070	52,750
	Utilities - Storm Drain/Water	27,447	29,506	31,719	34,097	36,655	39,404	42,359
	Utilities - Street Light Power	333,801	358,836	385,749	414,680	445,781	479,215	515,156
	Bldg. Maint/Repair	83,353	86,570	89,946	93,005	96,297	99,619	103,365
	Equipment Rental (External)	37,401	38,844	40,359	41,732	43,209	44,700	46,380
	Equipment Rental (Internal)	-	-	-	-	-	-	-
	Permits & Inspections	49,188	51,086	53,078	54,883	56,826	58,787	60,997
	Security	20,344	21,130	21,954	22,700	23,504	24,315	25,229
	Janitorial	14,940	15,517	16,122	16,670	17,260	17,856	18,527
	Utility Locates	11,413	11,853	12,315	12,734	13,185	13,640	14,153
	Engineering Services	750,363	701,431	728,787	753,566	780,242	807,161	837,510
	Engineering	392,175	329,418	342,265	353,902	366,430	379,072	393,325
	Developer Extension (District Paid)	187,000	194,218	201,793	208,654	216,040	223,493	231,897
	GIS (Engineering & IT)	171,188	177,795	184,729	191,010	197,772	204,595	212,288
	Finance & Information Technology Services	2,487,856	2,742,837	2,880,720	3,019,556	3,168,076	3,323,622	3,492,591
	State Excise Tax/Local Utility Tax/KC SWM Fees	1,229,897	1,436,320	1,523,249	1,615,930	1,714,762	1,820,169	1,932,608
	Bank, Payment Processing, Investment Fees	374,111	388,552	403,705	417,431	432,208	447,120	463,931
	Software License/Maintenance	327,026	339,649	352,896	364,894	377,811	390,846	405,542
	Utility Billing Mailing & Statement	186,750	193,959	201,523	208,375	215,751	223,195	231,587
	Phone/Cell/Telecomm/Radio	104,300	108,326	112,551	116,377	120,497	124,654	129,341
	Helpdesk/IT Security	95,000	98,667	102,515	106,001	109,753	113,539	117,809
	Internet	47,000	48,814	50,718	52,442	54,299	56,172	58,284
	Lien Recordings	34,073	35,388	36,768	38,018	39,364	40,722	42,253
	Audit	43,575	45,257	47,022	48,621	50,342	52,079	54,037
	Financial Consulting & Statement Prep/Review	15,000	15,579	16,187	16,737	17,329	17,927	18,601
	Rate Study	31,125	32,326	33,587	34,729	35,959	37,199	38,598
	Administrative Services (All Departments)	1,480,350	1,499,917	1,670,109	1,691,966	1,882,971	1,915,683	2,138,196
	Attorney	679,375	705,599	733,117	758,043	784,878	811,956	842,486
	Property & Liability Insurance	386,470	432,846	484,788	542,963	608,118	681,092	762,823
	Insurance Claims	20,000	22,400	25,088	28,099	31,470	35,247	39,476
	Training/Travel/Licenses/Certifications	112,764	117,117	121,684	125,822	130,276	134,770	139,838
	Professional/General Office	104,138	108,157	112,375	116,196	120,309	124,460	129,140
	KC Election	103,035	-	111,185	-	119,036	-	127,773
	Membership	48,046	49,901	51,847	53,609	55,507	57,422	59,581
	Recruiting	24,522	25,469	26,462	27,362	28,331	29,308	30,410
	Class & Comp	2,000	38,428	3,562	39,873	5,046	41,427	6,669
9XX	One - time Services	-	-	-	-	-	-	-
7XX	Debt Service-Principal	430,133	594,760	598,053	601,411	604,836	608,331	611,894
8XX	Debt Service-Interest	41,548	\$119,091	\$113,341	\$107,525	\$101,643	\$95,691	\$89,670
0XX	Transfer Out to Capital	13,800,000	\$13,900,000	\$15,000,000	\$15,100,000	\$16,050,000	\$16,200,000	\$17,000,000
	Total Expenses/Transfer Out/Debt Service:	\$65,317,442	\$70,718,473	\$77,478,950	\$83,977,837	\$92,277,914	\$100,490,480	\$107,095,250
9XX	Depreciation Expense	8,481,000	8,836,000	9,262,000	9,699,000	10,304,000	10,859,000	11,467,000

OPERATING WATER/SEWER FUND FINANCIAL FORECAST COMPARISON

The updated 2026–2032 operating financial forecast reflects modest revenue growth and higher operating costs driven by inflationary pressures, staffing additions, and rising utility and treatment costs. The graphs and tables below summarize the comparison between the previous (2025–2031) and current (2026–2032) forecast cycles for both water and sewer operations.

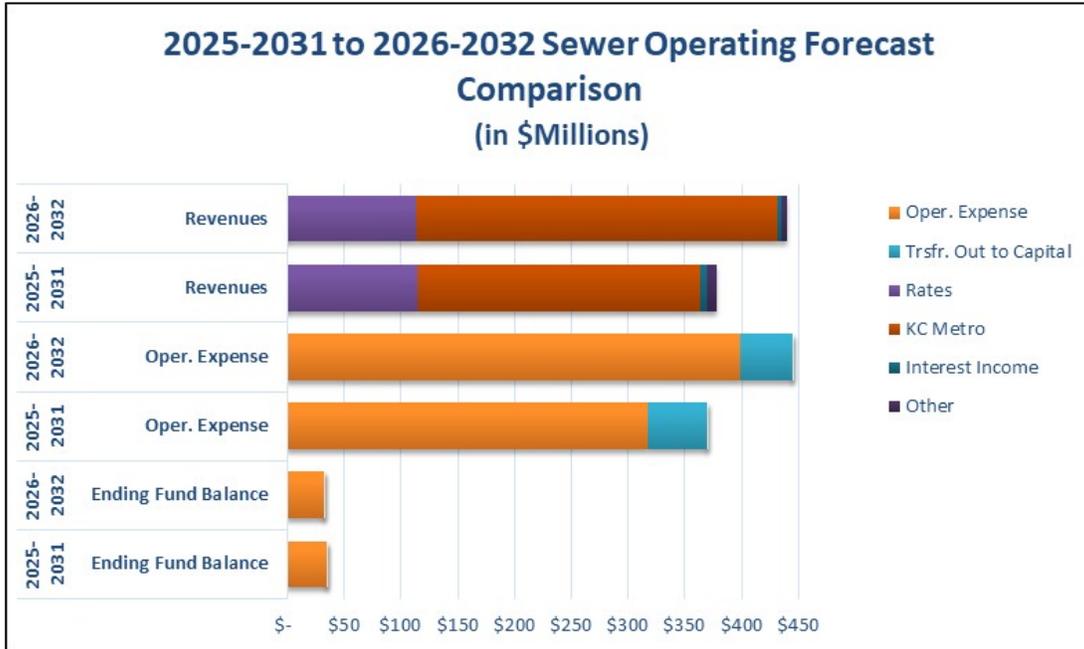
- Total water and sewer operating revenues increased by approximately \$5.0 million and \$62.7 million, respectively, over the prior forecast period. Revenue growth is primarily driven by annual rate adjustments of 7% for Sewer and 4% for Water, King County Metro Sewer rate adjustments averaging 11.5%, and higher interest income.
- Total water operating expenses and transfers out increased by approximately \$8.3 million, while sewer operating expenses rose by \$75.6 million. The increases reflect inflationary cost drivers across labor, benefits, supplies, utilities, insurance, water purchased, King County sewage treatment, and transfers to capital.
- Water Operating Ending Fund Balance increased from \$3.6 million to \$5.2 million, improving reserve levels by \$1.6 million, keeping reserves above minimum, but below targeted operating balance. Sewer Operating Ending Fund Balance decreased slightly from \$35.2 million to \$31.8 million, while still maintaining reserve balances above targeted operating balance.

WATER OPERATING (2025-2031 vs. 2026-2032 FINANCIAL FORECAST COMPARISON)



Item	Operations 2025-2031	Operations 2026-2032	Difference
OPERATING BEGINNING FUND BALANCE			
	Beg. 2025	Beg. 2026	
Beginning Fund Balance	\$ 14,181,433	\$ 19,076,667	\$ 4,895,234
REVENUE:			
	2025-2031	2026-2032	
Rate Revenue (9% in 2025, 7% 2026-2032)	122,391,921	131,614,160	9,222,238
Street Lights (Avg. 3.0% 25-31 vs. Avg. 7.2% 26-32)	2,513,843	3,195,309	681,467
Interest Income	1,808,062	1,260,961	(547,100)
Other	6,747,770	2,361,278	(4,386,492)
Total Revenue Changes	\$ 133,461,595	\$ 138,431,708	\$ 4,970,113
EXPENSE/TRANSFER OUT:			
Total Expense/Debt Service	95,204,472	91,470,964	(3,733,508)
Total Transfer to Capital	48,858,205	60,850,000	11,991,795
Total Expense/Transfer Out	\$ 144,062,677	\$ 152,320,964	\$ 8,258,287
CAPITAL ENDING FUND BALANCE			
	Yr. 2031	Yr. 2032	Difference
Ending Fund Balance	\$ 3,580,350	\$ 5,187,411	\$ 1,607,060
Minimum Operating Reserve = 90 Days of O&M Less Purchased Services; plus 60 Days Purchased Services	\$ 2,942,000	\$ 2,868,000	\$ (74,000)
Targeted Operating Reserve = 180 Days of O&M Less Purchased Services; plus 120 Days Purchased Services	\$ 5,883,000	\$ 5,735,000	\$ (148,000)

SEWER OPERATING (2025-2031 vs. 2026-2032 FINANCIAL FORECAST COMPARISON)

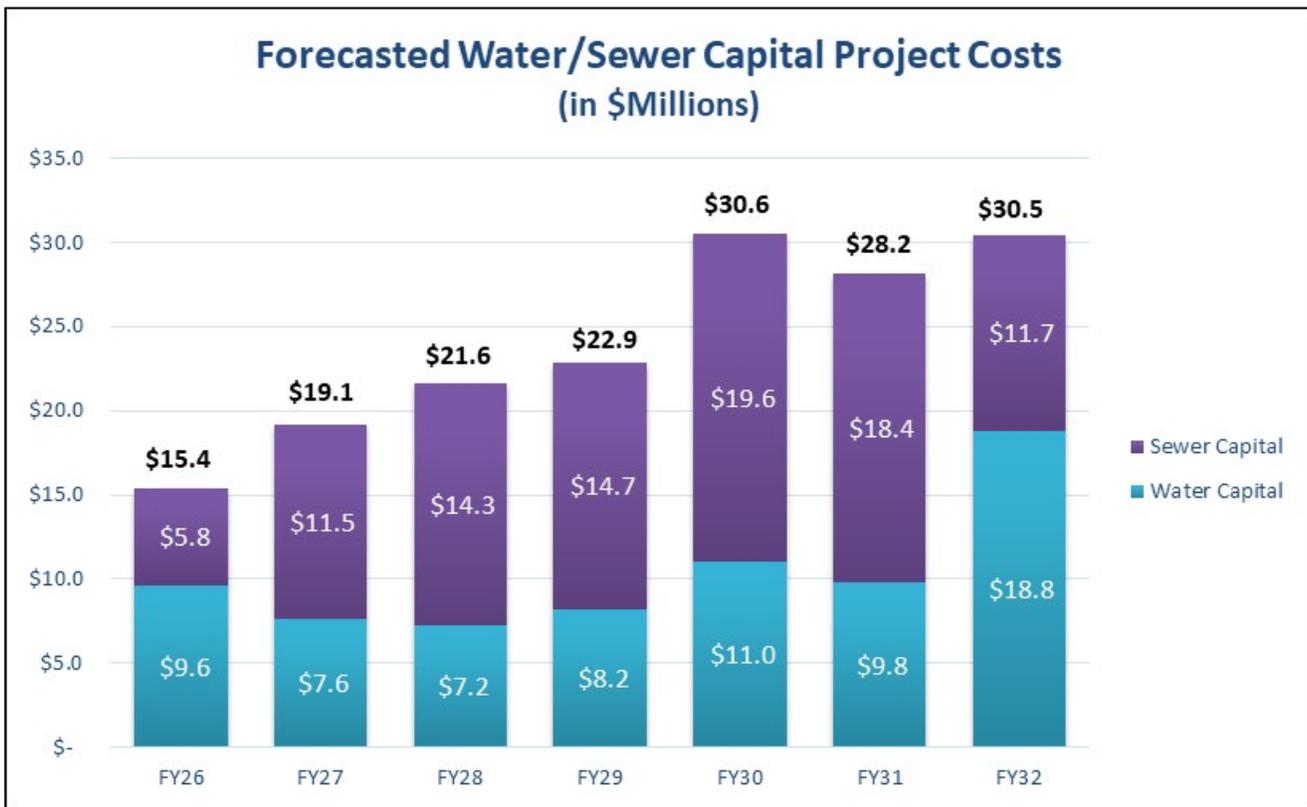


Item	Operations 2025-2031	Operations 2026-2032	Difference
OPERATING BEGINNING FUND BALANCE			
	Begin. 2025	Begin. 2026	
Beginning Fund Balance	\$ 27,069,597	\$ 36,597,783	\$ 9,528,186
REVENUE:			
	2025-2031	2026-2032	
Rate Revenue (4%)	114,346,460	113,937,374	(409,086)
KC Metro Revenue (6% Avg. Incr. vs. Avg. 11.5% Incr.)	249,560,215	317,235,201	67,674,985
Interest Income	5,171,786	4,254,218	(917,568)
Other	8,447,591	4,836,901	(3,610,689)
Total Revenue Changes	\$ 377,526,052	\$ 440,263,694	\$ 62,737,642
EXPENSE/TRANSFER OUT:			
Total Expense	317,510,744	398,835,381	81,324,637
Total Transfer to Capital	51,900,000	46,200,000	(5,700,000)
Total Expense/Transfer Out	\$ 369,410,744	\$ 445,035,381	\$ 75,624,637
CAPITAL ENDING FUND BALANCE			
	Yr. 2031	Yr. 2032	Difference
Ending Fund Balance	\$ 35,184,905	\$ 31,826,097	\$ (3,358,809)
Minimum Operating Reserve = 90 Days of O&M Less Purchased Services; plus 60 Days Purchased Services	\$ 9,813,000	\$ 13,427,000	\$ 3,614,000
Targeted Operating Reserve = 180 Days of O&M Less Purchased Services; plus 120 Days Purchased Services	\$ 19,625,000	\$ 26,853,000	\$ 7,228,000

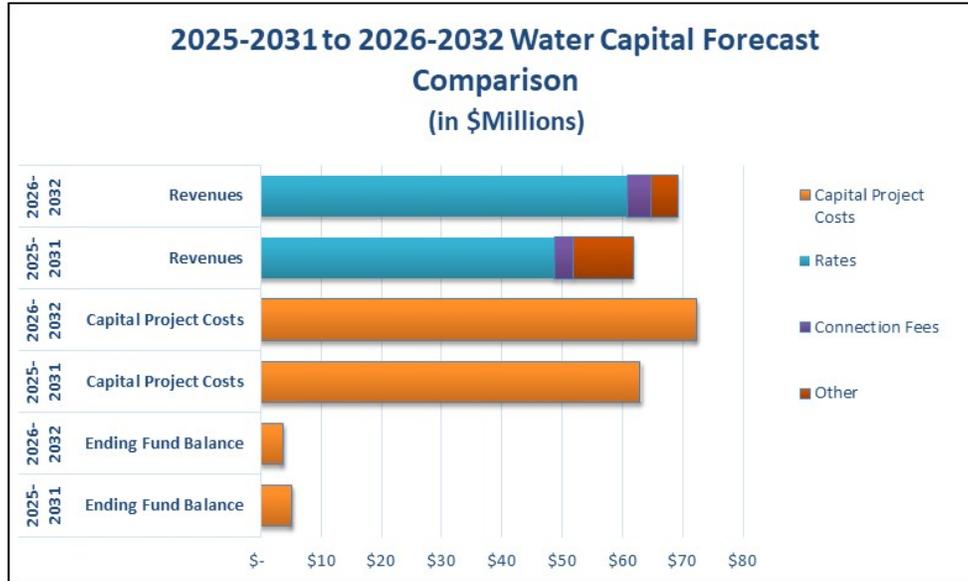
CAPITAL WATER/SEWER FUND FINANCIAL FORECAST COMPARISON

The capital financial forecast incorporates new project additions, updated project costs based on engineering estimates, and the extension of the forecast through 2032. These factors collectively result in a notable increase in total capital funding requirements for both water and sewer utilities.

- Addition of new capital projects and the inclusion of 2032 as an additional forecast year contribute significantly to the increase in overall project costs. Updated cost estimates reflect inflationary trends in materials, construction, and labor markets.
- Total Water Capital Projects increased by \$9.2 million, from \$63.0 million to \$72.2 million.
- Total Sewer Capital Projects increased by \$26.6 million, from \$69.4 million to \$96.0 million.
- Capital revenues and transfers in rose to support higher project costs, with water and sewer capital revenues increasing by \$7.4 million and \$24.2 million, respectively.
- Increased reliance on connection fees, rate funded transfers, and other capital contributions ensures adequate funding for reinvestment.
- Water Capital Ending Fund Balance decreased from \$5.1 million to \$3.6 million, still meeting minimum reserve levels, while Sewer Capital Ending Fund Balance grew from \$26.6 million to \$27.5 million, maintaining a strong fund balance aligned with reserve targets.

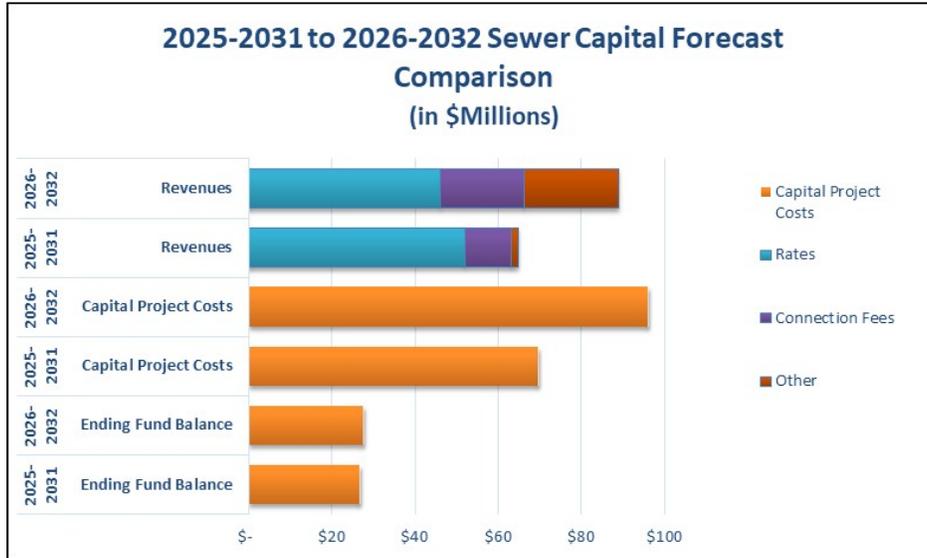


WATER CAPITAL PROJECTS (2025-2031 vs. 2026-2032 FINANCIAL FORECAST COMPARISON)



Major Cost Changes	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
CAPITAL REVENUE/TRANSFER IN:			
Transfer in from Operating (Rates)	\$ 48,858,205	\$ 60,850,000	\$ 11,991,795
Connnection Fee (General Facility Charges)	2,966,967	3,986,727	1,019,760
City of Seattle Capital Reconciliation	-	2,300,000	2,300,000
Interest Income	-	1,640,794	1,640,794
Capital Misc. Revenues	-	495,021	495,021
Long Term Borrowing	10,000,000	-	(10,000,000)
Total Revenue/Transfer In	\$ 61,825,172	\$ 69,272,542	\$ 7,447,370
CAPITAL EXPENSE:			
Tank 2 Transmission and Distribution - 116th	508,912	13,665,445	13,156,534
Tank No. 5 Recoating	190,842	3,479,627	3,288,785
SE 202nd Street AC and Service Line Replacement	503,590	2,854,080	2,350,490
119th Ave SE, SE 204th St, SE 206th St, 120th Ave SE, 120th Pl SE, SE 209th St, and SE 210th St	1,068,171	2,767,039	1,698,868
Trucks and Equipment	2,003,170	2,588,737	585,567
Glencarin	8,002,452	8,351,690	349,237
Tank No. 2 Recoating	3,136,971	3,105,179	(31,792)
Cascade Hills 8 / Fairwood Park	7,392,887	7,319,571	(73,316)
Springbrook Ranchettes (High Pressure)	5,361,357	5,283,261	(78,095)
Coronado Knolls / Meridian Villa	6,367,741	6,249,917	(117,824)
Cascade Vista AC Water Main Replacement Phase 2	3,670,542	3,297,210	(373,332)
SE 172nd Storm Project - Waterline Relocation	450,000	25,000	(425,000)
Fuel System Upgrade - District Office	503,561	-	(503,561)
Cascade Vista AC Water Main Replacement Phase 1	3,757,162	3,162,240	(594,922)
Risk & Resiliency Assessment / ERP	606,258	-	(606,258)
Office Building Upgrade - Design and Construction	696,425	60,000	(636,425)
Standby Generator Program	2,720,479	1,061,232	(1,659,247)
Carriage Wood Service Line Replacement	3,485,613	100,000	(3,385,613)
SE 208th Street /Homestead Hill AC Water Main Repl.	3,907,123	200,000	(3,707,123)
Total Capital Project Changes	\$ 54,333,254	\$ 63,570,229	\$ 9,236,975
Total Capital Projects	\$ 62,974,150	\$ 72,214,972	\$ 9,240,822
% of Changes to Total Capital Projects	86%	88%	100%
CAPITAL ENDING RESERVE			
	Yr. 2031	Yr. 2032	Difference
Ending Fund Balance	\$ 3,695,516	\$ 11,982,024	\$ 8,286,508
Ending Fund Balance (GFC)	\$ 1,381,154	\$ (8,359,255)	\$ (9,740,409)
Total Ending Fund Balance	\$ 5,076,670	\$ 3,622,770	\$ (1,453,900)
Total Minimum Reserve (1X Annual Depreciation)	\$ 3,770,000	\$ 3,600,000	\$ (170,000)
Total Targeted Reserve (3X Annual Depreciation)	\$ 11,310,000	\$ 10,800,000	\$ (510,000)

SEWER CAPITAL PROJECTS (2025-2031 vs. 2026-2032 FINANCIAL FORECAST COMPARISON)



Major Cost Changes	Capital Projects 2025-2031	Capital Projects 2026-2032	CIP Increase/ (Decrease)
CAPITAL REVENUE/TRANSFER IN:			
Transfer in from Operating (Rates)	51,900,000	46,200,000	(5,700,000)
Connection Fee (General Facility Charges)	11,362,876	20,103,092	8,740,216
KC Capital Reimbursement (Kent Cascade)	-	11,577,315	11,577,315
Interest Income	-	7,011,494	7,011,494
Capital Misc. Revenues	-	2,421,193	2,421,193
KC/Black Daimond Payback	1,500,000	1,622,900	122,900
Total Revenue/Transfer In	\$ 64,762,876	\$ 88,935,994	\$ 24,173,118
CAPITAL EXPENSE:			
Kent Cascade Relief Interceptor No. 2	6,674,860	11,577,315	4,902,455
Lift Station 45 Interceptor (Q9-20)	381,684	4,985,357	4,603,673
LS 14 Replacement	-	3,433,258	3,433,258
Witte Road Main Upgrade (Phase B) (P17-19)	254,456	3,542,893	3,288,437
LS 21 Replacement	-	3,085,619	3,085,619
Lift Station 11 FM / SE 256th Upgrade (P11-17) Phase 2	-	2,162,240	2,162,240
Sewer Main Rehabilitation Small Projects CIPP and I/I Reduction	801,669	2,807,422	2,005,753
Telemetry Upgrades Lift Stations	801,669	2,123,285	1,321,616
Cascade Interceptor Upgrade (Glenwood Ave SE/SE 15th St) (A4-7)	2,088,505	3,194,152	1,105,647
Standby Generator Program	3,470,293	4,340,942	870,649
Lift Station 10B Third Force Main	26,838,444	27,279,267	440,823
Lift Station No. 20 Abandonment	2,154,270	2,347,373	193,103
Trucks and Equipment	2,873,188	2,911,304	38,116
Witte Road Main Upgrade (Phase A) (P17-10)	403,313	401,106	(2,207)
Cascade Interceptor Upgrade (123rd Ave SE/126th Ave SE) (A4-6)	2,994,509	2,953,173	(41,336)
LS5B North Forcemain Phase 2 (C4-12)	2,994,438	2,953,083	(41,355)
LS5B North Forcemain Phase 1 (F4-5)	7,483,136	7,286,096	(197,040)
Office Building Upgrade - Design and Construction	1,056,781	85,000	(971,781)
Total Capital Project Changes	\$ 61,271,215	\$ 87,468,885	\$ 26,197,670
Total Capital Projects	\$ 69,417,646	\$ 96,004,274	\$ 26,586,628
% of Changes to Total Capital Projects	88%	91%	99%
CAPITAL ENDING RESERVE			
	Yr. 2031	Yr. 2032	Difference
Ending Fund Balance	\$ 23,600,076	\$ 50,168,577	\$ 26,568,501
Ending Fund Balance (GFC)	\$ 3,002,625	\$ (22,707,363)	\$ (25,709,988)
Total Ending Fund Balance	\$ 26,602,701	\$ 27,461,214	\$ 858,513
Total Minimum Reserve (1X Annual Depreciation)	\$ 7,657,000	\$ 7,867,000	\$ 210,000
Total Targeted Reserve (3X Annual Depreciation)	\$ 22,971,000	\$ 23,601,000	\$ 630,000

SOOS CREEK WATER & SEWER DISTRICT 2026 ADOPTED BUDGET

RATES THIS YEAR VS. LAST YEAR

SOOS CREEK WATER AND SEWER DISTRICT - BI-MONTHLY WATER RATES						
	Present Rates			Proposed Rates		
	Res.	Comm.	Irrig.	Res.	Comm.	Irrig.
Bi-Monthly Meter Base Rates						
5/8" Meter	\$41.97	\$41.97	\$41.97	\$44.91	\$44.91	\$44.91
1 " Meter	56.46	56.46	56.46	60.41	60.41	60.41
1.5" Meter	106.56	106.56	106.56	114.02	114.02	114.02
2" Meter	166.68	166.68	166.68	178.35	178.35	178.35
3" Meter	306.87	306.87	306.87	328.35	328.35	328.35
4" Meter	507.35	507.35	507.35	542.86	542.86	542.86
6" Meter	1,008.42	1,008.42	1,008.42	1,079.01	1,079.01	1,079.01
Discount - 5/8" (30% Discount)	29.38			31.44		
Discount - 1" (30% Discount)	39.52			42.29		
Fire Meter (Flat Rate)	\$139.49	\$139.49	\$139.49	\$149.25	\$149.25	\$149.25
Consumption Rates per 100 cubic feet						
Winter Rate (Jan-May; Oct-Dec)						
0 - 1,000	\$2.78	\$2.78	\$8.99	\$2.97	\$2.97	\$9.62
1,000 - 2,000	5.45	5.45	8.99	5.83	5.83	9.62
2,001 - 3,000	6.87	6.87	8.99	7.35	7.35	9.62
Greater than 3,000	7.49	7.49	8.99	8.01	8.01	9.62
Summer Rate (Jun-Sep)*						
0 - 1,000	\$2.78	\$2.78	\$8.99	\$2.97	\$2.97	\$9.62
1,000 - 2,000	6.54	6.54	8.99	7.00	7.00	9.62
2,001 - 3,000	8.24	8.24	8.99	8.82	8.82	9.62
Greater than 3,000	8.99	8.99	8.99	9.62	9.62	9.62

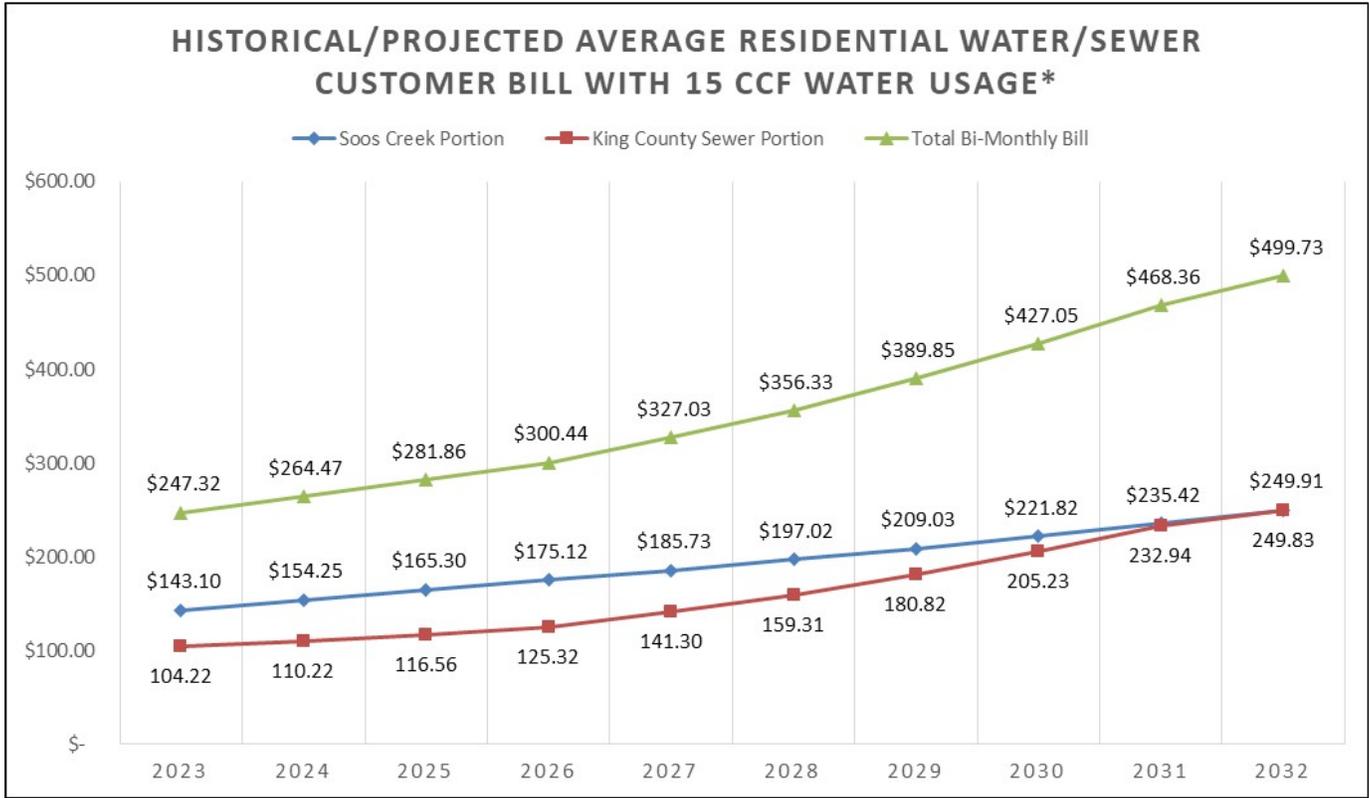
* Summer conservation rates include a 20% surcharge after 1,000 ccf, except irrigation

SOOS CREEK WATER AND SEWER DISTRICT - BI-MONTHLY SEWER RATES						
	Present Rates			Proposed Rates		
	Base Rate - \$/Bi-Mth.			Base Rate - \$/Bi-Mth.		
	SF & Multi-Family Res.	Comm. Base Rate	Comm. Volume Charge \$/CCF	SF & Multi-Family Res.	Comm. Base Rate	Comm. Volume Charge \$/CCF
Soos Creek						
For Maintenance of the Sewer System	\$50.53	\$50.53	\$3.37	\$52.55	\$52.55	\$3.50
KC Dept of Natural Resources						
For Treatment of the Sewage	\$116.56	\$116.56	\$7.77	\$125.32	\$125.32	\$8.35
Total Sewer Charges	\$167.09	\$167.09	\$11.14	\$177.87	\$177.87	\$11.86

* Volume Charge Rate per 100 cubic feet of water consumption in excess of the first 1,500. 100 cubic feet (CCF) of water = 748 gallons of water.

SOOS CREEK WATER AND SEWER DISTRICT - BI-MONTHLY STREET LIGHT RATES		
	Present Rate	Proposed Rate
Bi-Monthly Account Charge	\$7.42	\$7.81

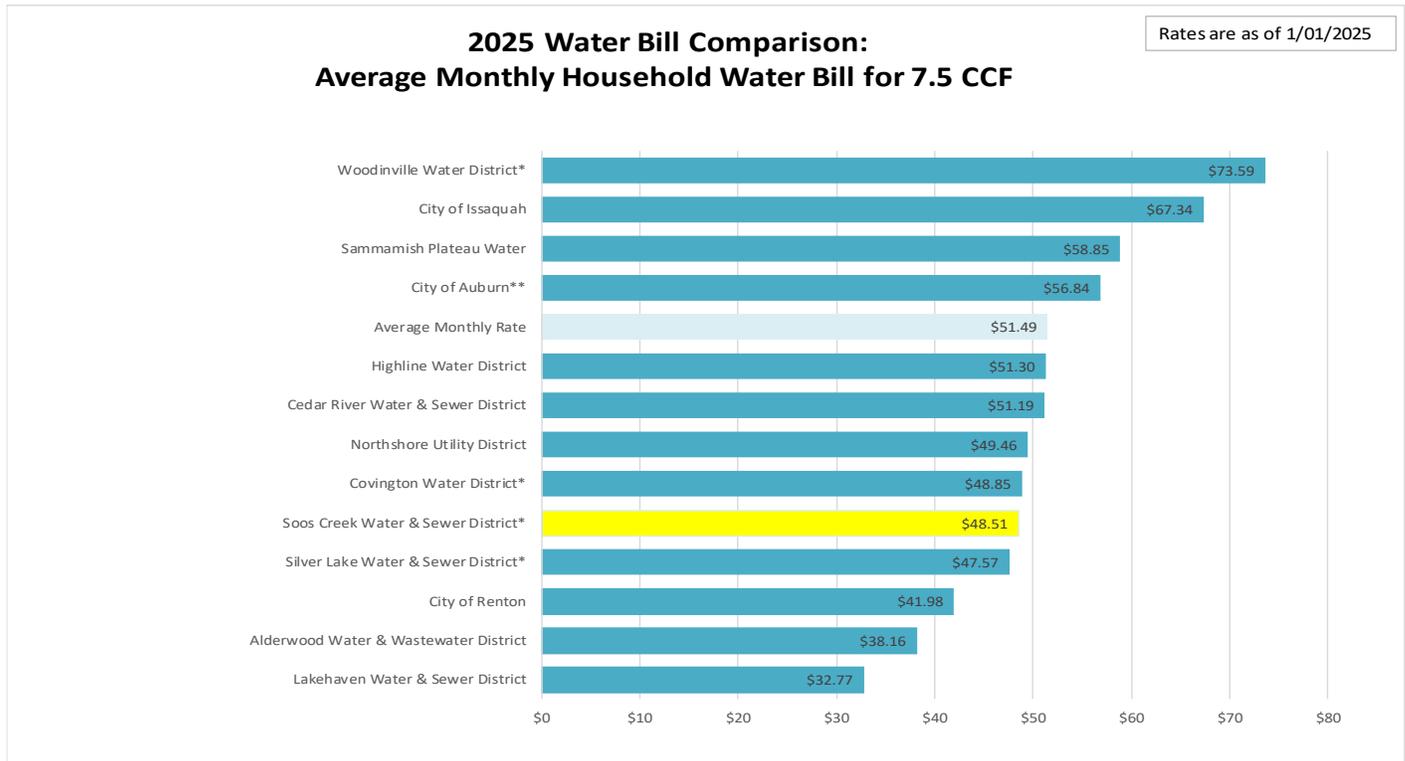
HOW DOES THIS IMPACT THE AVERAGE RESIDENTIAL BILL



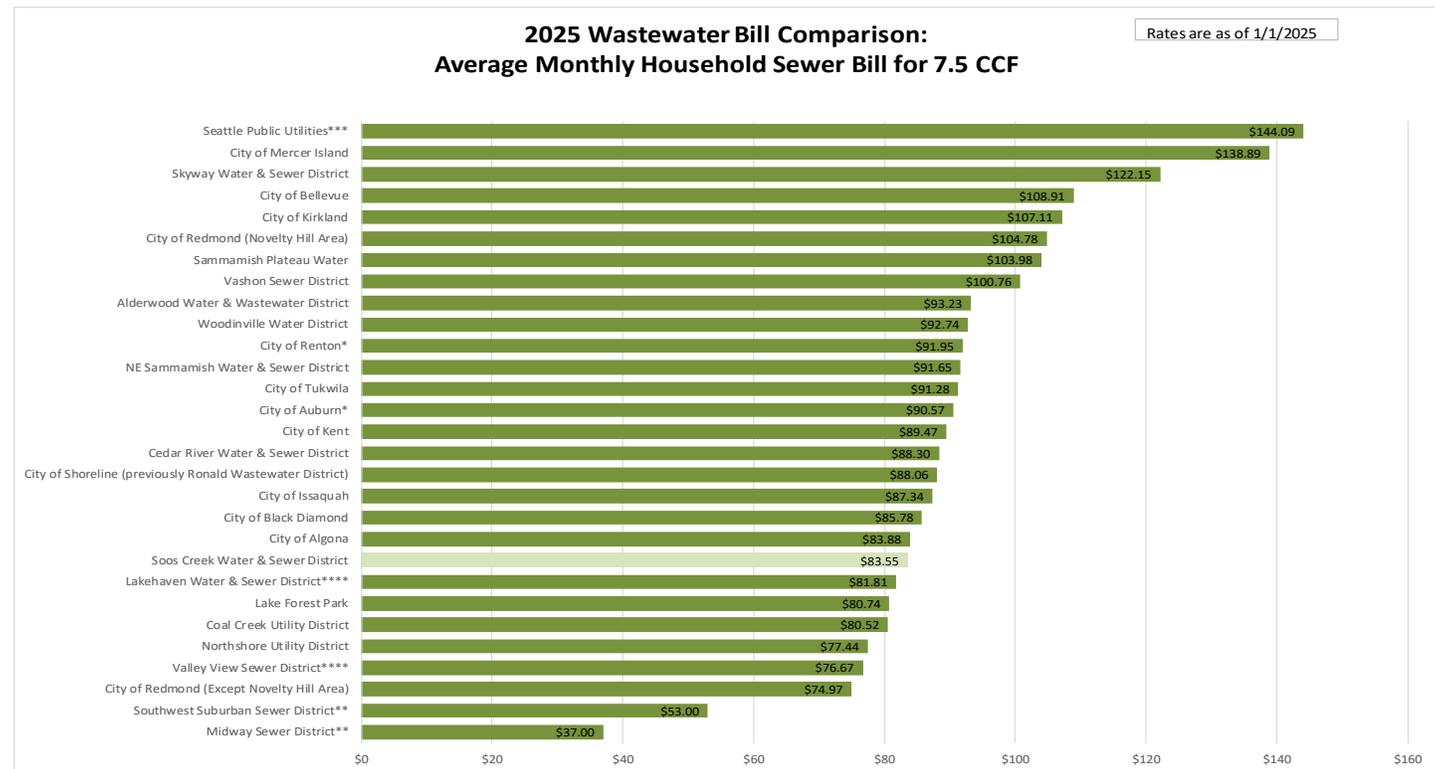
Residential customer	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Water Base	35.32	38.50	41.97	44.91	48.05	51.42	55.01	58.87	62.99	67.39
Water Consumption	46.35	50.50	55.05	58.90	63.03	67.44	72.16	77.21	82.62	88.40
Sewer Base	45.84	48.59	50.53	52.55	54.65	56.84	59.11	61.48	63.94	66.49
King County Sewer	104.22	110.22	116.56	125.32	141.30	159.31	180.82	205.23	232.94	249.83
Street Lights	6.66	7.03	7.42	7.81	8.40	9.03	9.71	10.43	11.22	12.06
Water Tax (Est.) 7%	5.72	6.23	6.79	7.27	7.78	8.32	8.90	9.53	10.19	10.91
Sewer Tax (Est.) 7%	3.21	3.40	3.54	3.68	3.83	3.98	4.14	4.30	4.48	4.65
Total Residential Bill	247.32	264.47	281.86	300.44	327.03	356.33	389.85	427.05	468.36	499.73

*Based off of winter rates

HOW DOES A MONTHLY SOOS CREEK WATER & SEWER DISTRICT WATER/SEWER BILL COMPARE TO SURROUNDING AGENCIES?



*Has winter and summer rates. Winter rates are used.
 **Rate used is for inside City Limits.



*Rate used is for inside City Limits
 **Own their treatment plants (not included in average)
 ***Rate used is for winter months (Nov-Apr)
 ****Area serviced by various treatment plants. Used KC Metro rates only.